

Algeria	Sfr 20	Indonesia	Rp 2500	Philippines	Php 70
Bahrain	Dh 1.00	Iran	Ri 3.00	Portugal	Ecu 80
Bangkok	Bt 45	Italy	L. 1.500	S. Africa	Ra 8.10
Canada	C\$1.00	Japan	Y 250	Singapore	S\$ 1.10
Ceylon	C\$1.70	Jordan	Jd 1.500	South Korea	W 125
Damascus	L.S. 1.00	Kuwait	Kd 3.00	Taiwan	Nt 1.00
Hong Kong	Hk\$ 1.00	Lebanon	L.L. 2.00	Sweden	Skr 7.00
London	£ 1.00	Malaysia	Mal 1.00	Switzerland	Sfr 2.20
Lyons	F 1.00	Mexico	Ps 2.00	Turkey	L 1.50
Madrid	Ptas 166.67	Morocco	Md 2.00	U.A.E.	Dh 5.00
Manila	P 1.00	Nepal	Np 1.00	U.S.A.	\$ 1.00
Moscow	R 1.00	Norway	Nkr 7.00		

World news Business summary

Moscow sacks prices chief

The Soviet Union has removed Mr Nikolai Gushkov, chairman of the State Committee for Prices and one of the country's most important economic officials, whose refusal to consider price changes was a big obstacle to economic reform.

Central control of nearly all Soviet wholesale and retail prices by Mr Gushkov's committee has prevented the implementation of plans to give enterprises greater financial and managerial autonomy.

Mr Gushkov, aged 67, had held his job since 1973 but came under attack in the press this year. His committee was criticised by Mr Mikhail Gorbachev, the Soviet leader, in his address to the Communist Party in February. Page 14

14 nations sign free trade agreement

AUSTRALIA'S pursuit of a freer world market progressed with the signing of an agreement by 14 nations aiming at the elimination of export subsidies. Page 14

BRITOL, largest independent UK oil company, is set to sack 800 workers in addition to the 250 already made redundant this year. Page 7

Cocoa futures market maintained its active trading in London on concern over growing conditions in West Africa and Brazil. The November position climbed £25 to £1,506.50 a tonne. Page 24

LIBYA moves army

Libya moved its army and air force command centre 300 miles from Tripoli to the remote desert town of Hun. Western diplomats said US policy contradictions. Page 3

Blast hits Kabul

Explosions lit the night sky over Kabul shattering windows six miles away, diplomats said. The Afghan Government said an ammunition dump exploded after a "technical error".

Romanian reshuffle

Key Romanian cabinet ministers were reshuffled in a move appeared linked with poor performance in exports and a bid to renegotiate part of the country's \$6.6bn Western debt. Page 2

Summit hopes rebuff

Soviet officials rejected optimistic US statements and said there had been no real progress towards a superpower summit meeting. Page 2

Links to be restored

East Germany is expected to become the first Warsaw Pact country to restore relations with the Chinese Communist Party, during a visit to Peking by East German leader Erich Honecker. Page 2

Tan offers to quit

Malaysian businessman Tan Koon Swan, jailed in Singapore, offered to resign as president of Malaysia's biggest Chinese political party. Page 4

Philippine peace bid

Philippine President Corason Aquino said her government would exhaust all efforts to solve the insurgency problem in her country by peaceful means before taking further military action.

Swedish satellites

Sweden plans to launch a series of small satellites up to 1990 as part of a service to improve the communication of Swedish companies with their foreign subsidiaries. Page 2

Tension at Short

The dispute at Belfast, Northern Ireland, aircraft maker Short Brothers over alleged intimidation of Roman Catholic workers worsened when about 2,000 Protestant workers walked out. Page 6

Corruption worries

Abuse of power by government and Communist Party officials ousted price increases as the biggest worry for Chinese surveyed in an opinion poll published by the New China News Agency.

Survivors trek home

Scores of survivors of Cameroon's toxic gas explosion, in which at least 1,500 people were killed, trekked home despite warnings that food and water in the disaster area were still contaminated.

Soweto rioting leaves at least 13 dead, 70 injured

SOWETO, the sprawling black township on the outskirts of Johannesburg, was tense but quiet last night after the worst violence since the state of emergency, writes Anthony Robinson in Johannesburg.

At least 13 people were killed and 70 injured as residents protesting against evictions for non-payment of rent clashed with police. Unofficial estimates put the death toll at 20, including 11 shot by police.

The violence erupted on Monday night and continued until yesterday morning after reports that municipal police controlled by the Soweto city council had begun evicting people and furniture from households involved in the 11-week-old rent boycott called in protest at the state

of emergency and poor conditions in the township.

Barricades of cars, rocks and flaming tyres were thrown across roads in the White City area of Soweto, where a protest meeting was in progress, to keep police away.

When police in Land Rovers turned up to try to remove the barricades an unidentified person in the estimated 300-strong crowd threw a hand grenade, injuring four policemen, according to the official account of the Bureau for Information.

Police retaliated by firing into the crowd, killing seven people and wounding 61. In a later incident in the early hours of yesterday, police

opened fire again on about 80 blacks who, they believed, were robbing a truck, killing four and injuring at least one other.

The official version of events is disputed by several of those wounded, who told that the police opened fire after groups of demonstrators tried to persuade the municipal police not to proceed with evictions.

Doctors said that casualties taken to hospitals and clinics had been shot by bullets and heavy duty backshot.

Mr Nico Malan, the town clerk of Soweto, denied yesterday that any evictions had taken place in the area where the protests erupted.

Early yesterday a crowd outside

the Soweto city council offices demanded an end to evictions. They were dispersed by tear gas, and eyewitnesses said groups then ran off to attack the homes of several city councillors.

One councillor, Mr Sydney Mkwana, died in hospital after being attacked with knives by a group of youths angered by news that one of their comrades had been shot dead by guards at Mr Mkwana's house. Another councillor fled with his family when a crowd set fire to his home at midnight.

Black councillors have been prominent targets for attacks throughout the last two years of unrest, which was sparked off in September 1984 by rent increases intro-

Bonn to stem flow of Third World refugees

WEST GERMANY is to introduce a wide range of measures to reduce the increasingly unmanageable flow into the country of asylum seekers from the Third World. The moves are especially intended to bar access to those who are not genuine political refugees, but who come for purely economic reasons.

The measures, presented yesterday by Chancellor Helmut Kohl, were approved on Tuesday night by the Cabinet. They followed new figures showing that a further 9,241 such refugees arrived in the first three weeks of August, suggesting that the full year's total will break all records at over 100,000. The cost of maintaining them has been estimated at DM 2.6bn (\$1.35bn) in 1986 alone.

Meanwhile, new clashes between different ethnic groups of asylum seekers have been reported. Fighting during the night between Indians and Iranians at reception centres in Passau, on West Germany's border with Austria left eight people injured, one of them seriously.

Faced with fierce opposition inside and outside his centre-right coalition, Mr Kohl has dropped plans to tighten the liberal asylum provisions of the 1949 constitution. West Germany would remain a sanctuary for those in real political danger. "But," he warned, "it is simply not possible that the Federal Republic should be a refuge for anyone in economic difficulty."

The steps unveiled yesterday are tailored to that end. Among the most important of them are:

- The extension to nationals of Lebanon, Syria, Ghana, Pakistan and Bangladesh of the obligation to have valid transit visas when passing through West Germany. This is designed to stamp out the frequent practice of disembarking during a stopover in Frankfurt, in order to seek refuge in West Germany.
- Airlines which transport asylum seekers without proper papers will be liable to fines of DM 2,000 per person, as well as other financial sanctions.
- German embassies in the Third World have been instructed to be much stricter in issuing visas. Henceforth, tourist visas for nationals from "problem states" will last for only four weeks, instead of eight weeks as at present.
- Qualified staff handling asylum applications will be increased, as will frontier police at entry points into West Germany commonly used by would-be refugees. People caught smuggling them into the

Chernobyl may have suffered 'impossible' nuclear explosion

BY DAVID FISHLOCK, SCIENCE EDITOR, IN VIENNA

A NUCLEAR explosion may have occurred in the Chernobyl nuclear disaster, the International Atomic Energy Agency post mortem meeting in Vienna is discovering.

The nuclear industry has always claimed that the physical conditions of a nuclear reactor - any reactor - would make a nuclear explosion, as against a steam explosion, impossible.

A nuclear explosion could have even more serious repercussions on the public acceptability of nuclear energy in the West than have already ensued from what has been known of events at Chernobyl.

Detailed examinations of the final seconds in the life of the 1,000MW Chernobyl RBMK reactor suggest that a runaway nuclear chain reaction took place, blowing the fuel into fine fragments, which reacted with boiling water to produce two steam explosions.

The nuclear energy output of the fuel at the point of the steam explosions may have been hundreds of times the designed energy output.

In technical parlance, the reactor went "prompt critical".

In other words, a nuclear reaction

in the fuel detonated the bigger steam explosion which lifted the concrete top off the reactor, with all the destruction which then ensued.

The meeting yesterday accepted the Soviet version of events "with some confidence as a clear and sound description of the accident," Mr Bryan Edmondson of Britain's Central Electricity Generating Board, told a press conference last night. But the Soviets have agreed that the terminal events may still need closer study.

The official Soviet report stresses that a non-nuclear explosion wrecked the reactor and some observers here still strongly deny that Chernobyl was a nuclear explosion. But the dividing line between nuclear and non-nuclear is becoming increasingly hard to draw in the context of this accident.

Missing from data supplied to the meeting by Moscow are any detailed recordings from the control room of the final seven seconds after the "scram" button was pressed.

This data, which is incomplete because of damage already sustained by the reactor through faulty operations, could reveal more precisely

GM warns of bleak outlook at Bedford trucks

BY KENNETH GOODING IN DETROIT

GENERAL MOTORS is making headway in Western Europe after several years of losses, but the outlook for the Bedford truck subsidiary in the UK is "dark by any body's standards," according to the US group.

The European operations as a whole recorded a net profit in the first seven months of this year after losses of \$291.1m in 1984 and \$372.1m in 1985, according to Mr Robert Stempel, executive vice president with responsibility for GM's operations outside North America and its overall bus and truck business. Europe should also be profitable in 1987, he said.

Bedford's net loss for 1985 was £73m (\$108m), up from a loss of £82.4m in 1984, and Mr Stempel insisted GM could not contemplate losses of that magnitude for much longer. "The deadlines are coming close, that's for sure."

He did not deny that GM might have to close the truck operations permanently. But he stressed: "We will try every other avenue first."

None the less, there was no question of reopening negotiations with the British Government about a merger of Bedford with Leyland Trucks, subsidiary of the state-owned Rover Group.

GM was looking at the Bedford operations "piece by piece" to see what could be viable. Mr Stempel suggested that Bedford's van production, the military vehicle business, which has contracts to 1988, and the engineering operations and proving ground, which are doing a great deal of contract work for GM in the US, could all be viable.

West Germany's Opel, the key GM subsidiary in Europe, is emerging meanwhile from a three-year ef-

iciency and cost cutting programme and should produce profits next year. Opel reduced its net loss from the record DM 694m in 1984 to DM 134.5m (\$85.8m) last year.

But Opel's profitability - and that of GM's total European business - depended to a great extent on the reception to be given to the new executive car, the Opel Omega/Vauxhall Carlton, and whether the car would meet GM's sales objectives after its launch in the autumn.

At Vauxhall, the UK car subsidiary, GM has told trade unions that it needed a 25 per cent reduction in costs, including cuts in the workforce, to boost productivity.

Despite achieving record sales and market share last year, Vauxhall also sustained a record £37.4m net loss, up from a loss of £9.4m in 1984. Mr Stempel said the company would lose money again in 1987.

GM has taken the opportunity offered by the start-up of Nissan of Japan's UK factory to talk to the unions about a different approach to labour relations at Vauxhall. "We want to improve productivity by changing the way things are done."

Mr Stempel said the unions' initial reaction had been "encouraging. They realise we can't continue with the kind of losses Vauxhall has been experiencing."

Previous talks on a possible GM takeover of Leyland Trucks broke down in March when the British Government said that GM could not buy Land Rover as part of the deal. Mr Stempel indicated that Land Rover was an essential element in the deal because it would have been, for the short term at least, a cash generator to offset some of the drain expected initially from both Leyland and Bedford.

Sedgwick to acquire Crump for £207m

BY ERIC SHORT IN LONDON AND ANATOLE KALETSKY IN NEW YORK

SEDGWICK GROUP, Britain's largest insurance broker, is expanding its presence in the US with an agreed £207m (\$307m) acquisition of Crump Companies, the country's eighth largest insurance broking group.

The deal announced yesterday, which is being financed mainly by a £188m rights issue, will make Sedgwick the fourth largest broker in the US and the third largest in the world after the US broking giants Marsh & McLennan and Alexander & Alexander.

The takeover coincided with the publication of Sedgwick's interim results for 1986 which showed a 19 per cent pre-tax profit rise to £82.6m and a stated 9 per cent rise in the total 1986 dividend to 12p.

However, the London stock market reacted unfavourably to the deal and was disappointed with the dividend rise. Sedgwick's share price finished 57p lower at 345p after touching 342p.

Sedgwick has had a fairly modest presence in the US but for some time it has wanted to increase its presence in the largest insurance market in the world as the main feature in the group's overall expansion programme.

Last August Sedgwick became a major force with the acquisition of James Group, the US's fifth largest broker, giving Sedgwick a US retail broking arm for the first time.

This was followed with the \$32.5m acquisition of Armistead Group last month, which added to Sedgwick's energy insurance presence and expertise.

Institutions approach Fermenta

By Kevin Done in Stockholm

A CONSORTIUM of Swedish financial institutions yesterday made an official approach to Mr Refaat El-Sayed, majority shareholder and group chief executive in Fermenta, the Swedish chemicals and biotechnology group, to buy part of its holding if the planned takeover by Italy's Montedison collapses.

Mr El-Sayed told a Fermenta shareholders' meeting last night that the consortium consisted of Industrivarden, an investment company closely associated with Svenska Handelsbanken, Sweden's second largest bank, Investment AB Beijer, an investment company controlled by Mr Anders Wall, the Swedish financier, and the Svenska Handelsbanken pension fund.

He was also negotiating with a number of so-called wage earner funds. Five regional investment funds controlled by trade unions.

Mr El-Sayed said he was still in contact with Montedison, seeking a deal that could involve both the Italian concern as an industrial partner and a new ownership consortium comprising Swedish institutions.

The original agreement in principle of early July for the takeover by Montedison of Mr El-Sayed's holding in Fermenta - comprising 78 per cent of the votes and 64 per cent of the equity - has been running into increasing difficulties. It was formally rejected by the local trade unions in Fermenta on Monday.

Under the original deal, Mr El-Sayed would have withdrawn from

Continued on Page 14

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28th August 1986

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EUROPEAN NEWS

Sarah Webb reports on company attachments during parliament's recess

Swedish MPs take summer jobs

FEW MEMBERS of Parliament can claim to have worked as hotel kitchenhands, chambermaids or shop assistants. But Mr Sven Munkse, a Conservative MP in southern Sweden, can put all three on his curriculum vitae.

Industry and Parliament Trust. "The problem with MPs is that they sit in the Riksdag (parliament) all the time and have no opportunity to meet people in industry," said a Saab-Scania spokesman. "Two weeks is a very short time, but at least it allows politicians to learn something about us."

Ms Mona Sahlin, a Social Democrat MP for Stockholm, spent two weeks in 1984 with Ericsson, the telecommunications and electronics group, and will spend two weeks with IBM before returning to parliament in October.

Ms Mona Sahlin, a Social Democrat MP for Stockholm, spent two weeks in 1984 with Ericsson, the telecommunications and electronics group, and will spend two weeks with IBM before returning to parliament in October.

Poor exports linked to Romanian reshuffle

By Leslie Collett in Berlin A RESHUFFLE of key cabinet ministers in Romania appears to be linked with poor performance in exports and with a bid to renegotiate part of Romania's \$8.8bn Western debt.

Italians set about drafting a budget

By John Wyles in Rome THE NEW Italian Government, napped together amid considerable recriminations earlier this month, will today confront its main task of drafting a budget and finance bill for 1987.

French may quit Lebanon force

BY DAVID HOUSEGO IN PARIS THE FRENCH Government yesterday appeared to be preparing to withdraw the French contingent from the UN peace-keeping force in the Lebanon.

East Germany to restore party links with China

BY LESLIE COLLETT IN BERLIN EAST GERMANY is expected to become the first Warsaw Pact country to restore relations with the Chinese Communist Party during a forthcoming visit to Peking by the East German leader, Mr Erich Honecker.

Nato proposal on European troop arrivals

By Our Stockholm Correspondent THE NATO countries have said they are willing to agree to the notification of troop arrivals in Europe.

Madrid to rule on lay-offs at Rio Tinto mine

By David White in Madrid A SIMMERING conflict at the partly British-owned Rio Tinto copper mining complex in south-west Spain is awaiting a final government verdict on whether to allow the company to go ahead with a lay-off plan affecting more than 1,300 workers.

Top Moscow officials see no progress over summit

SENIOR SOVIET officials said yesterday there had still been no real progress towards a superpower summit and charged US officials with falsifying the issue, Reuter reports from Moscow.

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IFC to back equity plan for Third World

By Nancy Dunne in Washington

THE International Finance Corporation, the arm of the World Bank promoting private enterprise ventures, announced yesterday it is to launch a service providing total guarantees for equity investments in developing countries.

The IFC service, called Guaranteed Recovery of Investment Principal (Grip), seeks to reverse declining equity investment in the Third World. Sir William Rye, chief executive of the corporation, said the guarantees would remove all risk of capital loss, a primary concern among US, European and Japanese investors.

Although it may be some months before IFC announces its first Grip project, Sir William and other IFC officials said several banks, large companies and financial institutions had been contacted and had expressed interest in what will, in effect, be a new financial instrument.

Under a Grip programme, an investor will deposit funds with the IFC for a specific project and a specified time. The investor will receive a US dollar debt instrument, backed by the IFC, set to mature on a certain date and transferable.

The IFC will make and manage the investment after charging a minimal front-end fee to cover costs. Dividends and capital gains — which are not guaranteed — would be shared by IFC and the investor in agreed proportions.

The programme is not likely to be considered for investments worth less than \$5m, Sir William said. Because it does not like to tie up its funds, the IFC rarely takes on an equity investment of more than \$30m, but under the new scheme, a Grip could go up to \$100m. Additional funding will be raised through parallel or co-investment.

When a Grip investment matures, an investor has three options: withdrawing capital from the project, extending the agreement, or taking over the investment as the shareholder. Mr Emmanuel Gonzalez, an IFC official, said the Corporation was also developing a similar instrument to combat capital flight by bringing a basket of potential investments to nationals living abroad.

Conflicting statements make Washington's attitudes hard to fathom, reports Reginald Dale

Contradictions cloud US policy on Libya

CONFLICTING pronouncements by unnamed Administration officials yesterday heightened the confusion over US policy towards Libya that has reigned here for the past three days.

The Washington Post quoted "informed sources" as saying that the Administration was waging a war of nerves against Col Muammer Gaddafi, the Libyan leader, "to scare him into an irrational reaction."

Taking a quite different tack, the New York Times said that Administration officials were now concerned that speculation about new Libyan acts of terrorism "had got out of hand." The speculation had, of course, been fuelled by other anonymous Administration officials earlier in the week.

The widely varying newspaper accounts and contradictory statements by officials, all unnamed, were typical of the Washington machine at a time when people in different departments, and at differing points on the political spectrum, all compete to influence the policy-making process.

Anonymous leaks and innuendo are the main weapons. The newspapers join in the game with a competitive zest for front page stories—particularly in the slow month of August—when a healthy dose of journalistic scepticism might help to keep things in clearer perspective.

This week's excitement began with a front page article in the Wall Street Journal claiming that the US and Libya were "on collision course" once again. It quoted one senior US official as claiming that the Libyans had forgotten the lesson of April's US bombing raid, and another as saying that Col Gaddafi "seems to have gone off his rocker again."

Yesterday, the Washington Post said that the Wall Street Journal story had been inspired by staff members of the National Security Council, where the "scare Gaddafi" plot had been hatched. The aim, said the Post, quoting "a knowledgeable source," was to frighten Col Gaddafi into reacting and "to embolden possible opponents in Libya into action."

In this light, senior Administration officials were pleased with the alarmist reactions of the Soviet Union and Libya to the long-planned joint US-Egyptian military manoeuvres in the Mediterranean this week. "US news reports of the forthcoming European trip of UN Ambassador Vernon Walters, which also was planned well in advance, have helped to create an impression that new US actions against Libya are likely," the Post said.

US business productivity falls in second quarter

By Anatole Kaletsky in New York

PRODUCTIVITY in US business declined by 0.3 per cent at an annual rate in the second quarter of this year, the Labour Department reported yesterday, revising sharply downwards preliminary figures it issued a month ago. The poorer productivity performance reflected a large downgrading of the original estimates of non-farm output and a slight increase in the number of hours worked in the second quarter.

Productivity was even weaker in the non-financial corporate sector, which excludes unincorporated businesses and companies engaged in banking, finance, insurance and stock trading. Non-financial productivity fell by 2.3 per cent at an annual rate in the second quarter, after declining by 0.5 per cent in the first three months of the year. The second quarter productivity decline reflected a 3 per cent decrease in output and an 0.7 per cent decrease in hours worked.

Taken together, the productivity measures for the last three quarters suggest that the non-financial business sector, which accounts for 59 per cent of the US Gross National Product, is still going through its worst period of productivity deterioration since the end of the 1982 recession.

The manufacturing sector, which accounts for 24 per cent of GNP, is doing a great deal better. Manufacturing productivity rose at a rate of 2.2 per cent in the second quarter,



Col Muammer Gaddafi (left) and Mr Vernon Walters.

efforts to persuade European governments to impose new sanctions against Libya. He might be unable to produce proof of the planned Libyan terrorist activities, for which US officials have vaguely said they have "evidence" or "indications" this week.

While officials in other departments, including the White House, have been stoking up the story, the Pentagon, which would have to carry out any action against Libya, has

been constantly trying to play it down. The US-Egyptian manoeuvres are strictly routine and there is no plan to strike Libya, the Pentagon says. Allegations that Col Gaddafi is about to launch a new round of terrorist attacks are "disinformation," according to one of the Post's presumably military "sources."

What is clear is that it remains US policy to retaliate if Col Gaddafi can be proved to be behind further terrorist

actions; that there have long been contingency plans for such action, and that some people in the Administration would like to have another go at him. Some would even like to needle him into doing something that would justify such retaliation.

With both President Ronald Reagan and Mr George Shultz, the Secretary of State, on holiday in California, the field is wide open to lower level officials who want to promote confrontation. It may serve the Administration's purpose of keeping Col Gaddafi guessing about US intentions, in the same way that Washington constantly tries to humiliate President Daniel Ortega of Nicaragua.

It may also be intended to suggest to the allies that the US may attack Libya again if they do not agree to new sanctions. But with Mr Walters due to arrive in Europe in the next few days, the allies seem to be just as perplexed as everyone else—although they have the uncomfortable memory that it was Mr Walters who brought word of the bombing raid last April, and lined up Mrs Thatcher's support.

Reuter reports from Moscow: The Soviet Communist Party daily, Pravda, said yesterday that a US naval build-up off the Libyan coast was being used by Washington to divert attention from its rejection of recent Kremlin arms control initiatives.



SCORES of survivors of Cameroon's toxic gas explosion, in which at least 1,500 people were killed, trekked home on dirt roads yesterday in spite of warnings that food and water in the disaster area were still contaminated, Reuter reports. "We cannot keep people away," said General James Istaw, who is leading the disaster effort. "The villagers want to guard their property, or claim their

dead families' possessions." Cameroon troops (above) wearing bandanas across their faces against the stench of death, were sent into the area to bury thousands of asphyxiated cattle amid fears the fly-infested carcasses could cause an epidemic. One survivor said he woke gasping for breath but saved himself by crawling into an outer kitchen where the gas did not reach him.

Israelis strengthen influence in Africa

By Andrew Whitley in Jerusalem

THIS WEEK'S tragedy in African countries: Cameroon, Ivory Coast, Zaire, Liberia, Malawi, Lesotho and Swaziland. Interest sections operate in Kenya, Togo, Ghana and Gabon, and hopes are high that relations will soon be restored with Senegal.

The news of the underground gas leak was cooling in just as Mr Shimon Peres, the Israeli Prime Minister, was about to set off on his visit to the West African nation. The visit was designed to mark the restoration of diplomatic ties broken after the 1973 Middle East war. It was the first by an Israeli Prime Minister to a black African country for 20 years.

As it happened, the Israeli leader was able to turn adversity to advantage: Israel was the first member of the international community to respond, in practical terms, to the tragedy, when Mr Peres assembled a medical team to travel with him. It was a golden opportunity to demonstrate to other African countries the kind of down-to-earth help which Israel had always prided itself on supplying in the past.

Slowly but surely, Israel appears to be gaining the upper hand in the undeclared war it has been waging since 1973 with the Arab world for influence in the newly independent African countries.

It now has formal diplomatic relations with seven black African countries: Cameroon, Ivory Coast, Zaire, Liberia, Malawi, Lesotho and Swaziland. Economic links with two of the most important, Kenya and Nigeria, are extensive. Zaire, Chad, Gabon and the Central African Republic are all believed to be customers of the flourishing, but never publicly acknowledged, Israeli arms export business, and even Marxist Ethiopia, ostensibly an arch opponent, is believed to have received Israeli weapons.

Security and intelligence assistance is another murky area. Zaire's President Mr Mobutu Sese Seko and General Samuel Doe, leader of Liberia, are reported to have been among the beneficiaries of Israeli expertise. Two factors have contributed to the rapprochement: the decline in Arab oil earnings and therefore financial muscle; and Israel slowly distancing itself from South Africa, a close strategic ally in the years after 1973.

Mexican police charged over alleged torture

ELEVEN Mexican policemen have been charged in the alleged beating and torture of a US narcotics agent in the western city of Guadalajara. AP reports from Mexico City.

The Attorney General's office said the Jalisco state policemen were charged with abuse of authority and inflicting injuries on Victor Dorte Jr, a US Drug Enforcement Administration (DEA) agent, after he was taken into custody on August 13.

The US lodged a diplomatic protest against Mexico, alleging that Cortez was subjected to "unprovoked, brutal and criminal acts". The DEA said he was beaten and given electric shocks.

Bolivia to cut back state sector mining operations

THE BOLIVIAN government has announced it is cutting back operations at the state-owned mine holding company, Reuter reports from Patzucama. Miners' leaders said the move would mean the loss of thousands of jobs.

The Government said the loss-ridden company, Corporacion Minera de Bolivia (COMIBOL), would close two of its 24 mines and lease out nine others, preferably to workers' co-operatives.

The plan was quickly rejected by union leaders heading a protest march by some 5,000 miners across the barren Andean plateau towards the capital, La Paz. Mr Simon Reyes, head of the national mining union, said the plan would tear apart the com-

pany, whose operations mainly involve tin mining but also a few lead and silver deposits. The company lost \$246m (£165.8m) last year with the collapse of the world tin price.

Leaders of the miners' Communist-led union said the government decree would lead to the dismissal of nearly a quarter of COMIBOL's 21,000 workers.

In response to the announcement, they said the union would press for total control of the company and publicise this demand when their protest march reached La Paz. They plan to stage a mass hunger strike in churches and schools when they reach the capital. The protest was sparked by miners' fears that the Government might turn over the state mining companies to the private sector.

1985. The Year In Review.

A Record Year For Deutsche Bank. Net income of Deutsche Bank Group increased to \$ 447 m., a rise of more than 63% over 1984 and the Group's largest profit ever. Group shareholders' equity was increased by \$ 690 m. to \$ 3.8 bn. The bank's capital ratio is now at its highest level since 1957.

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Tokyo is active in the Japanese market. It's activities in the Pacific Basin are complemented by Deutsche Bank (Australia) Ltd. in Melbourne and Sydney.

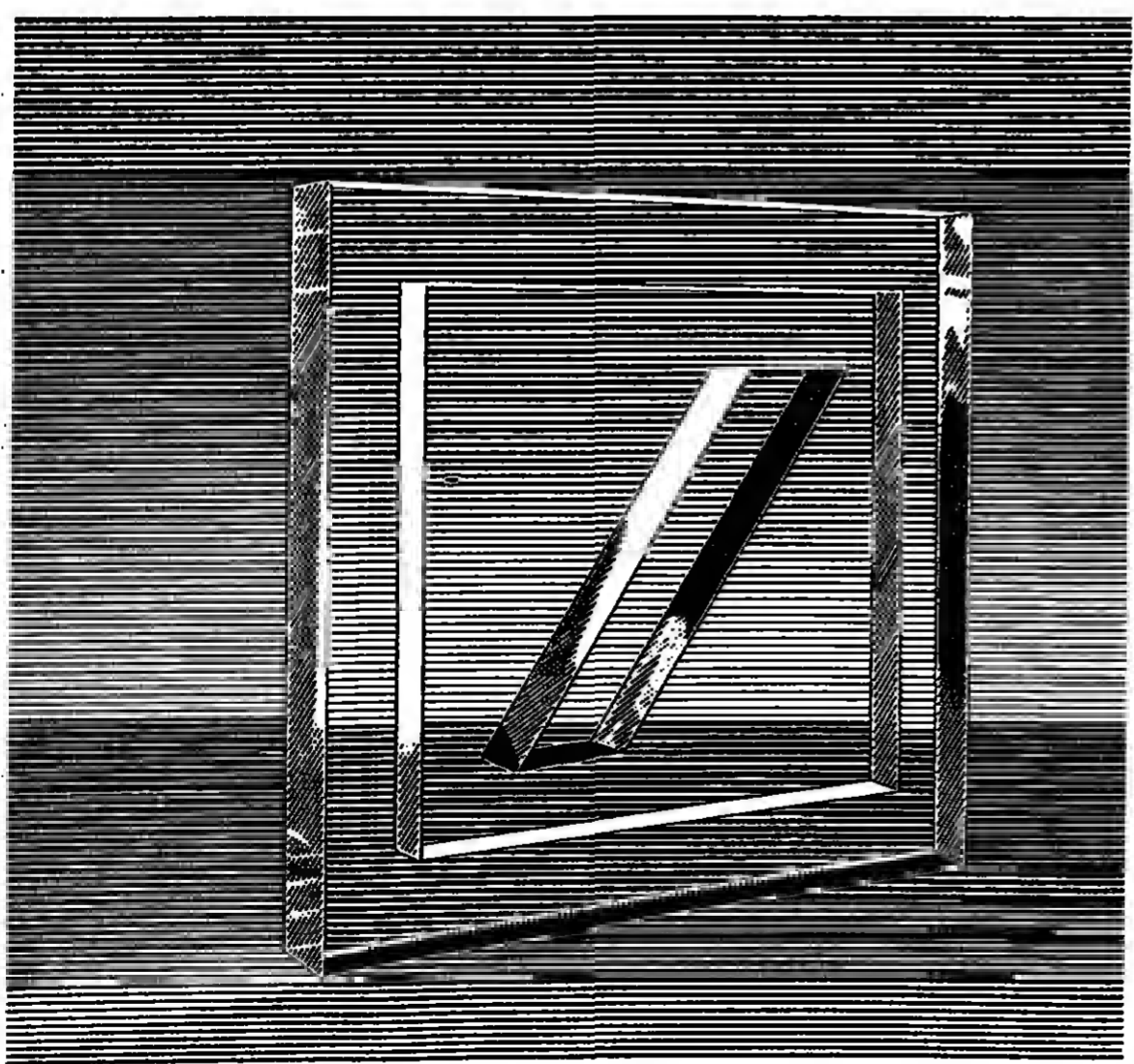
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Deutsche Bank at a glance (Dec. 31, 1985):	
• Total Assets (in bn US\$)	98.4
• Capital & Reserves (in bn US\$)	3.8
• Branches worldwide	1,410
• Employees	48,851
• Shareholders	245,000

"The leading bank in Germany — a world leader in international finance."



OVERSEAS NEWS

Anthony Robinson on how tension passed breaking point in a South African township Rents spark explosion of violence in Soweto

WIDESPREAD ANGER and resentment over the handling of black education and fears of eviction from homes for non-payment of rent lie behind the latest explosion of violence in Soweto...



South Africa's trade surplus widened to R990m (US\$33m) in July this year from R940m a year earlier...

research at the University of Stellenbosch reports that Soweto's economy has declined and the economy is in the grip of a Catch 22 situation.

have been one of the main targets of township wrath for the last two years. Although the eviction issue appears to have been the spark...

According to the Community Research Group of Witwatersrand University, local authorities are losing an estimated R30m (£7.7m) a month and in some townships, like Sebokeng and Ervanda and Sibempile on the East Rand no rents have been paid since September 1984.

the townships and schools and supporting wider demands for the release of jailed leaders and black/white political negotiations.

rents have been reduced and are being collected more or less normally, residents say. But in the poorest areas of this sprawling metropolis where over 2m people live, squeezed into tiny houses and backyard shacks, the boycott is solid and the threat of evictions ever present.

Word on the township grapevine that evictions were imminent, confirmed yesterday morning by a singularly ill-timed interview in the Sowetan newspaper by the director of housing...

Word on the township grapevine that evictions were imminent, confirmed yesterday morning by a singularly ill-timed interview in the Sowetan newspaper by the director of housing...

Hong Kong's visible trade surplus declines

Hong Kong's visible trade surplus in July narrowed to HK\$974m (\$58m) from HK\$1.53bn a year earlier...

The Government said domestic exports were up 22.2 per cent from a year earlier to HK\$14.27bn, while re-exports — goods assembled in Hong Kong of components made elsewhere — rose 18.5 per cent to HK\$10.18bn.

A large ammunition dump exploded and a series of huge blasts ripped through the Afghan capital of Kabul early yesterday, AP reports from Islamabad.

Jailed Malaysian offers to quit as party leader

BY WONG SULONG IN KUALA LUMPUR

MR TAN KOON SWAN, the prominent Malaysian business and politician, who was jailed by the Singapore High Court for breach of trust, yesterday offered his resignation as president of the Malaysian Chinese Association (MCA)...

the party number two and Transport Minister, is expected to take over, he has two severe liabilities: he is English-speaking among largely Mandarin-speaking members, and he lacks grass roots support.

His resignation was announced by Mr Lee Kim Sai, the MCA secretary general, who said the party's central committee would meet tomorrow to consider the matter.

Meanwhile, Malaysian financial circles say the sentence could upset Mr Tan's agreement with the five Singapore brokers over forward share purchase contracts he had agreed to take over from Pan Electric.

Anglo American chief hits at sanctions supporters

BY ANTHONY ROBINSON IN JOHANNESBURG

MR GAVIN RELLY, chairman of the Anglo American Corporation, South Africa's largest mining and industrial conglomerate which stands to lose heavily from sanctions against South African mineral exports...

countries have found themselves able to contemplate bans on these specific products is absolutely clear for all to see," he said.

Withbank, Middleburg and Newcastle could become industrial wastelands," he said.

The multiplier effect through the impact on the electricity corporation Escom, the nationalised transport corporation, Sats and other parastatal, private and public companies could lead to total job losses conservatively estimated at 300,000.



Mr. Relly

Japanese railway posts record loss of Y1,848bn

BY CARLA RAPOPORT IN TOKYO

THE JAPANESE National Railways (JNR) has proved once again that Japan's much-admired efficiency does not apply to running the nation's railways.

huge debts plus JNR's swollen workforce are making the task difficult. It is estimated that 60,000 and 80,000 workers must be cut from the current 300,000-strong workforce if JNR is to run efficiently again.

chance that Mr Bob Hawke, the Australian Prime Minister, or any of his successors would promise the return of the former South African coal mines and the jobs which depend on them once apartheid has expired or share any of the proceeds with blacks "over the many years that sanctions may endure."

As oil prices tumbled last December, the elected national assembly (now suspended) blocked Government plans to adjust rates for electricity in a move aimed at penalising excessive use.

Kuwait considers imposing taxes

KUWAIT, FORCED into severe budget cuts by the price crash, is considering charging "symbolic" fees for services offered free under its model welfare system, Reuters reports from Kuwait.

It projected a nominal deficit of \$4.57bn, double that budgeted for 1985-86, after cutting spending by 11 per cent and topping up savings fund for future generations.

Soleiman Sayed Ali, the Kuwaiti Planning Minister, said it was high time citizens shared responsibility with the government. He suggests that a tax system, of which he gave no details, would net 400m Kuwaiti dinars (\$1.57 trillion) a year.

Lebanon peace talks

Lebanese cabinet ministers will meet Tuesday to start a new Muslim-Christian dialogue in efforts to end Lebanon's decade-old civil war, Prime Minister Rashid Karami, said yesterday.

China currency move

China will abolish its parallel currency, called foreign exchange certificates (FECs), on November 1, according to a pro-Peking newspaper quoted by Reuters.

Hindus arrested

Indian police arrested at least 800 Hindus in different parts of western Ahmedabad City yesterday to prevent sectarian clashes during a major Hindu festival, AP reports from New Delhi.

Asean economic ministers lay groundwork for summit

BY SAMUEL SENOREN IN MANILA

ECONOMIC ministers from the six countries in the Association of South East Asian Nations (Asean) are meeting for three days in Manila starting today to lay the groundwork for the third Asean summit next year.

Mr Jose Concepcion, the Philippine trade minister, is expected to formally present the currency plan to the economic ministers during the meeting which ends on Saturday.

Indonesia's real economic growth slows to 1.9%

BY MICHAEL BYRNES IN JAKARTA

REAL ECONOMIC growth in Indonesia fell from 6.1 per cent in 1984 to only 1.9 per cent last year, according to first official figures. The slowdown was partly the result of a fall in the prices of oil, tin and other commodities.

expected to decline further because of the collapse of world oil prices which hit hardest from January. The reduced growth rate compares with an average 6 per cent achieved between 1979 and 1984.

WORLD TRADE NEWS

US leasing group places \$840m jet aircraft orders

INTERNATIONAL Lease Finance Corporation (ILFC) of the US has placed orders for 30 commercial jet aircraft worth \$840m in three separate transactions, Reuters reports.

of the Netherlands for \$140m, and seven new and one used aircraft for \$300m. The orders for the new Boeing aircraft are included in a memorandum of understanding under which Lease Finance arranged to buy 46 new aircraft valued at \$1.7bn, the company said. A used 787-200 jet is being purchased under a separate agreement with Boeing for delivery this month.

US-Taiwan trade talks on verge of breakdown

By Robert King in Taipei

INTENSE bilateral trade negotiations between the US and Taiwan was on the verge of breaking down yesterday as the two sides failed to meet during the opening of the Taiwan market to US goods.

Turnover is surging ahead for a country's leading 'domestic exporter' Polish company beats currency block

OBTAINING HARD currency for Western imports can be a nightmare for Polish companies these days. The government's hand is in the till of Bank Handlowy, the foreign trade bank, slipping access to convertible currencies to parties, the debt to the West. The rescheduled debt rose \$2bn from January to June, reaching \$31.3bn.

Polish company beats currency block. How do individual Poles get the foreign currency to buy at Poles if Polish companies are so strapped for hard currency to buy Western goods?

The dollar is Poland's second currency, without which it is impossible to buy desired goods, Leslie Colitt reports

Poles who want to buy dollar certificates for use in the Pewex newspaper for ads placed by citizens wanting to sell them. The exchange rate is conveniently published in a leading Polish weekly and is currently 21 700 for a \$1 certificate. Although the official rate is 21 150 to the dollar, buying dollar certificates at the Polish Savings Bank is a wholly legal exchange rate for dollar bills or any other hard currency notes on the other hand is illegal although very widespread.

Record vehicle output for Japan

JAPAN produced a record 1.5m vehicles in July from the previous peak of 1.14m in October, 1985, and 1.11m a year earlier, the Japan Automobile Manufacturers Association said, Reuters reports from Tokyo.

July output included 744,994 cars, up 9.5 per cent from a year earlier and surpassing the record 717,651 in October, 1985, 398,586 trucks, down 4.7 per cent, and 3,836 buses, down 52.1 per cent. July vehicle export figures, as expected to show a 5 per cent fall from June's 5.1 per cent year-on-year rise. January to July output totalled 7.39m vehicles, up 2.3 per cent from the year earlier period, including 4.71m cars, up 5.6 per cent, 2,65m trucks, down 2.1 per cent, and 26,688 buses, down 54.6 per cent. Motorcycle production fell 24.8 per cent to 339,941 in July from 451,673 a year earlier, under the sixth consecutive year on year decline, but was up from 318,404 in June. This brings cumulative output to July to 2.3m from 2.06m a year earlier. Robert Gibbons in Montreal adds: Japanese car manufacturers can raise their share of the Canadian market to 21 per cent in the fiscal year ending March 31, 1987, from the present 18 per cent limit, under an agreement with the Canadian Government. This means an increase in shipments of 36,000 units this year to about 240,000.

BP sells plant to China

FINANCIAL TIMES REPORTER

BP CHEMICALS has sold a 60,000-tonne linear low-density polyethylene plant (LLDPE) to China Petrochemicals International (CPI) for an undisclosed sum. It is expected to be installed alongside 40,000 tonnes of existing capacity at CPI's operation at Lanzhou in the north-west of the country by 1988.

commissioned in Lavera, southern France, in January. BP has granted three other licences for similar operations in the US and India and is currently negotiating about 20 more deals. The plant will enable China to make a wide range of plastic products and help reduce its dependence on imports of primary polyethylene which last year rose to 741,000 tonnes from 695,000 tonnes in 1984.

As a result of the refusal of both sides to modify their positions, negotiators have not yet had a chance to address other issues on the agenda. These include export-restrictions and local-content requirements for foreign companies here, Taiwan's tariff levels and its relationship to preferential-trade treatment or roughly \$2bn (£1.35bn)-worth of Taiwanese goods exported to the US each year. Taiwan appears to have no recourse but to comply with American requests for equitable tariff treatment for its beer, wine and tobacco. These exports are seen by some in Taipei as a test of Taiwanese sincerity in trade matters.

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UK NEWS

New business mix gives Harland steadier look

BY ANDREW FISHER, SHIPPING CORRESPONDENT

IT IS turning out to be quite a year for Harland and Wolff, the state-owned Belfast shipbuilder which snatched a vital naval contract from under the nose of Tyneside's Swan Hunter in April and now has an order book worth some £300m.

Mr John Parker, the 44-year-old Ulsterman who is chairman of the yard, believes its present mixture of merchant, naval and offshore business forms "just about the most sophisticated order book in Europe."

Today, if the Northern Irish weather is not too rough, the Irish will be laid at Harland for one of the most advanced non-naval ships ever built in a UK yard - the £75m Swops (single well oil production system) vessel for British Petroleum.

Next week, Harland is likely to announce a fall in losses for the financial year to March 31 1986. In 1984-85 they shot up by £5m to nearly £30m after a fire on one merchant ship under construction, the poor performance of sub-contractors on another and redundancy costs.

For the 5,000 workers in the yard, half the level of the mid-1970s, the size and nature of the order book means a full workload for the rest of 1986 and into 1987. In politically and commercially sensitive Northern Ireland, the yard is a vital part of the local economy.

But shipbuilding is a chancy occupation in these days of world over-tonnaging and excess yard capacity. Even the dominant Japanese and South Koreans are striving hard to find orders. Thus, admits Mr Parker: "If there is no more work, we start biting difficulties next year. Current orders comprise a big bulk carrier for British Steel (C35m), the Swops ship, the conversion of a container ship to an aircraft training vessel (£60m), and the latest £130m naval order for an auxiliary oil replenisher (AOR)."

His former employer, British Shipbuilders, where he was deputy chief executive until 1983, recently announced a doubled trading loss of £137m, which was boosted to a £430m deficit by a book loss on the privatisation of its warship yards and redundancy provisions.

Harland's latest order, the AOR, which is designed to provide a wide range of fuel and other support services for the new Type 23 frigate fleet, landed it in the middle of one of the bitterest controversies ever to hit UK shipbuilding.

Swan Hunter, bought by its management with the backing of City of London institutions at the start of 1984-85, they shot up by £5m to nearly £30m after a fire on one merchant ship under construction, the poor performance of sub-contractors on another and redundancy costs.

But the Belfast yard had teamed up with the Yarrow warship yard on the Clyde (now owned by General Electric) and Racal, the electronics group, to mount a rival bid. Harland, where the actual construction will be done, finally won the day on price.

Harland and Swan Hunter, which has since received a £115m Type 23 order, strongly attacked each other's bidding tactics. Swan claimed it was impossible to guarantee that state aid for Harland's merchant activities would not affect the AOR order, on which no subsidies are payable.

In the end, only one AOR contract was awarded. The Harland consortium was also subjected to stringent contract terms, with a threat that the yard might not be able to bid for more naval work if its costs on the order rose by more than 5 per cent.

Not surprisingly, the Belfast yard was less than happy about the tough conditions, though insisting it could live with them. Mr Stuart Hunter, project management director, said the yard had really needed two AORs to keep it busy for a long enough period.

To accommodate two such complex ships as the AOR and Swops, the yard - which has the biggest dock in the UK - has had to develop advanced systems of planning. The BP ship, designed to suck up oil from small and so far uneconomic accumulations under the seabed, will involve Harland in 6,000 separate work activities alone, from design work to completion. This is about twice the number on the more straightforward bulk carrier it is building.

The yard has already brought in more flexible working and cost-saving practices on conventional ships. Mr Parker reckons the bulk carrier will be completed with some 20 per cent fewer manhours than a similar ship built for British Steel.

As well as the Swops ship, Harland is also building the on-board oil refining plant. Both among management and workers, new planning and cost-control disciplines have had to be learnt for the move, via Swops, into the demanding world of building for the offshore oil industry.

There is a substantial cultural divide between shipbuilding and offshore requirements, said Mr Hunter.

Protestant workers in walkout at Shorts

By Our Belfast Correspondent

THE DISPUTE at Shorts, the Belfast aircraft manufacturer, over the alleged intimidation of Catholic employees worsened yesterday when Protestant workers staged a walkout.

Last night, Shorts said about 15 per cent of the 7,000 workforce had been involved.

A company spokesman confirmed that the walkout had happened but was unable to say how many people were involved. Yesterday's protest follows an order last week from Sir Philip Foreman, chairman of Shorts, that all flags and political emblems should be removed from the shopfloor after the alleged intimidation of Catholic workers by extremists among the Protestants, who make up nearly 90 per cent of the workforce in the East Belfast factory.

Mr Peter Robinson, Democratic Unionist MP for East Belfast, had given a warning that the management's ban could lead to industrial action.

A worker, claiming to represent those involved in the walkout yesterday afternoon, said the management were engaged in "heavy-handed tactics" in enforcing the chairman's directives. He alleged that the management was determined to cause a confrontation with the workers.

The controversy blew up 10 days ago when a number of posters appeared in the factory, accusing some Catholics of being "IRA sympathisers." Time cards belonging to several Catholics disappeared, and the Royal Ulster Constabulary was called in to investigate what Shorts described as "these sinister developments."

The company said that any worker found to be involved in such intimidation would be sacked. Protestant loyalists at the state-owned plant have been involved in previous walkouts over political issues since the start of the Ulster troubles.

Although the company would not comment it was feared that there could be further protests at the factory as the management sought to impose its ban on flags and other political emblems.

UK ECONOMIC INDICATORS

ECONOMIC ACTIVITY—Indices of industrial production, manufacturing output (1980=100), engineering orders (1980=100), retail sales volume (1980=100), retail sales value (1980=100), registered unemployment (excluding school leavers) and unfilled vacancies (000s). All seasonally adjusted.

Table with 7 columns: Index, 1st qtr, 2nd qtr, 3rd qtr, 4th qtr, 1986, 1985. Rows include Indl prod, Mfg output, Eng order, Retail vol, Retail value, Unemp, Vac.

OUTPUT—By market sector; consumer goods, investment goods, intermediate goods (materials and fuels), engineering output, metal manufacture, textiles, leather and clothing (1980=100), housing starts (000s, monthly average).

Table with 7 columns: Index, 1st qtr, 2nd qtr, 3rd qtr, 4th qtr, 1986, 1985. Rows include Consumer goods, Invest goods, Eng output, Metal, Textile, Housing starts.

EXTERNAL TRADE—Indices of export and import volume (1980=100), visible balance, current balance (£m); oil balance (£m); terms of trade (1980=100); official reserves.

Table with 7 columns: Index, 1st qtr, 2nd qtr, 3rd qtr, 4th qtr, 1986, 1985. Rows include Export volume, Import volume, Visible balance, Current balance, Oil balance, Terms of trade, Reserves.

FINANCIAL—Money supply M0, M1 and sterling M2, bank advances in sterling to the private sector (three months' growth at annual rate), building societies' net inflow; EPI, oed credit; all seasonally adjusted. Clearing Bank base rate (end period).

Table with 7 columns: Index, 1st qtr, 2nd qtr, 3rd qtr, 4th qtr, 1986, 1985. Rows include M0, M1, M2, Bank adv, EPI, OED credit.

INFLATION—Indices of earnings (Jan 1980=100); basic materials and fuels, wholesale prices of manufactured products (1980=100); retail prices and food prices (Jan 1974=100); Reuters commodity index (Sept 1981=100); trade weighted value of sterling (1975=100).

Table with 7 columns: Index, 1st qtr, 2nd qtr, 3rd qtr, 4th qtr, 1986, 1985. Rows include Earnings, Basic materials, Wholesale prices, Retail prices, Food prices, Reuters commodity index, Sterling value.

COPENHAGEN HANDELSBANK

INTERIM REPORT 1986

The Copenhagen Handelsbank group

Group operating profits, before provisions, depreciation and revaluation of the securities portfolio, are very satisfactory, amounting to 573.4 million kroner for the first half of 1986.

PROFIT AND LOSS ACCOUNT (first half-year)

Table with 4 columns: Group 1986, Parent company 1986, Group 1985, Parent company 1985. Rows include Interest and commission, Interest on deposits, Total interest income, Profit before provisions, etc.

The prospects for 1986

The positive trend in the ordinary earnings of the Group during the first half of 1986 has, so far, continued into the second half of the year. Moreover, the lower rate of increase in costs is expected to last for the rest of the year.

COPENHAGEN HANDELSBANK

FLY FOR FREE advertisement for Rogers Aviation Limited, featuring an image of a Cessna 441 Conquest II aircraft.

Hexcel International Finance N.V. advertisement for 9% Convertible Subordinated Guaranteed Debentures due 1996.

ESCOM Electricity Supply Commission advertisement for ECU 50,000,000 Floating Rate Notes due 1990.

Complimentary copies of the Financial Times advertisement for clients of Heli-Air Monaco.

Slide in whisky exports to US

BY LISA WOOD

EXPORTS of Scotch whisky increased by 2 per cent in the first six months of this year compared with the same period last year with markets such as the EEC and Japan showing particular growth.

In the same period last year substantial US stocks were bought in advance of an increase in Federal Excise Tax in October. The SWA said the US downturn also had to be judged in the light of an overall decline in consumption of "brown" spirits in the US.

Whisky and Canadian and Irish brands. In 1985 exports of Scotch whisky to the US declined by 3 per cent against an overall downturn for distilled spirits of 1.6 per cent but against 5.4 per cent for all whisky types according to a report published today by Wood Mackenzie.

Brussels' action on airlines 'having effect'

BY LYNTON MCLAIN

THE DECISION of the European Commission to open legal proceedings against 12 Community airlines for breaches in competition rules "is having the desired effect and negotiations for change in the Community are gathering momentum."

continuously benefits and costs of changes in air transport. But, he said, "nobody can remain insensitive to the tide of popular demand for lower fares and/or for fairer conditions. The feeling is abroad that the travelling public is simply not getting a square deal and I agree."

He also called for "an efficient, environmentally acceptable, supersonic aircraft able to carry loads large enough to make them economically viable."

A meeting of EEC transport ministers will take place in London on October 3 to review the position. "I am hopeful that this will signal the start of a process that could lead to agreement on the detail of a step-by-step approach by the end of the year," Mr Clinton Davis told the Financial Times conference on "World Aerospace to the end of the Century."

Negotiations between the 12 EEC members for an agreement on five changes proposed by the Commission had not gone as quickly as the Commission wanted. This was "partly due to the difficulty of the negotiations and partly due to the lack of political will on the part of governments and airlines," he said.

Mr Marshall said there were a number of areas in Europe where BA and some of its European associates found fares too high. "But there is very little we can do since ultimately they are set by governments, not by the airlines."

"The Commission has never accepted that US-style deregulation would be good for the Community. When we framed our proposals two years ago we said a categorical 'no' to deregulation. We are still saying it," Mr Clinton Davis told delegates.

Conditions in the US were quite different from those in Europe. "There is a serious doubt that the highest safety standards can be maintained in a world of total deregulation," he said. Evidence of this might be seen in the enormous fines imposed on major US carriers over the past year.

He said that the constraints on a liberal market for aviation were enormous. Mr Christopher Tugendhat, in his first public speech as chairman of the UK Civil Aviation Authority (CAA), said that new safety standards introduced by the CAA since the explosion on the British Airways 737 aircraft at Manchester last year would cost UK airlines about £11m in the first year.

The Commission was trying to move a step at a time, assessing

"We are ready, willing and able to operate in more intra-European markets, if and when regulatory barriers are relaxed," Mr Acker said.

Airlines and manufacturers were wary of those costs of safety regulation, especially airworthiness requirements, which had a national rather than an international basis.

GULF AIR advertisement for Golden Falcon Service, featuring a large image of a falcon and text promoting flights from London to Frankfurt.

Britoil cuts more jobs in wake of crude prices fall

BY MAX WILKINSON, RESOURCES EDITOR

BRITTOIL, the UK's largest independent oil company, is preparing to make 800 employees redundant in addition to the 250 people who have already lost their jobs this year.

The total loss of jobs, representing 40 per cent of Britoil's payroll, will be easily the largest announced by any oil company in the UK since the fall in crude prices. It follows Britoil's announcement earlier this year that it would cut capital expenditure by 40 per cent in response to the collapse of oil prices.

About three quarters of the latest round of redundancies will be made at Britoil's Glasgow office. About 150 jobs are likely to be lost in the Aberdeen office which runs the company's offshore operations.

Jobs are likely to be lost in all parts of the company from the management downwards. The staff has not yet been informed officially. The company would only say yesterday that after a review of its activities it was expecting to make an announcement early next month.

Although Britoil has been run with conservative financial policies and has a broad spread of activity in North Sea exploration and production, its lack of refining or other involvement in petroleum product markets has made it especially vul-

nerable to the fall in crude prices. The staff cut might save Britoil perhaps £25m in salaries and overheads in a full year.

The largest North Sea operators, Shell, British Petroleum and Esso, have all been able to offset the deterioration in crude production revenues from increased refinery profits. The collapse of crude oil prices from about \$30 per barrel last autumn to \$28.80 last month had a much greater impact on Britoil's financial results.

Britoil's operating profit in the first half of the year was cut to £100m from £265m in the first half of 1985. After-tax profits were cut to a third of last year's level at £34.5m and the company said that it would scarcely break even in the second half if the oil price remained at its level at mid-June.

Shell and BP have so far been notably cautious about announcing redundancies in their exploration and development departments. Exxon, Esso's parent company, announced that it was offering early retirement to 40,000 of its staff, but most were in the US. Only about 200 administrative jobs were lost in the UK when Esso Europe was disbanded and a significant number of the people displaced were resorbed into other parts of the group.

Liffe plans launch of rival options contract

BY ALEXANDER NICOLL

THE LONDON International Financial Futures Exchange (Liffe) is to introduce options based on the Financial Times-Stock Exchange index of 100 shares as part of its preparations for October's Big Bang reforms of UK securities markets.

The new contract is to be launched on September 30.

Liffe's decision was being examined closely last night at the Stock Exchange, which owns the rights to the FT-SE index and had not been notified of Liffe's plans. The new contract will compete with the Stock Exchange's own options on the FT-SE index.

Stock Exchange options officials were understood to view Liffe's

move as unwelcome and as a blow to what they hoped would be closer relations with Liffe.

Mr Nick Carew Hunt, Liffe's manager for contract development, argued that an additional licence was not needed for the new contract since it was an option on Liffe's own futures contract and not on the index itself.

Liffe's futures contract on the FT-SE index has not been among its most successful. It is hoping that options on the futures contract will stimulate futures trading volume, as it did when options were introduced earlier this year on the exchange's long gilt futures.

Jefferson to step down at Telecom

By Guy de Jonquieres

SIR George Jefferson will step down as full-time chairman and chief executive of British Telecom from October 1 as part of a senior management reshuffle announced yesterday.

Sir George, who turned 65 last March, will remain chairman on a part-time basis. He will be succeeded as chief executive by Mr Iain Vallance, currently BT's chief of operations, who is aged 43.

It was also announced yesterday that Mr Graeme Odgers, who is to leave his present job as group managing director of Turwest, to become BT's deputy chairman in October, will also serve as BT's chief finance officer, a newly created position.

Several City of London analysts said yesterday that the lines of authority created by BT's new senior management structure seemed unusually complicated, and they were unclear how it would operate in practice.

They pointed out, in particular, that in his role as chief finance officer Mr Odgers would report to Mr Vallance, while reporting to Sir George in his capacity as deputy chairman.

The planned changes appear to position Mr Vallance and Mr Odgers as the leading internal candidates to succeed Sir George as chairman. Sir George's contract has been renewed until late 1988, when he is expected to retire.

Mr Douglas Percyman, BT's corporate finance director since 1981, has been named to a new post as corporate commercial director. The responsibilities involved in this appointment have not been spelt out in detail, and it is regarded as something of a sideways move.

Sir George Jefferson, who has been BT's chairman since 1981 and became its chief executive shortly before it was privatised in 1984, said he believed the time had come to separate the two jobs.

Mr Vallance joined the Post Office, from which BT was separated six years ago, in 1968. Last October he was named chief of operations, a post created especially to groom him for the position of chief executive.

GOVERNMENT URGED TO REMOVE RESTRICTIVE PRACTICES

Call for rethink on business codes

BY HAZEL DUFFY

THE GOVERNMENT should act to remove some of the restrictions on competition among accountants and solicitors, the Office of Fair Trading said yesterday.

The call comes in a Government-commissioned report on four professions - architects, accountants, barristers and solicitors - by Sir Gordon Borrie, Director-General of Fair Trading.

The prohibition on barristers practising except as individuals, Sir Gordon says, forms "the most restrictive structure among the professions examined in the course of the office's review." He also singles out barristers' sole rights of advocacy in the higher courts and the restrictions on lay clients' access to barristers.

Barristers' restrictive practices might have been referred to the monopolies and mergers commis-

sion, he suggests, but for the joint Bar Council and Law Society investigation into relations between barristers and solicitors, which made any other action inappropriate. The joint committee is due to report in five years' time.

At the other end of the scale, architects were found by Sir Gordon not to impose any significant restrictions on the professional organisation of their members.

The recommendations Sir Gordon does make would mean far-reaching changes in the way the other two professions are organised to offer services to the public.

They would allow inter-professional partnerships and multidisciplinary partnerships so that accountants would, for example, be free to compete in the market for financial services. They would also be able to establish limited compa-

nies which could act as company auditors. By the same token, solicitors would be better placed to compete with banks and building societies by offering house purchase and sale packages with surveyors and estate agents.

Specifically, the report recommends that the Government consider amendments to:

● The Solicitors Act, which prohibits solicitors sharing fees and therefore going into mixed partnerships. The OFT described the ban as "an inhibition on solicitors which has no equivalent in the rules of the professions of the land". It would then be up to the Law Societies to amend their practice rules.

● The Companies Act 1985, which forbids incorporated accountants to act as company auditors (the accountants' own rules permit companies to be formed); the same act al-

so sets a limit of 20 partners, with certain exceptions, in the formation of professional partnerships. This, Sir Gordon says, should be looked at and possibly amended.

Reaction to the proposals is likely to be mixed. Some solicitors, notably those affected by the loss of their monopoly right to conduct property conveyancing (legal property transfers), want the freedom to go into partnership with other professions. Other solicitors, particularly in the City of London, are less enthusiastic about the prospects of mixed partnerships.

Restrictions on the kind of organisation through which members of professions may offer their services, a report by the Director-General of Fair Trading, Free from Room 515, Chancery House, Chancery Lane, London, WC2A 1SP.

Editorial comment, Page 12

Amsterdam 'boiler rooms' shut down

By Clive Wolman

THE LEADING Amsterdam "boiler rooms," the telephone share-selling firms that have taken several hundred million pounds off investors in the UK and elsewhere over the last three years, are being closed down after a decision to deny them a licence.

The firms, which aggressively sell shares in companies of negligible value at grossly inflated prices, were raided in early May by the Dutch police after complaints from governments and investors in the UK, West Germany and several other European and Pacific basin countries. The police seized several tonnes of documents.

The Dutch Government introduced regulations in May that require all such securities firms that are not members of a recognised stock exchange to apply for a licence to the Ministry of Finance.

The ministry confirmed yesterday that about 100 firms had applied for licences. Eleven applicants have so far not had their applications accepted. These include the largest of all the firms, First Commerce Securities, which is linked with the convicted Canadian fraudster, Irving Kott. It is estimated to have made at least \$300m from selling shares in DeVoe-Holbein, a company which claims to have developed a metal extraction process but which has yet to show any profits.

The offices of First Commerce are still open but, according to the receptionist, none of the salesmen is available. As a result, those who were persuaded to buy DeVoe-Holbein shares will now find it difficult, or impossible, to sell them back, even at a much lower price.

The other share-pushing firms in contact with a large number of UK investors which have also been refused licences include World Capital Consultants, York International Securities, which was established by a former First Commerce salesman, and Investment Advisory Services.

No decision has yet been made as to whether to grant licences to the other applicants. However, since May three UK firms which built up a large UK customer base have closed down their operations and disappeared.

TSB sets timetable for share flotation

BY NICK BUNKER

TSB GROUP is to announce amid intense publicity on September 12 the share price and final details of its stock market flotation, the biggest issue of bank shares in British history.

A pathfinder prospectus issued yesterday by Lazard Brothers, TSB's merchant bank adviser, said it would then publish the full prospectus on September 16. Investors will have eight days to apply for shares, in response to an advertising campaign to include posters on 15,000 British bus shelters. The offer closes on September 24. Stock market dealings are expected to start on October 8.

Sir John Read, TSB chairman, said he was confident of achieving a share register of more than 1m names. The group's share information unit has received 2.4m inquiries, including 1.7m registrations by people wanting to qualify for a priority allocation to established customers.

The group, which was formed from the UK's four trustee savings banks has, however, sent direct marketing mail to only 4m of its 7m customers, because it has no addresses for the rest.

Flotation of the group, made up of the UK's four trustee savings banks, should have occurred this spring. A legal wrangle over the

group's ownership then delayed it for eight months until after a final House of Lords ruling cleared the way this summer.

City of London analysts expect the issue's proceeds to be between £1.2bn and £1.4bn, if it is priced roughly in line with the cost of UK clearing bank shares.

The pathfinder prospectus forecast 1986 pre-tax profits of £193m for the year to November 20, up 14 per cent on 1985. Part of the proceeds are likely to be used for acquisitions of UK and then overseas financial services companies, as well as building up its UK branch network. Mr Derek Stevens, TSB group finance director, said this could include purchase of estate agencies and life assurance brokers.

Lazard and TSB now have to price the issue low enough to help reach their goal of promoting wider share ownership, without coming under fire for selling the bank too cheaply.

Mr Duncan Clegg, a Lazard Brothers director, said that if the offer was priced on multiple of 6.5 times earnings, flotation proceeds would be about £1bn, lifting 1986 pre-tax profits to £277m.

Assuming a share price of eight times earnings, proceeds would be about £1.5bn, raising pre-tax profits to £326.

Improved exports cut visible trade deficit

BY GEORGE GRAHAM

BRITAIN'S EXPORTS of manufactured goods improved last month and helped to reduce its continuing deficit on visible trade.

The visible trade deficit fell to £588m in July, the Department of Trade and Industry said yesterday, compared with £623m in June. A downward revision in the estimate of invisible trade, however, reduced the current account of the balance of payments to a surplus of £12m from £77m the previous month.

Excluding oil, the visible trade deficit dropped to £869m from £901m the previous month, with higher exports of finished manufactures more than outweighing an increase in imports, also concentrated in the area of finished manufactures.

The oil trade surplus rose by £2m to £261m as oil exports rose to 7m tonnes compared with 5.4m tonnes in June. Imports of oil also rose sharply from 1.8m tonnes in June to 3.3m tonnes in July, but prices weakened more for imported oil than for exports.

The average price of exported oil in July was £57.70 a tonne, equivalent to about \$11.85 a barrel. Imported oil, by contrast, averaged only £47.90 a tonne, below \$10 a barrel.

Non-oil exports in July totalled

£5.42bn, 2 per cent higher than in June, while imports were 1 per cent higher at £6.29bn. If erratic items such as aircraft and precious stones are excluded, exports rose 3 per cent in the month to £4.99bn, while imports rose by 1.4 per cent to £5.05bn.

The visible trade deficit in the first seven months of 1986 has reached £3.66bn, with a projected surplus on invisibles of £4.78bn.

Officials concede that the fall in oil prices may have made the Treasury's forecast of a current account surplus of £3½bn for the whole of 1986 rather too optimistic.

The lowering of July's invisibles estimate to a surplus of £800m has reinforced many analysts' conviction that the Government has also been too optimistic in its projections for invisibles.

Accurate figures for the invisibles balance in the second quarter, which are due to be published next Thursday, are widely expected to be lower than the £700m a month surplus assumed in earlier official figures, reflecting reduced tourism earnings.

The terms of trade have moved in the UK's favour in the last three months, as the unit value of exports has fallen by less than that for imports.

Appointments on Wednesday?

From Wednesday, September 10, the General Appointments section will appear on Wednesdays.

Accountancy Appointments will continue to appear every Thursday as usual.

The reorganisation of the Appointments Pages will enable the Financial Times to offer a substantially improved service to recruitment advertisers and their audience.

Copy deadlines for the Appointments pages are 3p.m. on the Friday of the week preceding publication for Wednesday and remain unchanged for publication on Thursday.

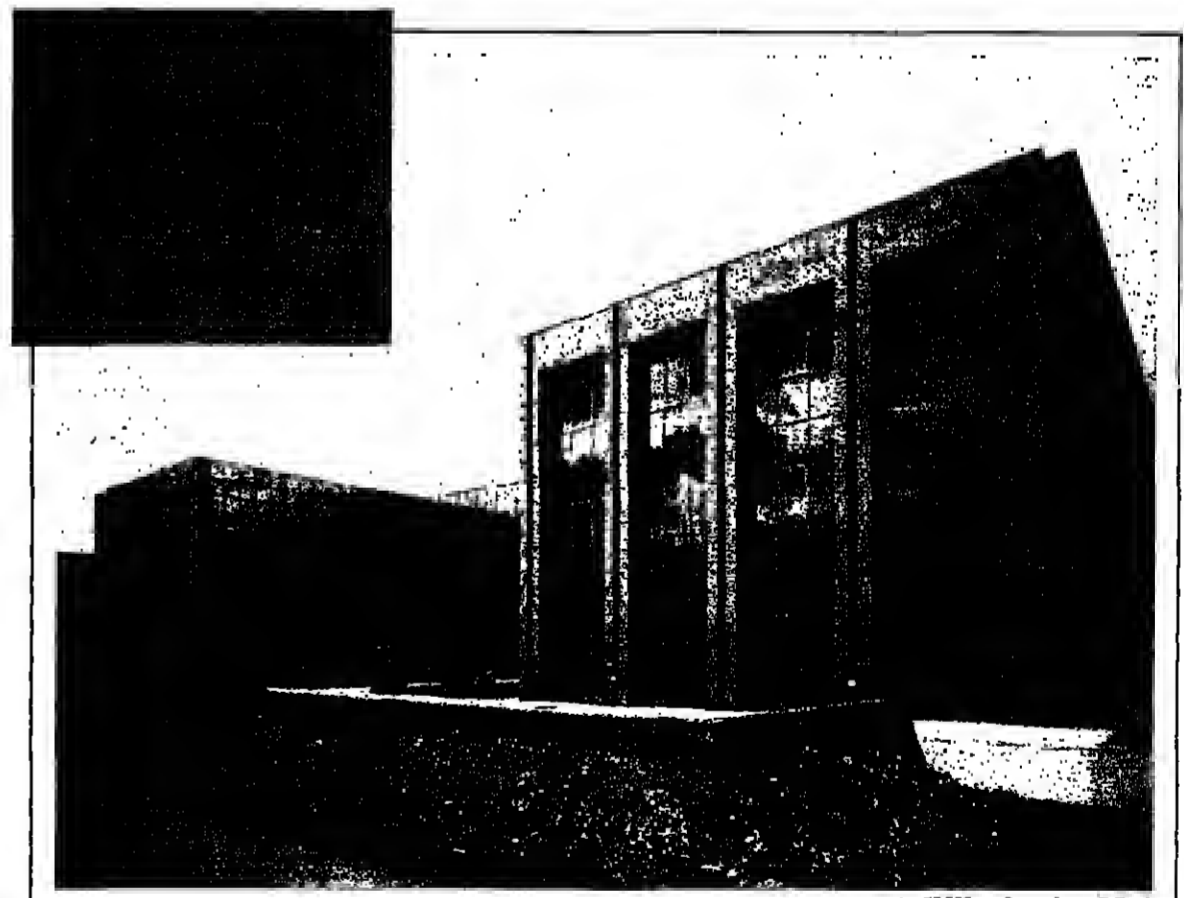
For more information contact—

Louise Hunter on 01-248 8000, extension 3588

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SLOUGH ESTATES

8
TECHNOLOGY: Computing

Louise Kehoe in San Francisco looks at software for generating maps and charts

Mini-boom for computer graphics

FOR HUNDREDS of businesses and government agencies the task of analysing geographic data is a regular headache. Whether the object of the exercise is to determine where best to open a new bank branch, where to advertise a new product or which parts of town need additional bus services, the problem is the same—how to present the available data in a readable form.

In what amounts to the first cost-effective alternative to pushing pins into a wall map, Strategic Locations Planning (SLP) of San Jose, California, has come up with a personal computer program that generates maps showing colour-coded geographic data that can be modified at will.

SLP is one of a handful of firms riding a mini-boom in this small but fast-growing segment of the computer graphics market.

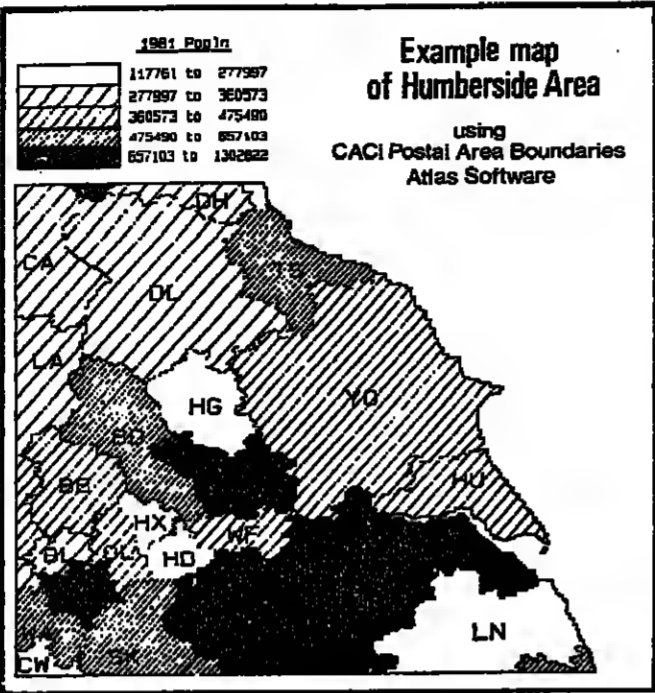
In 1985, the US statistical mapping and services market was estimated at \$40m, with about 5 per cent of that accounted for by microcomputer products. By 1990, the overall market is expected to double, with half of the total accounted for by microcomputer products.

SLP developed its "Atlas" software to solve its own problems. "When we started out in the site location consulting business in 1983 there wasn't any good software available to do mapping on a personal computer," explains Stephen Poizer, president of the company. "The options were to use mainframe computer technology or do it by hand, either one of which was expensive and time consuming. So we decided to create our own software."

The result was SLP's Atlas mapping package, which was introduced in 1984 and has become a leader among the handful of such programs now available.

Users of SLP's programs cover the gamut of business and government agencies.

For American Medical International in Beverly Hills, California, computer mapping helps the healthcare provider stay ahead of market trends. "We do a lot of situation analysis



before recommending changes or new programs," says Ed Leventhal, director of market information systems. "For example, we can look at an area like North Houston, and by comparing demographic data with admission and discharge data and other variables, determine if an area is growing older and needs more geriatric services, or is growing younger and needs more pediatricians."

American Honda, with over 2,000 US dealers, uses the software to generate market share maps. Customer and sales information is compared with state vehicle registration records to determine strong and weak markets, plan advertising campaigns and select potential sites for expansion.

The US Postal Service recently acquired the software to help monitor postal performance. In Texas, the North Central Texas Council of Governments uses the software to display the special characteristics of the area—income, land use, apartment density—

plus the region's own demographic data, to help city planners analyse growth trends, develop transit plans, and study zoning needs.

The National Multiple Sclerosis Society filled in a map of the United States with dots representing numbers of people with the disease and was able to relate the prevalence of the disease to weather and other factors.

"It's a lot easier for most people to understand what's going on when they see relationships visually on a map rather than try to wade through columns of data in tabular form," explains Poizer. He sees customers using the mapping software in a broad variety of decision making roles.

A German version of Atlas is currently under development by IBS Intergrierte Business Systems of Solze, West Germany. (UK Distributor Caci, in London, 01-404 0834). (Strategic Locations Planning, 4030 Moorpark Avenue, Suite 123, San Jose, CA 95117 (408) 985-7400).

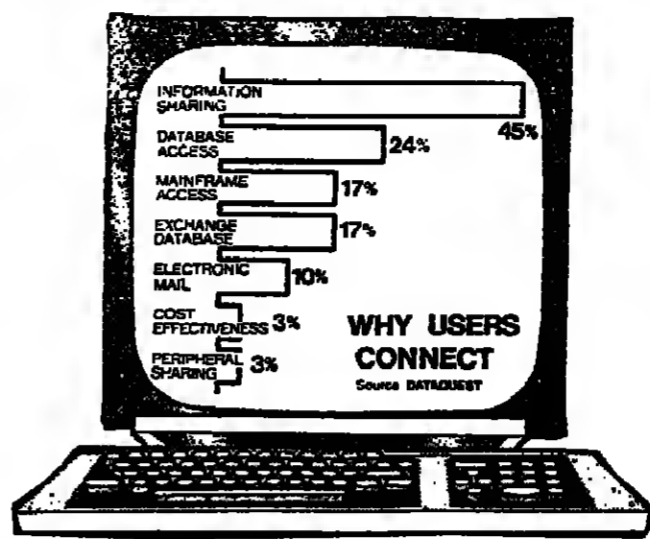
Why companies choose a P.C.

AS THE IBM PC, the machine that created business demand for personal computers, approaches its fifth birthday, the personal computer industry is facing a major challenge. Business users are questioning the real value of the millions of PCs they have purchased, and in many cases do not plan to buy more.

"We find more and more companies are reaching some critical mass with their personal computers. They are now saying: 'We've made all this investment over the past two to three years, what are we getting from it?'" reports John Sculley, chairman and president of Apple Computer.

According to Sculley, and others in the US personal computer industry, this reassessment of the benefits of personal computing is the root cause of the current market slowdown. It represents a fundamental change in the personal computer market in which business PC makers will, for the first time, be forced to address the tricky question of: "What will a PC do for me?"

As they face the increasing scepticism of their business customers, personal computer companies cannot help but recall the dramatic collapse of "home" computer sales when consumers similarly began to question the usefulness of a home computer.



The business personal computer market is not about to collapse, but it is changing. Today, business users are asking: "Where is the productivity enhancement we expected? What are people really using personal computers for? Do we really need more personal computers and how do we integrate PCs with our other computer facilities?"

The major concern of business personal computers, according to a recent study conducted by Dataquest, the California market research firm, is how to connect personal computers to other computers and corporate data-

bases. In a survey of 80 of the largest companies in the US, researchers found that 30 per cent said that data communications was their key problem with personal computers. Although almost all of those surveyed said that they were satisfied with their current computer equipment, a full 23 per cent of managers said that they were not likely to buy any more personal computers this year.

As Dataquest sees it, businesses are moving away from the concept of "personal" computers toward "work group" computing. In large and small companies alike, there is beginning to be a

consensus regarding the desirability of sharing information and computer resources, the researchers report. "Computer users recognise that islands of information have limited utility. Being able to get relevant information from the originator to the requestors is the next great computing challenge, both from the vendor and user points of view," says the report.

Work group computing involves sharing data, applications and resources among a group of about 10 to 20 people. The market researchers say there are about 2.8m such work groups in the US.

Personal computers will continue to play a major role in shaping the direction of computing, the researchers believe.

The installed base of close to 16m personal computers in US businesses will become the platform for interconnecting individuals into a wider computing environment, they predict.

While Dataquest projects a 16.6 per cent growth rate for computer hardware sales over the next four years, the work group computing market will boom at an annual growth rate of 23 per cent, the researchers predict. By 1990, more than half of the business computers purchased in the US will be acquired specifically for doing work group computing, up from under 15 per cent today.

How IBM intends to beat clones

KOREAN "CLONES" of the IBM Personal Computer continue to flood the US market as industry speculation rises that IBM will respond to increasing competition from the low-priced imports with new proprietary technology and a new low-cost version of its basic personal computer.

The latest clone announcement, from Hyundai of South Korea, appears designed to goad "Big Blue" into action. Last week Hyundai said that it would begin test marketing a \$899 IBM-compatible personal computer, the cheapest of its type to date, called the "Blue Chip."

The Blue Chip comes with 512K of memory, one floppy disk drive, one year warranty and the MS-DOS operating system used on IBM's PCs. Adding a monitor and a second

sloppy disk drive brings the price to \$917, compared to IBM's price, for a comparable system of \$1,945.

IBM has already cut the US price of several of its personal computer models more than once this year, and further price cuts can be expected, according to industry analysts.

But price cuts alone will not be enough to beat the clones, industry leaders believe. IBM will solve the clone issue by introducing proprietary technology, Apple Computer chairman John Sculley believes. "My feeling is that IBM must introduce a superset of PC DOS (the IBM PC operating system) sometime in 1988," Mr Sculley said at a recent analysts meeting. "I believe that with its higher end workstations it must have better systems integration

between workstations and mainframes. This would be a logical place for IBM to build in something that is proprietary," he explained.

By adding its own networking software to a high performance version of PC DOS, IBM could effectively cut clone makers out of a major portion of the personal computer market.

In the meantime, IBM is widely expected to introduce its own low-cost personal computer aimed at schools and "home office" applications. According to industry analysts, IBM's new \$200m highly automated personal computer production plant in Texas will begin churning out the "clone beater." They regard IBM's recently introduced "PC Convertible," a portable per-

sonal computer, as Big Blue's first step toward a low cost PC. The convertible incorporates a set of highly integrated chips that replace dozens of smaller chips on the PC circuit-board.

IBM could easily use the same chips, the analysts reason, to create a \$500-\$700 personal computer that could go into mass production at the Texas plant. The betting is that IBM might introduce such a product as early as next month.

If the analysts are right, then IBM's new "Home" computer will hit the market at about the same time as Apple Computer unveils its Apple IIGS, a 16-bit upgrade of the Apple II. The Apple IIGS is expected to incorporate high performance graphics and sound features designed to appeal to home users and schools.

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MANUFACTURERS OF THE WORLD'S MOST POWERFUL HAND-HELD COMPUTERS

Japanese investment

By Stephanie Vanchinski in Singapore

COUNTRIES in Southeast Asia are rapidly moving into the information technology era, and advanced software design, thanks to Japanese men and money. In collaboration with local governments, the Japanese International Co-operation Agency, JICA, the organisation for technical co-operation, is sending computer experts and hardware to help set up national institutes of advanced computer training in Singapore, Malaysia, and perhaps Thailand.

The joint programmes cost the Japanese government billions of yen each year. Yet authorities believe the money a good investment in future goodwill and markets for Japanese equipment. The market for minicomputers in the public sector in Malaysia, for instance, is expected to grow by as much as 40 per cent over the next few years, according to Tokyo-based JICA representative in Kuala Lumpur.

Such collaboration is furthest advanced in Singapore, where joint training programmes have been running since 1981. The Japan-Singapore Institute of Software Technology set up in 1982 by Singapore's Economic Development Board, with technical help from the Japanese, offers a diploma course for A-level students in computer analysis, and programming.

A second five year pact was announced by Singapore's Economic Development Board earlier this year. The objective of this technical assistance programme, the first of its kind the Japanese Government has extended to any country, is to provide opportunities for computer professionals to upgrade themselves through further training.

Meanwhile, in October Malaysia will launch its own National Computer Institute, with Japanese assistance. A team of Japanese experts have worked with the National Public Service Department since April to design a programme aimed at training Malaysian Government officials in information technology.

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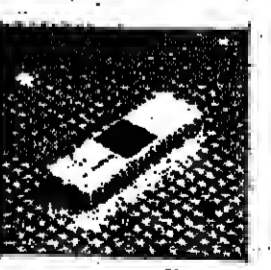
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MANAGEMENT: Marketing and Advertising

SOME MAY argue that the evidence has still to present itself. But more and more UK companies are attempting to sharpen their marketing performance by the seemingly simple device of improving their customer service.

Examples of this new "human face" of British business include:

- British Airways sending all 37,000 staff on a special training programme called "Putting People First" in a bid really to become the World's Favourite Airline;
- Barclays Bank spending several million pounds on advertising to tell customers about its new Customer Service Programme;
- British Rail putting about a third of its workforce through a series of training programmes to learn how to treat passengers as people.

A wide range of other companies and organisations has followed the lead, including British Telecom, Woolworth, American Express, British Road Services, Berni Inns, and Volkswagen/Audi.

What is behind this seemingly sudden surge in corporate belief that the customer really is king?

Why a smile is being put on the face of service

The customer is king. David Churchill reports



"Companies have finally woken up to the fact that customer service can make all the difference," believes Colin Adamson, a consumer affairs consultant and chairman of the newly formed Society of Consumer Affairs Professionals. "They are taking a more professional view about customer relations, realising that it can make a significant difference to the bottom line."

The society is based on a similar grouping in the US which has some 1,300 members. In the UK, 65 executives responsible for customer relations within companies and organisations have already joined the new venture within weeks of it being formed.

Three key factors have spurred companies on to adopt a more professional attitude toward customers.

- Competition. Retailers, hit by the downturn in spending in the early 1980s, started wooing their customers by enhancing their stores and putting staff through special training schemes.
- The new management team at Woolworth, for example, quickly realised that service was an important key to changing Woolworth's image and mounting an effective challenge in the High Street. Special videos explaining the importance to Woolworth of good customer service were shown to all staff, backed up by half-hour presentations on a weekly basis. Special awards are given to staff who consistently offer good service.

An extra stimulus to companies to improve their service has been that customers are less concerned about price competition in the wake of a falling inflation rate.

"One of the great truths of business is that people do not always buy on price," asserts Nicholas Mendes, a West Midlands public relations consultant who has just published a pamphlet on the reasons companies should become more customer-oriented.

Privatisation. British Airways and British Telecom are among the nationalised industries which either have already—or intend to—switch from public to private control. The new wind of competition in the private sector has encouraged them to ease the path with special customer care programmes.

British Airways, for example, found in a private survey taken in 1983 that its passengers felt that poor staff attitudes were letting the airline down, regardless of improved efficiency or more comfortable aircraft.

So between the autumn of 1983 and the summer of last year, all staff—from the chief executive downwards—were put on a specially designed course, run by Time Manager International.

The title of the course—putting people first—is significant. "It deliberately refers to putting people first rather than putting customers first," points out Colin Marshall, BA's chief

executive. "We want to remind our staff that their colleagues are people and the way employees treat each other is just as important as their treatment of customers."

BA's efforts appear to have paid off. Tim Sullivan, managing director of AA Travel Services, recalls the day when he was travelling on a BA flight for the first time in several months and got a strong feeling that something was different.

"The crew were doing everything right from the customer's point of view and it was obvious that they had been through some kind of training," he says. "I made inquiries and found out about their new training programme, which we subsequently ran for all our 300 travel agency staff."

New technology. As computers and automation become more visible to the consumer, so there is an increasing need for reassurance that the company cares. This is the theme of Barclays customer care programme which is currently being sold to the public via an expensive series of television commercials—estimated at costing some £750,000 to make—by Ridley Scott, director of the high-tech science fiction thriller Blade Runner.

Barclays and the other banks are beginning to appreciate that while automated cash dispensers and the incontinent electronic funds transfer at the

point of sale systems may save them money, it can make the customer feel isolated.

Hence the theme of the commercials: in a high tech society, personal and friendly service is still available. Barclays is backing up this approach, it says, with a more open bank design and extra staff available for general inquiries at desks away from the cashiers.

But is all the attention being paid to customer service more apparent than real?

British Rail's glossy television advertising campaign—with the theme "We're getting there!"—has annoyed many frustrated commuters. British Rail still has a long way to go before the majority of passengers will feel they are getting value for money, comments Major General Lennox Napier, chairman of the transport industry's consumer watchdog, the Central Transport Consultative Committee.

British Rail still hasn't got there," suggests the Consumers' Association, which recently carried out a survey into rail services. "BR are some way off achieving the aims it has ambitiously set itself," it adds.

BR, in reply, claims that its own surveys have shown a positive change in customer attitudes towards the railways, as well as an increase in passenger traffic.

British Gas, another nationalised industry, is the verge of privatisation which has sought to improve customer service, still has an appalling reputation among gas users for its poor level of service.

Some cynics also dismiss training programmes, such as BA's Putting People First, as simply what is known in the US as "smile training." "We are not teaching people how to pull the wool over the customer's eyes," insists Chris Lane, chief executive of Time Manager International in the UK. "It is personal development training. If an employee has a positive attitude towards the job and identifies more clearly with the objectives of the organisation, everyone benefits."

Inevitably, many customers of British Airways, Barclays Bank, and so on, will still have tales of individual grievances—suggesting that even the best training schemes cannot overcome years of prejudice.

"The real problem is that the British still confuse service with servility," points out Colin Adamson. "There are deep-seated attitudes which have to be overcome before effective service can be provided and customers really do get service with a smile."

Additional reporting by Alan Pike, Industrial Correspondent.

Sales promotion

A 'lusty youth' with growth potential

By FIONA McEWAN

NEXT WEEK marks another notch—if a modest one—in the growth chart of that so-called ugly sister of marketing services, sales promotion. The launch on Monday of the Sales Promotion Register in London, run by Lyndy Payne along similar lines to her much used Advertising Agency Register (now 12 years old) and Public Relations Register (now five years old) is in response to client demand and underlines the maturing of this non-advertising promotional field.

The register enables companies and agencies to find each other, by offering clients the chance to view videotapes, documentation and portfolios of agencies' work at leisure, in private and in confidence. Ten agencies, all members of the Institute of Sales Promotion are registered so far, though the plan is to double that figure.



a stickler for detail and logical planning." The same person who organises a 10 pence off your bottle of shampoo promotion can find himself engineering an energy conservation programme of seminars and presentations to top industrialists.

It's all a far cry from the legendary "plastic daffodil" hawkers of the early days of sales promotion: Martin Sorrell, whose company WPP Group from the Far East to sell at a premium to retailers and manufacturers in the UK.

In the late 1960s and 1970s, the sales promotion creative consultancy took off; many of them flourish strongly today. But arguably the most successful and fastest growing area of the industry now is the marketing services groups. Publicly quoted Kingsland Lloyd Petersen, Francis Killingbeck Bain, Holmes and Marchant along with Counter Products Marketing all offer services on top of consultancy, such as telephone selling, merchandising, design or fieldforce.

A new aggressive player in the field is former Saatchi financial director Martin Sorrell, whose company WPP Group is acquiring below the line companies in the UK, including sales promotion, at a voracious rate.

Advertising agencies, too, are on the acquisition trail as many of them take the multidisciplinary route. It has come full circle, say industry observers, who recall the late 1960s and early 1970s when many agencies tried to handle promotions themselves, but with little success.

Future growth of the industry looks likely to follow the international route, a precedent already set by the advertising clients are beginning to take an international perspective on sales promotion activities," says Toop, citing his company's pan-European campaign for Lego toys and Scotch video tapes. He now has offices in Spain and Italy.

Other companies, such as KLP of the Netherlands, are busy building networks throughout Europe. Cato Johnson, owned by the Young and Rubicam advertising agency, already boasts wholly-owned offices in virtually all EEC capital cities. The Sales Promotion Register is at 62 Shaftesbury Avenue, London W1.

The feeling within the industry and from clients is that sales promotion has been enjoying something of a boom, though just how big a boom, no one knows. "The infant has grown into a lusty youth," says David Drakes, vice president of the ISP and managing partner of the Marketing Partnership. Guestimates of this ill-documented business put the annual turnover at £20m, thus outspending advertising by about £1m, though this figure includes everything from discounting to retailers, rebates to manufacturers, in-house and consultancy together.

Now the ISP, which represents 60 agencies and some 1,000 individual members, says it is to try to crack the prickly problem of gauging the size of an ever-increasing slab of marketing budgets.

The City too senses the buoyant mood. "Sales promotion is a huge growth area of marketing and this is reflected in the premium ratings of the quoted consultancies," says Richard Dale, marketing analyst of stockbrokers James Capel.

Sales promotion means all non-media communications which effect sales aimed at the consumer, salesforce or trade. That includes special offers, contests, coupons, premiums, give-aways, conferences, exhibitions, sales incentives and employee communications.

Though still dogged by the "below-the-line" tag it has

tried so long to shake off, the business of sales promotion has made considerable strides in recent years towards lifting up its status and meriting consideration by marketers as a major factor in the marketing mix, not an also-ran.

Where traditionally such promotions were the responsibility of brand managers and junior executives, now it is as likely to be the marketing director who learnt the power of sales promotion in his or her days as brand managers or even the managing director who handles them.

New users, too, like government (the Central Office of Information is a regular client for instance the "Money" campaign) and financial services (from banks to insurance companies and credit cards) have earned sales promotion a credibility beyond the limits of its original retailer base.

Since the idea is to generate sales or instigate action of some sort, sales promotions come in all guises. One of the zaniest recalled by Alan Toop of the Sales Machine, one of the first creative consultancies in the UK, was for Haywards Pickles. At the time the television commercials featured horror movie actor Vincent Price with the line "They bite back." Toop's promotion continued the mood by hanging sticking plasters round the neck of the actual jars. "A very successful promotion," he remembers.

"One thing that distinguishes sales promotion from other consultative marketing activity,"

says Jim Castling, general manager Europe for Cato Johnson, an international sales promotions company, is that effects should be measurable in terms of sales. "Any sales promotion we undertake starts with statements of objectives and must be measurable post hoc."

Objectives, though mainly to shift products from shelves, do vary. Sometimes the idea is to keep up a company's visibility to the trade and so retain interest in its goods. "The ideal sales promotion," as one practitioner puts it, "is the one that sells most product and costs the client least."

Currently, the most visible UK promotions are the petrol and newspaper bingo promotions, says Drakes, who gives his vote for the most successful promotion of the year to Sport Aid and before that Live Aid. Francis Killingbeck Bain, a publicly quoted sales promotion company, cites Heinekens as one of its successful recent promotions. It ran in May this year with an offer of one can of lager free in return for four ring pulls. Results showed that the overall brand performance improved 15 per cent in volume during the month, with sales at one major supermarket chain up by 33 per cent. The speed of turnover within the supermarket markets involved was up by 27 per cent.

The skills required of a good sales promoter involve, on the one hand, being imaginative, oriented, and lateral thinking," says Castling, "and on the other

Is there room for another quality daily? 48 of Britain's top journalists think so.



- Tony Allen-Mills** TONY ALLEN-MILLS
New York Correspondent, Daily Telegraph 1984-86
- NH Ashford** NICHOLAS ASHFORD
Diplomatic Correspondent, The Times 1985-86
- Patrick Barclay** PATRICK BARCLAY
Football Correspondent, Today 1985-86
- Anthony Bevis** ANTHONY BEVIS
Political Correspondent, The Times 1981-86
- Lorna Bourke** LORNA BOURKE
Personal Finance Editor, The Times 1981-86
- David Brewerton** DAVID BREWERTON
Chief Investment Writer, Daily Telegraph 1978-86
- Andrew Brown** ANDREW BROWN
Chief Reporter, Spectator 1984-86
- Colin Brown** COLIN BROWN
Political Reporter, The Guardian 1979-86
- Maggie Brown** MAGGIE BROWN
The Guardian 1980-86
- John Bulloch** JOHN BULLOCH
Middle East Correspondent, Daily Telegraph 1969-86
- Charles Burgess** CHARLES BURGESS
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- Alexander Chancellor** ALEXANDER CHANCELLOR
Deputy Editor, Sunday Telegraph 1986
- Rupert Cornwell** RUPERT CORNWELL
Chief Bonn Correspondent, Financial Times 1984-86
- Michael Crozier** MICHAEL CROZIER
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- Jo Davis** JO DAVIS
Energy Editor, The Economist 1985-86
- Sebastian Falcks** SEBASTIAN FALCKS
Feature Writer, Sunday Telegraph 1983-86
- Jonathan Fenby** JONATHAN FENBY
Paris/Bonn Correspondent, The Economist 1982-86
- James Fenton** JAMES FENTON
Chief Book Reviewer, The Times 1983-86
- Nicholas Garland** NICHOLAS GARLAND
Political Cartoonist, Daily Telegraph 1966-86
- Terry Garrett** TERRY GARRETT
Company News Editor, Financial Times 1979-86
- Oliver Gillie** OLIVER GILLIE
Medical Correspondent, Sunday Times 1972-86
- Stephen Glover** STEPHEN GLOVER
Foreign Feature Writer, Daily Telegraph 1981-85
- Ian Griffiths** IAN GRIFFITHS
City Reporter, Daily Mail 1986
- Sarah Helm** SARAH HELM
Home Affairs & Political Reporter, Sunday Times 1986
- David Henson** DAVID HENSON
Arts Correspondent, The Times 1983-86
- Isabel Hilton** ISABEL HILTON
Assistant Foreign Editor, Sunday Times 1983-86
- Sarah Hogg** SARAH HOGG
Economics Editor, The Times 1984-86
- Ken Jones** KEN JONES
Chief Sports Editor, Sunday Mail 1972-86
- Tom Kyte** TOM KYTE
Question Column Writer, Daily Telegraph 1977-86
- Nigel Lloyd** NIGEL LLOYD
Managing Editor, Observer 1978-86
- Donald MacIntyre** DONALD MACINTYRE
Labour Editor, The Times 1985-86
- Fiona Maddocks** FIONA MADDOCKS
Assistant Commissioning Editor, Channel 4 1985-86
- Christopher McKean** CHRISTOPHER MCKEAN
Chief Home-Sub-Editor, The Times 1982-86
- Jane McLoughlin** JANE MCGLOUGHLIN
Industrial Relations Correspondent, The Guardian 1985-86
- John Moore** JOHN MOORE
City Correspondent, Financial Times 1982-86
- Geoffrey Nicholson** GEOFFREY NICHOLSON
Sports Writer, The Observer 1978-86
- Michael Peest** MICHAEL PEEST
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- Robert Rice** ROBERT RICE
Editor, New Law Journal 1981-86
- Audrey Slaughter** AUDREY SLAUGHTER
Editor, Working Woman 1984-86
- Edward Steen** EDWARD STEEN
Senior Foreign Feature Writer, Sunday Telegraph 1980-86
- Thomas Sutcliffe** THOMAS SUTCLIFFE
Editor, Kaleidoscope, BBC Radio 4 1985-86
- Matthew Symonds** MATTHEW SYMONDS
Chief Economics Leader Writer, Daily Telegraph 1981-83
- Nicholas Timmins** NICHOLAS TIMMINS
Social Services Correspondent, The Times 1983-86
- John Torode** JOHN TORODE
Leader Writer, The Guardian 1976-86
- Andreas Whitam Smith** ANDREAS WHITAM SMITH
City Editor, Daily Telegraph 1977-85
- Peter Wilby** PETER WILBY
Education Correspondent, Sunday Times 1977-86
- Neil Wilson** NEIL WILSON
Sports Writer, Daily Mail 1980-86
- Peter Wilson-Smith** PETER WILSON-SMITH
Banking Correspondent, Daily Telegraph 1985-86

WHAT HAS MADE THESE journalists, and over 100 more, leave their secure, well-paid jobs to write for a newspaper that doesn't even exist yet? The answer will appear on Tuesday the seventh of October 1986.

THE INDEPENDENT

CONTACT ADRIAN O'NEIL, THE INDEPENDENT, NEWSPAPER PUBLISHING PLC, 40 CITY ROAD, LONDON EC1Y 2DB. TELEPHONE 01-363 1222

THE ARTS

Edinburgh Festival/Patricia Morison

Portrait of Scotland's golden age

A revelation awaits visitors to The Golden Age of Scottish Painting... The exhibition shows magnificent examples of Scottish painting between 1720 and 1840...

Hallé & Toronto Symphony Orchestras

Dominic Gill

Six symphony orchestras and four chamber orchestras appear at this year's Edinburgh Festival... The Hallé and Toronto Symphony Orchestras are exceptionally solid...

Chinese Magical Circus

Martin Hoyle

Lady preachers are a commonplace in Scotland these days... The Chinese Magical Circus is a remarkable high even when they are marginally off form...

Bolshoy Ballet/Battersea Park

Clement Crisp

As the last leg of what has been a long and exhilarating visit, the Bolshoy Ballet is installed until Sunday in a tent in Battersea Park... The programme begins with Les Sylphides...



Lyudmila Semeyakova and Irekh Mukhamedov

Marlowe/King's Head, N.1

Antony Thornecroft

If you cannot have a really good musical and you rarely rarely can... Marlowe/King's Head, N.1 is a really good musical... The lyrics have a remorseless beat...

Mozart Requiem/Albert Hall

Max Loppert

At the Proms on Tuesday the Monteverdi Choir and English Baroque Soloists give their main offering the Mozart Requiem... The dynamic edge which Gardiner insisted on giving to each semiquaver...

Berlin festival lifts the veil on arts in Moscow

West Berlin next month will assume a pre-war Berlin role when it becomes a cultural bridge between Moscow and the West... The annual Berliner Festwochen (September 1-30) will provide the framework for the festival's major theme—the arts in Moscow...

Arts Guide

August 22-28

Exhibitions

LONDON

Hayward Gallery: Dreams of a Summer Night... an exhibition of painting that takes the form of the five Nordic countries... Musée Picasso, Paris 3 (471 2421). Closed on Tuesdays...

PARIS

Medieval art in Paris: The abbots of Cluny built their magnificent Gothic town house in the heart of the Latin Quarter... Musée de Cluny, 6 Place Paul-Painlevé, Paris 5. Closed Mondays.

Musee/Monday, Opera and Ballet/Tuesday, Theatre/Wednesday, Exhibitions/Thursday, A selective guide to all the Arts appears each Friday.

BRUSSELS

Ghost Chambers d'Amis, 31 international artists showing in 51 private houses, tickets, map etc from Modern Art Museum, Ghent (091/211703). Ends Sept 21.

ITALY

Florence: Fort Belvedere: Donatello and his Contemporaries illustrates the remarkable versatility of the greatest sculptor of the early Renaissance... Palazzo Strozzi, Florence. Closed Mondays.

SPAIN

Madrid: Prado Museum. French, Spanish and Italian paintings of the 18th century... Museo de Arte Reina Sofía, Madrid. Closed Mondays.

NEW YORK

Museum of the City of New York: Arbi Blata's paintings, drawings and sculptures of Three Penny Opera... Cooper Hewitt Museum: Hollywood, Legend and Reality celebrates the history of America's greatest popular culture...

WASHINGTON

National Gallery: Viennese Renaissance sculpture from the Kunsthistorisches Museum includes work by

FINANCIAL TIMES

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Thursday August 28 1986

Farm dilemma for the Gatt

BY IDENTIFYING agriculture as the most important topic for the proposed round of international trade negotiations, 14 producer nations meeting in Australia this week have highlighted a fearful disarray in world markets. But their declaration from the Queensland holiday resort of Cairns may also hold ill for the crucial General Agreement on Tariffs and Trade meeting next month in Punta del Este, Uruguay, another holiday resort. There, ministers of the 92 member nations of Gatt will grapple with the agenda for a trade round that promises to be the most politically difficult yet undertaken.

The Cairns club, led by Australia and claiming to represent nearly a quarter of world farm trade, is taking direct aim at the most visible and damaging symptom of world agricultural over-capacity: the export subsidy programmes of the EEC and the US that have been destroying markets for weaker, agriculture-dependent economies in Asia and Latin America. Four years of argument at the Gatt headquarters in Geneva resulted in a theoretical agreement to tackle these trade-distorting subsidies. But at the last minute the EEC was unable to endorse that commitment because of the refusal of France (supported by Ireland, Greece and Spain) to the Common Agricultural Policy of the EEC laid so explicitly on the bargaining table.

Deeper problem

Meanwhile, the Americas, whose dislike of the CAP has brought them into almost permanent confrontation with Brussels over farm trade, have indicated support for the objectives of the Cairns club. This is in spite of the fact that the US has its own "export enhancement" programme of cut-price sales which is designed to win back markets for US farmers struggling against bankruptcy. This programme for beating the EEC at its own game has further inflamed the situation, spurring the creation of the alliance centred in Cairns. If export subsidies were the only issue, next month's Gatt meeting might succeed in drawing up a programme of negotiations for their removal, in spite of the EEC's most obstinate opposition. The problem runs much deeper. Trade in agriculture has never been subject to the same Gatt disciplines as trade in

Opening up the professions

THE THATCHER Government, unlike its predecessors, has recognised that many of the rules and regulations of professional bodies in the UK represent unnecessary and damaging limitations on competition. It has rejected the self-serving argument that the professions are somehow "special" and need to be exempted from market forces if the quality and integrity of their services are to be maintained.

Yet in spite of its good intentions, the Government has made relatively limited progress in sweeping aside professional restrictive practices. The most notable successes are the breaking of the opticians' monopoly on spectacle dispensing and the introduction of advertising in some professions. The Government has also encouraged big changes in the stock market, and has bowed to pressure over the elimination of solicitors' conveyancing monopoly.

Another report by the Office of Fair Trading, this time on restrictions imposed by architects, accountants, solicitors and barristers, may do something to rekindle the Government's radicalism. But it would be foolish to expect much in the way of serious reform. If only because the scope of the OFT investigation was quite narrow. Sir Gordon Borrie, the OFT's director general, has looked only at restrictions on market structure imposed by professions rather than at restrictions in general.

Entry restrictions

Yet it is often argued that competition is limited not just by restrictions on business structure but also by other distortions such as the erection of artificial entry barriers. It is possible because of the control professions exert over the licensing of their members, the numbers of practitioners can be restricted by, for example, extending training periods or raising the standard of examinations far beyond what is actually required to ensure competence. This is done ostensibly to protect the consumer but, as the OECD noted in a 1985 report on professions, the real purpose is to "set high prices and earn monopoly

profits." Entry restrictions imposed by professions ought to be scrutinised by competition authorities.

In the meantime, Sir Gordon has found much fault with professions' curious and inefficient business structures. His sharpest criticism is reserved for the legal profession and in particular for the extraordinary rule that barristers must practise only as individuals. This is an example of a restriction which acts not only against the interests of consumers but also against the profession's own interests. Sir Gordon makes it clear that, but for the present joint investigation of the Bar and the Law Society, this practice would be referred to the Monopolies and Mergers Commission.

Market forces
Accountants are a little further up the evolutionary chain than barristers and do organise themselves as large partnerships. The OFT clearly thinks that the large multi-disciplinary firms should move a step further and form limited liability companies. This would mean that auditors, for the first time, would themselves be audited. The OFT is recommending a change to the Companies Act to make this possible. The only worry is whether incorporation could worsen aspects of conflict of interest within firms which act both as consultants to directors and as watchdogs for shareholders.

The existence of many distinct (and jealous) professions results in an artificial separation of business activities. This almost certainly reduces efficiency and raises costs for consumers. One example is the artificial distinction between barristers and solicitors. Another is the regulation preventing solicitors from sharing fees with non-solicitors; this obstructs the provision of efficient one-stop "house-buying services".

The Government's rhetoric about the need to subject the professions to market forces is admirable. The disappointment to date is that its bite has proved less ferocious than its bark.

NORMAN WILLIS, the substantial general secretary of British Trades Union Congress, leans back in his chair in the Ernest Bevin room behind his fourth-floor London office, and speaks in a new, positive spirit surrounding the UK's hard-pressed trade unions.

"There's a new zest now," he says. "Crushed by union law changes by the Tories—the miners—that's how it was supposed to be. But that's not happened—and it won't happen next week. Near-making peace in Brighton, the annual Congress of the TUC assemblies. For the past few years, the TUC has been a rather dispirited affair. In 1983, shattered by Labour's rout in the General Election, the unions tried to come to terms with a new, limited rule; the following year they were convulsed fruitlessly, as it transpired—with the sound and fury of the miners' strike; in 1985, the TUC pitched to the edge again, potentially fatal over taking Government money for ballots—but drew back from that precipice.

Despite dark mutterings of a plot to despatch him, Mr Willis and his advisers believe that this year, the unions look healthier than for some time. Certainly there will be rows over the Labour Party's new ballot-centred employment law programme, over a statutory minimum wage, over nuclear power. Over News International's warring dispute. But the possibilities on the horizon of a change of Government means every effort is being made to ensure those differences are not debilitating.

"People are conscious of a decision-making process that is a run-up to a General Election," says Mr Willis. "People are aware of the need for priorities."

They need to be. Because away from the formal, high-level world of European changes in the way people work and in their attitudes towards trade unionism are posing a daunting challenge to Britain's trade unions.

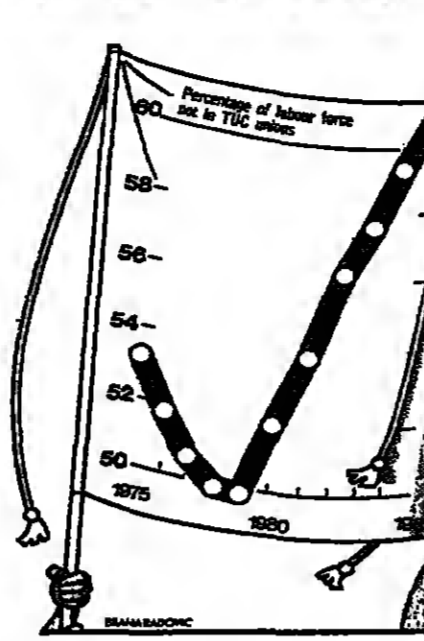
At its most basic level, a clear and growing majority of British workers no longer belong to a trade union. Non-unionism has shot up, as shown in the accompanying graph. Based on data from the TUC and the Department of Employment, trade union density—the proportion of workers in TUC unions (the most reliable membership guide)—is now below 40 per cent.

Compared to the US, where only 19 per cent of workers are in unions, the UK has a higher density of workers in unions. But in the UK, this gives union leaders gathering in Brighton some crumbs of comfort. But there is precious little other comfort in the UK.

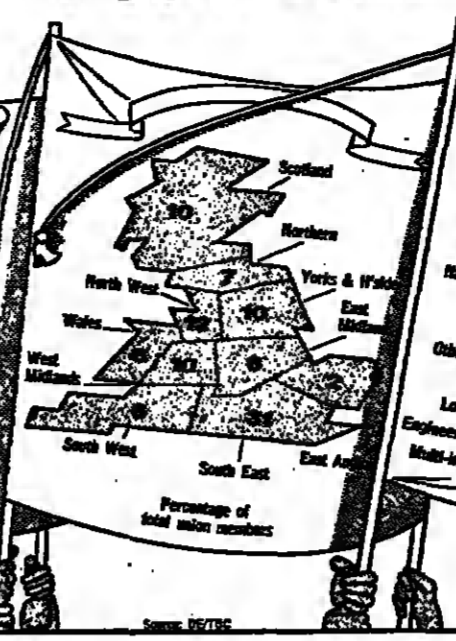
In some industries, the change in union membership in the recession has been startling. Construction, for instance, has seen membership in the first six years of the 1980s fall by 23 per cent. Overall, as the graph shows, it is concentrated in cross-industry unions, heavy industry and the new highly-unionised public sector.

Around the country, too—apart from the south-east, which accounts for the bulk of UK jobs—most union members are still found in the industrial heartlands, which have borne the brunt of company closures. Union density is high in the

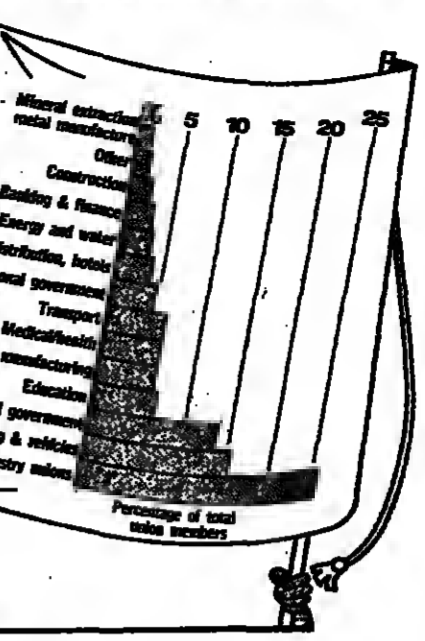
The rise of non-unionism



Geographical distribution



Distribution by industry



BRITAIN'S TRADE UNIONS At war with a wasting disease

By Philip Bassett, Labour Editor

traditional areas, like Wales (64 per cent), or the North (67 per cent), but low in areas where there are large numbers of new jobs—the South-East (41 per cent), East Anglia (20 per cent).

The majority of workers are no longer members

result of the recession of the 1980s, these core areas together now have many fewer members than areas which were previously considered peripheral. Professor Doreen Massey of the Open University says that the trend is continuing as unions are becoming numerically marginal in the AEU engineering union, for instance, more than half the union's members used to be in five key areas—London, Lancashire, the West Midlands, South Wales and Glasgow. But as a

panies showed that 63 per cent of electronics plants were non-union, rising to 86 per cent in high-tech health care companies.

The majority of workers are no longer members

Within this pattern, research by the Open University found that the old-established centres of union organisation are becoming numerically marginal in the AEU engineering union, for instance, more than half the union's members used to be in five key areas—London, Lancashire, the West Midlands, South Wales and Glasgow. But as a

are non-union, for example, with a little over that having only an in-house company union.

Re-invigorated by the chance of a Labour government

Why should they? Weakened by a large part of their economic muscle gone, the unions' ability to secure achievements for their members simply by virtue of membership size is much reduced. A Gallup finds that about two-thirds of those surveyed thought that wages and conditions would not have got to their present levels without trade unions.

largest section of people last questioned on unions by Gallup were broadly sympathetic to unions, but were not members. Of those who are members most are not actively involved: Mori found recently that while almost two-thirds of union members voted in union elections, and the same percentage had at some point been to a union meeting, only 29 per cent had put forward a proposal at one, and only 16 per cent served as a shop steward. A fifth of members, had participated in no such activities at all.

Re-invigorated by the chance of a Labour government

There, women soldering on the production lines react with a large part of their economic muscle gone, the unions' ability to secure achievements for their members simply by virtue of membership size is much reduced. A Gallup finds that about two-thirds of those surveyed thought that wages and conditions would not have got to their present levels without trade unions.

Wright goes on screen

General Electric, the US industrial giant which acquired NBC as part of its \$8.4bn takeover of RCA has made no secret of the fact that it hoped Grant Tinker, aged 60, would stay as chief executive of NBC currently the most successful of the big three US TV networks.

Lords' aid

Britain's National Health Service has its problems, but at least the people of the Western Sahara are benefiting. Liberal peer the Earl of Winchelsea, aged 49, who is heading a committee to investigate the Sahara as a Liberal Party representative. He was in the area where the Polisario Front is fighting a war against Morocco and decided that something should be done about the poverty there.

Men and Matters

wishes to retain its dominance in the broadcasting industry. Tinker calls Wright a "visionary" and adds: "The timing of his arrival could not be better."

Lords' aid

Britain's National Health Service has its problems, but at least the people of the Western Sahara are benefiting. Liberal peer the Earl of Winchelsea, aged 49, who is heading a committee to investigate the Sahara as a Liberal Party representative. He was in the area where the Polisario Front is fighting a war against Morocco and decided that something should be done about the poverty there.

Closed doors

Selling expensive cars in a city as depressed, economically speaking, as Liverpool might seem an uphill way to make a living.

ECONOMICS



Just a sideline

The links between building nuclear power stations and growing plants in test tubes are not obvious. But to Ron Rutherford, it all makes sense.

Observer

CHRISTIE'S IN THE CITY

Change of Address

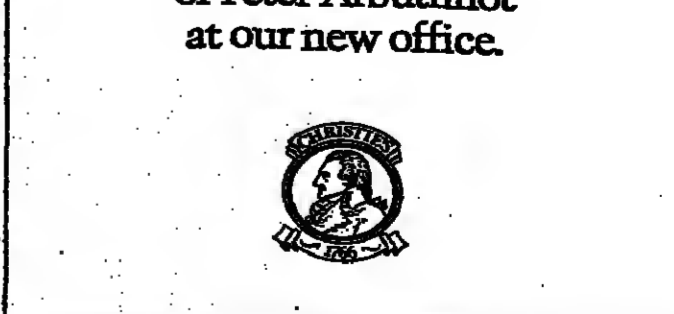
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JPY/col/50

SOONER OR later it has to happen, but will today be the day?

This morning, the 16 men and one woman who comprise the policy-making council of the Bundesbank met again in the central bank's modern headquarters on the edge of Frankfurt. The meeting is a regular fortnightly affair. But in the eyes of an impatient world, only one thing matters: will they finally decide on what everyone in West Germany believes to be long overdue—a reduction in the country's key interest rates?

It is an argument which has dominated an ill-tempered summer of international economic diplomacy, stretching far beyond the contours of mere domestic monetary policy. Rightly or wrongly, what the Bundesbank chooses to do with its discount and Lombard rates is now seen abroad as the touchstone of a country's readiness to do its duty by a flagging world economy.

Inflation after all has disappeared, the trade and current account surpluses are set to break every record in 1986 while the Federal budget is in virtual equilibrium. Surely all this gives Bonn a leeway, to judge growth above its present 2.5 to 3 per cent annual path, and bring down unemployment from the level of 2.1m, or 9 per cent of the workforce, where it has been stuck for three years?

Until last week it had seemed that for all the angry words, tacit agreement had emerged that the Bundesbank would move, but some time in September, timed perhaps to celebrate the first anniversary of the Plaza agreement of New

York, of last September 21, when the leading industrial countries agreed to pursue a lower value for the dollar. That probably is still the wish, but events have moved swiftly since.

On August 20, spurred by ever more depressing evidence about the faltering locomotive of the US economy, the Federal Reserve surprised the Bundesbank and most other people by reducing its own discount rate again, to a nine-year low of 5.5 per cent.

So, conceivably, the Bundesbank might feel itself obliged to act today, even against its better instincts, and if only to prevent the mark appreciating further against the dollar. But the irony is that a decision which has now become high theatre may have little real impact where it is really supposed to: on the West German economy itself. A cut in the discount rate, currently at 3.5 per cent, will be the first since March 7.

The centre of economic gravity in West Germany is demonstrably shifting from the export sector to the home market. A falling intake of foreign orders by many major companies is showing how the surge in the mark is already eating into their international competitiveness. Domestic demand on the other hand is running 4.5 per cent ahead of 1985, which has con-

tributed to a 7.5 per cent jump in imports during the first half. Industry is investing more, with the OECD predicting a rise this year of 10 per cent over the 1985 figure.

The combination of zero inflation and wage settlements averaging some 4 to 5 per cent has put more money in people's pockets; indeed, for the first time since 1978, personal consumption this year will rise more rapidly than overall economic activity, a fact which more than any other explains the universal conviction that even the lacklustre Chancellor Helmut Kohl can hardly fail to win the Federal election due on January 25 1987.

None of this of course explains why the country's surplus on foreign trade, that most tangible proof of the imbalance between West Germany's capacity to produce and capacity to consume, continues to grow remorselessly, even though annual export growth is now under 2 per cent in terms of volume. In 1985, foreign critics complain, that surplus may reach DM 115bn or \$55bn, or some 60 per cent more than the previous record of DM 73.6bn in 1983. But here too, the Government has a pat-

tern. It is, in a word, the famous "J-curve," the graphical shorthand for how appreciation of a currency tends at first to increase the trade surplus it is meant to reduce. This time, moreover, the phenomenon has been exaggerated, as the collapse in oil and raw material prices has joined with the upward valuation of the mark to push import prices 20 per cent below the level of a year ago. The Economics Ministry claims that had key commodity prices remained the same, the trade surplus in the first six months would have been DM 50.8bn hut DM 19.3bn.

Finance Minister, let slip recently in a revealing aside. Instead of firing verbal salvos across the Atlantic, Washington might better employed reducing its runaway budget deficit, in his view the root of America's economic woes.

In fact, however, the two sides may differ in their interpretation of the facts to hand, their fundamental diagnoses of what truly needs to be done in West Germany, beyond the cosmetics of inevitable interest rate adjustments, are not dissimilar. Significantly, the annual report on West Germany last month from the Organisation for Economic Co-operation and Development (OECD), was notable for its omission of any recommendation, however coded, that Bonn take immediate action to stimulate growth. Rather, it argued for "supply side" structural incentives to free an encrusted economy, and steer it towards faster long-term growth.

They include lower taxes, deregulation of the protected sectors like transport and telecommunications which shroud behind West Germany's free market facade, and steps to invigorate the financial markets. The OECD wants the Govern-

ment to speed up its balking programme of privatisation, and to cut subsidies.

All are moves calculated to appeal to the free enterprise instincts of Mr Reagan's America. They are also, more or less, the very goals to which Mr Stoltenberg and Mr Kohl say they are striving. On the tax front, a DM 20bn package of hand-outs in 1986 and 1988 is already in motion.

Reform of the country's capital and share markets is inching forward, while in June, Mr Stoltenberg—not least because of a need to massage his 1987 budget returns—announced plans to raise DM 4.5bn by selling off the remaining Federal Government holdings in the car manufacturer Volkswagen and the energy conglomerate VEB.

Everything, of course, is dependent on Mr Kohl and his centre right coalition being returned to power in five months' time. But even the rumbling international debate on how Bonn should run its economy has in practice provided a free extra platform from which the Government can trumpet its successes.

The Chancellor has been helped too by the failure of the opposition Social Democrats (SPD), either to come up with a credible alternative strategy of their own—or somehow turn the arguments of Washington to their own advantage. It is always hard to quarrel with proven success.

At its party congress in Nuremberg this week, the SPD has been advocating extra public spending to create new jobs, and wants to shift a greater burden of taxation onto the shoulders of the higher paid. But in economic policy as elsewhere, the underlying mood of the country is against them. Even SPD voters, albeit by a tiny 25 to 27 per cent majority admit that the economy, in general, has improved during the first four years of the Kohl era.

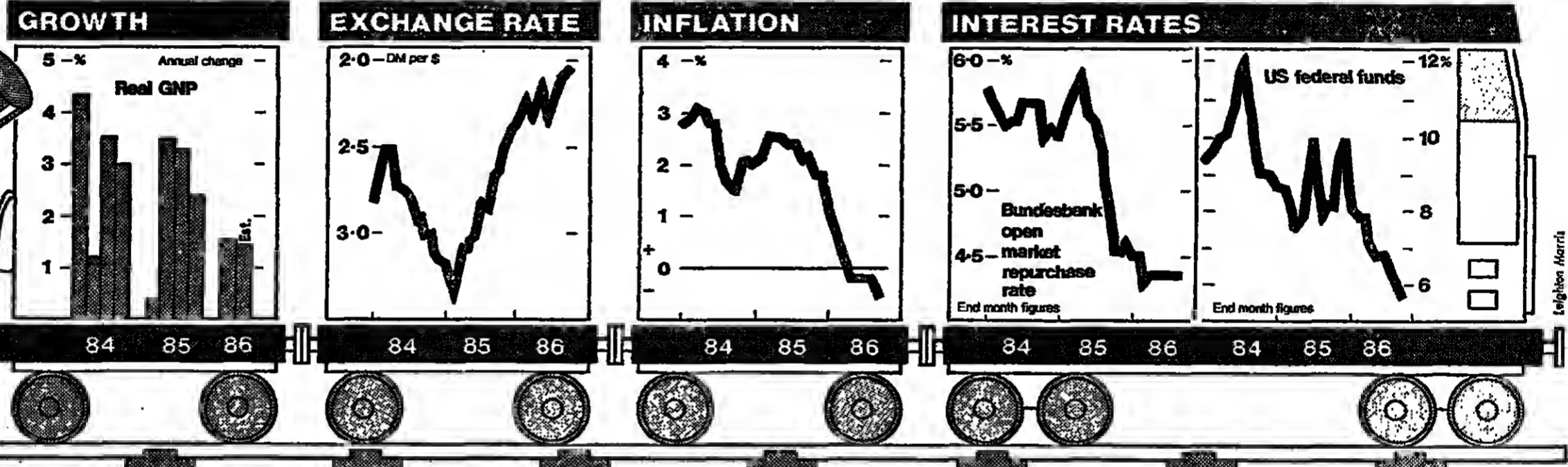
Neither is the unemployment issue of much service. The Government claims that 600,000 new jobs will have been created in 1985 and 1986. Even though demographic reasons have seen to it that the gains have not shown up in the unemployment statistics, many analysts reckon that the trend there is now starting, however slowly, to move in the right direction.

The Chancellor in short has as yet little incentive at home to change tack, whatever his critics abroad may think. It is possible of course that the world economic slowdown may spread to West Germany as well; but until it does Mr Stoltenberg will continue, as is his wont, to proceed, cautiously along his chosen course. And it is one on which a cut in West German interest rates—today, in a fortnight, or a month—will be little more than a sideshow.

GERMANY'S ECONOMY

The big engine that wouldn't

By Rupert Cornwell in Bonn



Unemployment in Europe

From Mr Edwin Whiting
Sir,—It is not fair to say, in your leader of August 22, in relation to unemployment, that West Germany is coping with other European countries founder.

Surely Sweden has about the best record in Western Europe, with an unemployment rate of around 3 per cent all through the 1980s against West Germany's 8 to 9 per cent. Sweden has been most successful, I believe, because it has used almost every unemployment reduction measure in the book, such as early retirement, job creation programmes, subsidies for hard-to-place workers, restrictions on overtime, relocation aid for job seekers, special services for the unemployed, a network of 60 training centres and the "youth pool."

A major factor in the Swedish attack on unemployment is the highly efficient National Labour Market Board which embraces all aspects of training and employment. All vacancies are centralised with a daily computerised list on screen at each local office. There are no private employment agencies (as is indeed the case in most European countries). Registration of vacancies by the employer is compulsory. Each unemployed person is monitored and suggestions made as to jobs or training. A young person cannot be unemployed for long; if no suitable occupation can be found in the last resort a job has to be taken in the "youth pool."

If the UK had a regime which never allows any unemployed person to be out of sight of a centralised board that has power and money to manage unemployment and which has few problems of labour mobility, unemployment here would have been very much less. But it would require more regulation and control, which would be socially popular when everything is being deregulated. The Swedish system is very expensive but it has certainly prevented mass unemployment which would have been more expensive still.

Edwin Whiting, Greybeek, Kinder Road, Hayfield, Stockport.

The Danish experiment

From Mr Birger Jarulf
Sir,—Thanks for showing interest in Denmark's situation in your editorial comment (The Danish Experiment, August 18). The situation is indeed remarkable.

A devaluation of the Danish krone is not, however, a solution to the one outstanding problem in the Danish economy. The interest of Denmark's foreign debt is of the same magnitude (DKr 25bn) as the

Letters to the Editor

balance of payments deficit. This means that a devaluation of say 5 per cent would for sure worsen the foreign deficit with the same amount immediately and would, due to the high import quota in Danish industrial exports, require a 3-4 per cent increase in Danish exports before break even.

Due to the government's success in creating jobs in the private sector, there are shortages of labour in certain sectors of the labour market. Male unemployment is below the 5 per cent mark.

The additional activity and jobs which the export sector hopefully would bring as a result of a devaluation, would create more bottlenecks in the labour market. This would make it more difficult to feel inflationary pressures in check, which for the government is extremely important right now since the bi-annual wage negotiations have just started. These negotiations regulate wages for about half the Danes.

Unfortunately for the Danes, the only way ahead is more fiscal austerity so that the purchase power reduction will diminish the Danes' appetite for imports. Luckily there are signs that this is happening already.

Birger Jarulf, Sinesmødt 5, 6314 Underageri, Svendborg, Denmark.

Flaws in City self-regulation
From Mr George Robertson, Labour MP for Hamilton
Sir,—Lex (August 23) lets Guinness off the same hook on which it so effectively impaled the company when the original intention to break a class one listed document commitment was made public.

I do not believe that the damage done by the Guinness self-regulation should be underestimated. Apart from the question mark over the future of Mr Sanders, there are far graver implications.

and significant flaw in what can now be billion pound deals and in which even promises made in class one circles are trusted—and if that is not a matter for genuine and real concern then I cannot imagine what is.

After a cosmetic repair job on a feeble and wholly inadequate explanation for its outrageous behaviour, Guinness is apparently off the hook because nobody knows what to do about conduct which all parties to the self-regulation facade acknowledge to be beyond the pale.

Guinness PLC may have finally blown the gaffe on the idea of the City policing the City, and that would be one minor cause for satisfaction in a grimy and distasteful episode.

George Robertson MP, House of Commons, Westminster SW1.

Time zone advantages

From Mr John Locke
Sir,—I note from your article regarding London's pre-eminence as a foreign exchange trading centre (August 20) that one reason is "a time zone which overlaps with both the Far East and North America."

There is a nine-hour time difference between London and Tokyo, five hours between London and New York and 10 between New York and Tokyo. London is therefore not significantly better placed in relation to Tokyo and New York than is the latter in relation to London and Tokyo.

Best placed of all is Tokyo, being almost exactly halfway between New York and London. John E. Locke, 101 High Kingsdown, Bristol.

Revising tax legislation

From Mr J. G. Ruddock
Sir,—To support Mr D. Tallon's letter (August 19) I would have thought in this day and age with the multiplicity of word processors and computers about, revision of legislation could be done by repealing and replacement of whole Sections, Parts, or even Acts without having the legislation for taxes getting longer every year giving so many different places to look up for one subject.

J. G. Ruddock, Partner, Hodgson Impey, Richmond House, 48 Bromsgrove Road, Worcester.

The tide of imports

From Mr P. Ingram
Sir,—Your editorial on the latest quarterly review by the National Institute for Economic and Social Research (August 21) did not go far enough to counter the near fatalistic tone of the review. Judging from your report, the NIESR has failed to take sufficient account of import substitution in assessing the improvements for manufacturing industry from a weaker £.

The decline of UK industry, particularly over the last seven years, has been due more to import penetration than loss of exports. As an example, look at the UK paper and printing industries.

Paper ('000 tonnes)	1984	1977
Production	3,991	4,083
Imports	4,528	3,169
Exports	533	339
Consumption	7,988	8,112

In the last seven years, paper imports have not only kept all market growth of 673,000 tonnes but also displaced 492,000 tonnes of UK manufactured paper. UK paper mills however have increased exports by 194,000 tonnes.

Printing ('000 tonnes)	1984	1977
Production	1,964	1,348
Imports	286	105
Exports	175	184
Consumption	2,055	1,299

It is in the nature of printed products that the vast proportion will be produced domestically. Some products, however, usually bulk items, are susceptible to international competition and in this sector the impact of a strong £ has been similar to that on paper. In the seven years to 1984, imports rose by 161,000 tonnes but exports managed only a modest rise of 11,000 tonnes.

What is evident from available data for 1985 and the first half of 1986 is that the paper-makers have already started to reverse the tide of imports and to give further consideration to a bid to import penetration.

The basic issue is that the main damage to British industry from a strong £ has been a surge in imports. On the evidence now emerging from the paper and printing sectors, this trade can be won back by industries who have invested in new and more competitive capacity. The NIESR should give further consideration to the potential to win back domestic business which is bound to occur more quickly and in larger volume than any improvement to export performance.

Peter D. J. Ingram, Paper Management Services, In High Street, Kings Langley, Herts.

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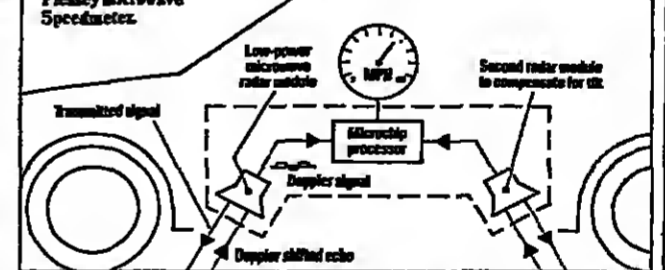
PLESSEY HOTLINE PLESSEY H

Microwave accuracy with car Speedmeter

Using microwave technology developed for radar and guided missiles, Plessey is bringing new accuracy to the measuring of speed in car manufacturers' rigorous testing programmes.

Called the Plessey Speedmeter, the new device revolutionises car testing in many aspects, including fuel-per-mile measurements required by law in most countries.

A tiny doppler module under the vehicle sends out a signal that bounces off the road and returns. The different character of the outgoing and returning microwaves indicates speed with a precision hitherto unattainable.



Tests can be conducted without wheel slip or bounce causing false readings. Because there are no moving parts in Speedmeter, and no physical contact with the road surface,

reliability is extremely high. Among the companies interested are Volkswagen, who have tested the equipment under all types of road conditions and are highly impressed.

So was Richard Noble when his Thrust 2 broke the world land speed record for Britain in Nevada in 1983, with the Plessey Speedmeter aboard.

MOBILE DATA IN NEW POLICE GRANADA

The new aerodynamic Ford Granada police concept car for the 1990s now being demonstrated to police forces throughout the country is equipped with a Mobile Data Terminal supplied by Plessey.

The law-enforcement version of the Granada has a wealth of high technology equipment on board, making it one of the most sophisticated police vehicles on the road. Its Plessey Mobile Data Terminal effectively provides a built-in computer terminal, consisting of a high-visibility display and keyboard for messages.

The equipment is currently in use with police forces in Sweden, Belgium, Hong Kong, the UK, USA and Canada.

It operates over the police radio, which provides a high-speed data link, to send and receive both alphanumeric and graphic information to and from police headquarters.

Peter D. J. Ingram, Paper Management Services, In High Street, Kings Langley, Herts.

TOUGH NEW COMPUTER MODULES

Plessey now has a range of military and rugged computer modules based on the popular VMEbus. They're a natural development of the existing product range which includes other military processors and commercial VME cards.

The new range of cards includes a 68020-based 32-bit processor, bringing the power and speed of this state-of-the-art microprocessor and the versatility of the VMEbus to the designers of military and ruggedised equipment.

Military versions are designed for conduction cooling over the full military temperature range. Rugged versions are electrically identical but operate between -40°C and +85°C with forced air cooling.

WATCHMAN FOR CAA CROMER RADAR

The UK Civil Aviation Authority has chosen the Plessey Watchman primary radar for its medium range air traffic control requirements.

UK companies competed strongly for this system, which will be sited on the Norfolk coast close to Cromer. It will provide low-level surveillance in the southern North Sea with the prime objective of monitoring helicopters flying to and from North Sea rigs.

The CAA's new radar station, known as Cromer Radar, will be unmanned and will feed radar data to a new air traffic control facility being set up at Stansted Airport. Performance and reliability are of prime importance for the remote station. Watchman radar can meet this requirement with a single medium-power transmitter, based on a travelling wave tube. Highly efficient anti-clutter performance, a particular feature of Watchman, is also vital, as Cromer Radar is subject to ground clutter and, at times, heavy sea returns.

Plessey was able to meet the extremely tight schedule set by the CAA, and will undertake the system integration and installation which will carry on-mounted secondary surveillance radar antenna.

The Ministry of Defence has already chosen Watchman for use at Royal Air Force airfields and Royal Navy stations as well as at the important airfields at Boscombe Down, Farnborough and Bedford.



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Tarmac Construction at its best

FINANCIAL TIMES

Thursday August 28 1986

SHEERFRAME Britain's largest producer of uPVC window and door systems.

Frontier Airlines expected to file for protection

By Paul Taylor in New York

PEOPLE EXPRESS, the financially troubled US airline, said yesterday that it had failed to find an alternative buyer for its Frontier Airlines subsidiary.

People Express had been counting on selling Denver-based Frontier to United Airlines for \$146m to help solve its short-term cash problems.

Institutions approach Fermenta

Continued from Page 1

Fermenta management and served Montedison solely in the position of consultant.

The Fermenta workforce has instead called on Montedison to take only a minority holding and has called on Mr El-Sayed to retain leadership of the company.

As a result of the breakdown of the Volvo deal Mr El-Sayed accumulated personal debts in the region of \$1.1bn (\$200m). Repayment of part of these debts - some \$1.5bn of the debt is owed to Industriavarden - is due in December.

Since last Monday, trading in the company's shares has been suspended on the Stockholm stock exchange because of the mounting confusion and uncertainty over future ownership.

Boeing set to win \$1.5bn Awacs order from France

By DAVID HOUSEGO IN PARIS

BOEING of the US yesterday appeared on the verge of winning vital French Government approval for the sale of three of its airborne warning and control system (Awacs) aircraft.

The move towards Boeing depends on final French Government approval. French officials confirmed yesterday that the Government had decided to proceed with the procurement of an airborne early warning system but declined to confirm that this would be bought from Boeing.

Paris is reluctant to weaken its hand in negotiations with Boeing, with whom it has strong and longstanding commercial ties. It is also anxious to make a joint purchase with the UK that would lower the cost of the Awacs.

The British Government has given GEC of the UK a postponed deadline of October 1 to put forward proposals for an airborne early warning system using its Nimrod technology.

US officials said yesterday that there were now "encouraging" signs that France would purchase the three US-built aircraft. French administrations have long expressed interest in buying an early warning system to give land surveillance on France's eastern frontiers.

Another sign of closer US ties in weapons procurement is the encouragement that Paris is giving to Dassault, the French aircraft group, to explore a production link for its Rafale fighter with Northrop or other US companies.

The major obstacle to any co-operation on an advanced fighter aircraft are US restrictions on transfer of technology in the event of export orders.

Both companies have problems in developing outlets for advanced fighter aircraft. Northrop has been unable to sell its F-20 Tigerhawk in the US or elsewhere.

The possibilities of a Dassault-Northrop link were raised by Mr Andre Giraud, the French Defence Minister, on his recent visit to the US.

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does not believe that Dassault - which has no role in the European advanced fighter consortium - can cover its costs on the basis of sales of the Rafale to the French airforce and on exports.

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Moscow dismisses senior economic official

By Patrick Cockburn in Moscow

THE Soviet Union has removed Mr Nikolai Glushkov, chairman of the State Committee for Prices and one of the country's most important economic officials, whose refusal to consider significant price changes has been an important obstacle to economic reform.

Central control of nearly all Soviet wholesale and retail prices by Mr Glushkov's committee has prevented implementation of plans to give enterprises greater financial and managerial autonomy.

Mr Glushkov, aged 67, had held his job since 1975 but came under attack in the press this year. His committee was also criticised by Mr Mikhail Gorbachev, the Soviet leader, in his address to the Communist Party Congress in February.

The price of essential foodstuffs, housing and transport are pegged at low levels in the Soviet Union. The retail price of bread, sugar and vegetable oil were fixed in 1955 and meat and dairy products in 1962.

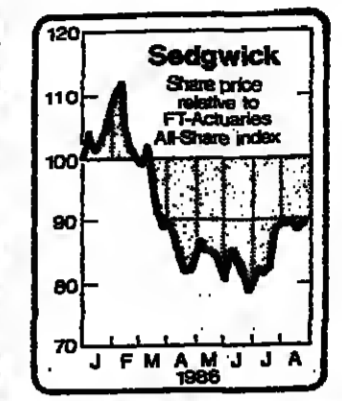
An increase in the price of sausage meat over the last month has led to widespread rumours among shoppers in Moscow that the prices of other foodstuffs, such as sugar, are to be raised.

Under Mr Gorbachev, the burden of consumer price increases fell on non-essential goods such as furniture or cars. The latter were set according to demand and some 11n Soviet private car owners have paid 6,000 to 7,000 rubles to buy their car.

Present Soviet wholesale prices were established in 1962 with some amendments added in 1985 and are due to run until 1990. Price differences between good and poor quality goods are established centrally, rather than through the market.

THE LEX COLUMN Sedgwick goes for broker

There seems to be a corporate fashion to pay high prices for strategic acquisitions. But when these deals translate into earnings dilution investors are understandably less than thrilled.



one of the most sought after chips in the banking sector. Unlike the other clearers, TSB's fixed rate assets exceed its fixed rate liabilities, so that it is a positive beneficiary of falling interest rates.

Building materials GRN only had to produce a record set of interim figures to knock the engineering sector sideways, but building analysts are obviously a more phlegmatic bunch.

Estimates of the size and effect of popular demand for TSB shares recall theories on the impact on the tide if everyone in China simultaneously jumped up and down.

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Farm nations form alliance to fight US and EEC subsidies

By RICHARD HUBBARD IN CANBERRA AND ANDREW GOWERS IN LONDON

A NEW alliance of agricultural producing nations pledged yesterday to use the imminent round of world trade negotiations to combat US and EEC farm policies which, they say, are seriously damaging their economies.

Fourteen countries, accounting for 22 per cent of world agricultural exports, pledged in the so-called " Cairns declaration" - named after the Australian holiday resort where the trade ministers were meeting - to fight for the complete abolition of farm export subsidies.

Their intent to make sure that the issue tops the agenda when trade ministers from 92 member-countries of the General Agreement on Tariffs and Trade (GATT) meet next month in Punta del Este, Uruguay.

Their statement comes against the background of a worsening export subsidy battle between the US and the EEC in the world grain market.

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The Cairns declaration goes considerably further in condemning farm export subsidies than draft statements discussed within the GATT so far. Signatories want the GATT to give agriculture, which has so far been largely outside the organisation's disciplines, equal status to trade in manufactured goods.

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Brierley plans £258m bid for Ocean Transport & Trading

By TERRY POVEY IN LONDON

MR RON BRIERLEY, the New Zealand entrepreneur, yesterday announced plans to mount a £258m (\$383m) bid for Ocean Transport & Trading, the shipping and fuel distribution group.

The statement form IEP (UK), an investment vehicle set up by Mr Brierley to pursue the bid, ended months of speculation about a possible major British bid move by the New Zealander.

OT&T, which has been sharply reduced its involvement in shipping, rejected the offer, describing it as "tactical manoeuvring" by Mr Brierley.

IEP said it intended to bid 225p a share, only 7p higher than Tuesday's closing price. OT&T shares rose 17p yesterday following the

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Bonn acts to stem flow of refugees

Continued from Page 1

country will face stiffer punishment. Those already in West Germany who do not qualify for asylum will be barred from work for five years, instead of two years as at present.

Chancellor Kohl also confirmed that "important discussions" were in progress with East Germany, aimed at staunching the flow of refugees across the theoretically open city of Berlin into its Western sector.

half of 1986, nearly 23,000 did so that way. Bonn - and the three Western powers in Berlin - are convinced that East Germany is deliberately encouraging the influx, in order to force counter-measures from the West, which would imply de facto recognition of the city's division as a full-scale international frontier.

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'Nuclear blast' at Chernobyl

Continued from Page 1

techniques to prevent rain at Chernobyl for a month, in order to aid decontamination operations.

The highly publicised home narrow transplant operations on radio-victims appear to have served little purpose and, according to Soviet evidence, in some cases were counterproductive, because the most seriously irradiated victims were also badly burned by the fire.

A British antiviral drug, Acyclovir, featured importantly in the treatment. There has been no Soviet mention of whether medical staff treating the victims became radioactive themselves. But British experts believe that this must have been the case.

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OFFSHORE

Shell communication

Ferranti Offshore Systems has successfully completed the most ambitious temporary communications package yet supplied in the North Sea.

AVIONICS

£2m TIALD contract

A Ministry of Defence fixed price contract has been won by Ferranti Defence Systems, Electro-optics Department, to build a Thermal Imaging Airborne Laser Designator (TIALD) pod for evaluation and flight trials by the Royal Aircraft Establishment at Farnborough.

Satcom system

A civil satellite communications earth terminal custom-designed and manufactured by Ferranti Electronics, Microwave Division, for the British National Space Centre (BNSC), has been installed and commissioned at RRSRE Defford in Worcestershire.

Briefly...

The Windsor Manufacturing Company, part of the Barnes Group aerospace division, has recently installed a new Ferranti Merlin 1100 co-ordinate measuring machine with direct computer control.

World Weather

Table with columns for location, temperature, and other weather-related data.

London opts for a touch of Chicago

By ALEXANDER NICOLL IN LONDON

THE SWASHBUCKLING atmosphere of the Chicago trading pits could be about to invade the rather more staid floor of the London Stock Exchange.

Exchanges like to attract locals because they provide a foundation of liquidity for the markets. They take on - perhaps for only minutes or even seconds - the risks that financial institutions, trading in the bond, stock or currency markets, want to lay off by trading futures and options.

The good news is FERRANTI Selling technology. Briefly... The Windsor Manufacturing Company...

JOBS

The perils of paying for a pig in a poke

BY MICHAEL DIXON

"IT ALL depends on what you mean by..."

While those words probably mean little to most readers today, it was once impossible to go anywhere in Britain without hearing someone saying them. They became a national catchphrase as a result of radio broadcasts made in the 1940s by the late Professor Joad.

The fact that the words are now largely forgotten is a pity. For they have an important bearing on an auction which has just begun in the UK and can be relied on to intensify as the general election approaches.

It is not the pitting kind of auction associated with Old Master paintings and such. Anyone seeking to cap a previous bid by less than £100m is unlikely to be heard. The reason is that the auction is about how much taxpayers' money should be spent on expanding the student capacity of the UK's higher educational network of universities, polytechnics and other largely state-funded institutions.

The main bidders will be of course be politicians hoping to win floating votes. But their calls will be variously backed and belittled by other folk with an interest in the topic.

Of two bids already made this month, the first was from a sideline interest—the Lloyds Bank Economic Bulletin. It called for an addition of £300m

to the £800m a year provided for the grants with which degree-level students are supposed to cover their living costs while studying.

Then the Social Democratic Party came in with £1bn extra a year for an all-round expansion of the network. The result would be a taxpayers' bill for higher educational teaching and administration, as distinct from research, of about £3.6bn annually.

Both the Lloyds Bank bulletin and the SDP claim not only that the extra money will produce a profitable return to society at large, but also that unless higher educational spending is increased the UK will fall further behind its economic competitors. The arguments put forward to support those claims, however, must have set Professor Joad spinning in his grave protesting: "It all depends on what you mean by..."

Take for a start the idea that, without extra outlay on universities and so on, Britain will lag further behind its competitors. Here the two bidders' claims are in line with the notion that in the UK, students receiving higher education represent only 14 per cent of the appropriate age group. That, asserts the Lloyds Bank bulletin, is low by international standards.

It all depends on what you

mean by "students" receiving higher education.

Different countries have different definitions of what constitutes a student. Some of the differences were spelled out in the report entitled "Excellence in Diversity" published in 1983 by the Society for Research into Higher Education (Guildford, Surrey GU2 5XH).

Whereas Britain counts a part-time student as but a fraction of a full-timer, for example, other nations count each alike as one. If the UK did the same and included Open University students, the report said, the usually cited percentage would go up by about a quarter—raising the two bidders' figure from 14 to 17.5 per cent.

More succeed

Then what do we mean by "receiving" higher education? Does that cover all who show up on courses, or only those who gain degrees or what are variously deemed equivalents at the end of their studies?

While fewer people may enter the race in the UK, the proportion who complete it successfully is higher than in most other countries.

Then what do we mean by "higher education"?

The courses which go on under that title vary from

country to country in length, concentration, content, method, and almost certainly also in the objective level of attainment required to gain what may be nominally an equivalent award.

As one example, let's take Japan whose "25 per cent" of appropriately aged people in degree-level education is often cited as a target for Britain to aspire to.

Few if any of the Japanese students are on the concentrated single-subject kind of courses which constitute the bulk of degree studies in the UK, largely lasting for three years. While some Japanese courses are only two years in duration, most continue for four. But they are of the American pattern, with the first two years usually spent on fairly broad studies followed by concentration on a major subject in the final two.

In addition the spread of subjects in which Japan's four-year students major is different from the pattern of more academically specialised studies taken by Britain's three-year undergraduates.

For instance, over there the proportion majoring in engineering and technology—at which Japan's economic performance seems better than the UK's—is about 23 per cent. Here the proportion who gained degrees in the same subject classification in 1985 was 16

per cent. If we deduct those who promptly departed overseas, the figure falls to 15 per cent.

A further problem arises with subject classification. It is true that certain courses in Japan and in Britain go under the same name, such as engineering. But that does not mean the content of what is taught in them is the same. There is evidence that in Japan, as in West Germany, engineering courses put more emphasis on practical as distinct from theoretical learning than is usual in the nominally equivalent courses in the UK.

In view of such differences, the fact that a complex of activity is called higher education does not mean that more attention on it will improve economic performance. The only sure conclusion seems to be the comment made by one of the foremost authorities on the topic—Professor Fritz Machlup* of Princeton University, who died in 1983:

"Whether incremental expenditures for education will contribute to productivity will depend on what is taught and how, to whom and at what levels, in what proportions and under what conditions."

To judge by the observable economic effects of what has gone on under the title higher education in the UK to date, it appears doubtful that the coun-

try's competitiveness will be strengthened by paying extra to have more of largely the same thing go on in future.

That is not to say the value of education is confined to economic returns. Almost everyone believes there are other benefits not measurable in money.

But if—as seems probable—the UK's economy is not strengthened by extra spending on our higher education, then increasing its funding will necessarily reduce the funds available for spending on other activities which might improve economic strength, in which case the nation's wealth could well decline as it becomes more highly educated.

Which again resurrects Professor Joad, and a question that once confronted him in an examination: Can a good man be happy on the rack? He answered: "Yes, provided he is a very good man and it is a very poor rack."

It might be that Joad's reply seems unnecessarily cynical to some people. But I doubt that anyone would claim that the prospect of happiness could be increased by making the man poorer and—to the extent that poverty is painful—the rack better.

*Knowledge: its creation, distribution, and economic significance, Vol. III. Princeton University Press, 1984. £41.70.

Equity Sales to £75,000

We have been retained by a significant UK broking firm who, with the backing of a major European Bank, are expanding their equity operation in a number of areas.

Two additional sales executives are sought to join the sales team. The team works closely with specialists in a number of sectors and is geared to respond to changes in sector activity thus maximising the impact of its research strengths.

Candidates should ideally be graduates, aged 28-35 with a minimum of two years' institutional sales experience, either as a generalist, or on a relevant sector. Analysts wishing to switch across to a sales role would also be of interest.

Remuneration and career prospects will not present an obstacle to the successful candidate.

Please contact Anna Robson at the Securities Division, 39-41 Parker Street, London WC2B 5LH, telephone 01-404 5751. All replies will be treated in strictest confidence.



Michael Page City
International Recruitment Consultants
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Advanced Technology GROUP FUNDING ADVISER

UK and International Projects
£22-30K Negotiable + Car S. England

This major British based organisation with extensive international operations and a proven track record has created a group level post to investigate, assess and co-ordinate major funding of their new, advanced technology and manufacturing ventures. Interfacing with Government, EEC and other major funding sources and with a background in Finance and Business Studies, plus a knowledge of the High Technology market, the ideal candidate will be:

- 28 years+.
- Qualified in Accountancy/Finance or Business Administration with Degree status in scientific disciplines.
- Commercially aware with knowledge of major funding sources in UK and Europe.
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Operating at Group Level your responsibilities will include initial approaches and discussions with Government funding sources eg DHSS and DTI as well as involvement with ESPRIT and EUREKA project funding resulting in frequent European travel. With influence over revenue and capital expansion programmes you will also liaise closely with Research and Development and Manufacturing Departments on an on-going basis and report to senior Corporate level management.

The role is viewed as critical to the future of the corporation and success will ensure excellent career progression.

The package includes negotiable salary, executive car and a range of large company benefits.

For an initial and confidential discussion please call Bob Archibold on Newbury (0635) 33445 quoting reference M/367/FT, or write in strict confidence to:

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(High Technology Search & Selection),
ARC House, 11-13 The Broadway,
Newbury, Berkshire RG13 1AS.
Tel: Newbury (0635) 33445.



Private Banking Marketing Officers

Merrill Lynch International Bank is expanding its private banking operations in Europe and South America.

This growth requires three additional experienced professionals to market securities collateralised credit services to high net worth clients of the Merrill Lynch brokerage offices in these regions.

The successful candidates should have:-

- Five to seven years experience within private or investment banking.
- Excellent inter-personal skills in presentation and marketing.
- For the European region, fluency in German and English is essential; while not mandatory, fluency in Dutch would also be of interest.
- For the South American region, fluency in Spanish and English is essential; while not mandatory, fluency in Portuguese would also be of interest.

The position for the European region would be London-based and will require extensive travel.

The position for the South American region would initially be London-based but candidates should be willing to relocate to New York sometime within one year.

These are senior marketing appointments which will be reflected in the compensation package.

Please write with full career details to Keith Robinson, Personnel Services Manager, Merrill Lynch Europe Ltd., 27/28 Finsbury Square, London EC2A 1AQ.



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ADMINISTRATOR for stockbroking firm recently merged with merchant bank. 2 years exp of back-up in managed funds, maintenance of client records. Young, self-motivated with potential to go into Fund Management. To £10,000.

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LOANS DEPT.—TRAINEE. Bright, numerate "A" level school-leavers for consortium bank.

ASB RECRUITMENT, 50 FLEET STREET, LONDON EC4Y 1BE

Telephone: SHELagh ARNEl 01-583 1461

Phillips & Drew Investment Analysts European Company Research

In line with our continued expansion of international equity research, we are seeking to recruit several additional analytical staff to broaden our coverage of continental European companies. Phillips & Drew enjoys a long-established reputation in a variety of investment areas, and now forms part of the Union Bank of Switzerland's worldwide securities operations.

The ideal candidates will have fluency in at least one additional language, have specialist industry knowledge in one or more industrial sectors, and have an understanding of the basic principles of accountancy. We are prepared to consider candidates without stock market experience.

A fully competitive remuneration package will be paid, including mortgage subsidy and profit sharing schemes.

For further information, please contact in the first instance:

Miss Deborah Harman,
Secretary to the Staff Committee,
Phillips & Drew,
120 Moorgate, London, EC2M 6XP.

COMPUTER AUDIT PROFESSIONALS

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Do you want to be part of an expanding Computer Audit Department with one of the fastest growing 'Big Eight' firms of international Chartered Accountants? Are you ambitious? Looking for a career with excellent opportunities for progression? If so, we are interested in meeting you.

You should have:

- at least two years experience in computer audit
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- a keen interest in business and financial matters - though you need not be a Chartered Accountant.

You will:

- be involved in the management and performance of system and security reviews
- provide many advisory services to a wide range of clients
- have opportunities to develop new skills
- enjoy being in a mainly graduate environment and working with other self-motivated, ambitious professionals.

If you are between 25 and 38 and want to discuss this career opportunity, send a full career resume, including salary history, quoting reference 2020, to Tim Firth at:

Touche Ross
The Business Partners

Hill House, 1 Little New Street, London EC4A 3TR. Telephone: 01-353 8011.

Research Assistants-Economics

Alexanders Laing & Cruickshank, part of the Mercantile House Group, is seeking a number of young, well-qualified economists to join an expanding team engaged in researching world financial markets. Positions exist in the fields of economic forecasting and in the analysis of financial instruments.

Successful candidate will probably be in their early to mid-20s with a good degree in economics/finance. Numeracy and the ability to work to tight deadlines are essential while computing skills would be an added advantage.

Please send full curriculum vitae to:

Andrew J. Smith

ALEXANDERS LAING & CRUICKSHANK

Piercy House, 7 Cophthall Avenue, London EC2R 7BE

BADENOCH & CLARK

HEAD OF OPERATIONS

£50,000 + Car

Our client, a major international securities house with an established world presence, is seeking a senior manager to oversee the entire bond operations area. He/she will be responsible for the direction and motivation of fifty staff, and will participate in major decisions, leading to changes in policy, procedures and to the shaping of future technological developments.

Applicants must be capable of exercising this authority and should possess leadership qualities of the highest standard. Qualified through many years experience in the securities industry, it is envisaged that the successful applicant will be currently working in a similar capacity.

INVESTMENT ANALYSTS

£Excellent

We are seeking experienced analysts at various levels to complement existing teams within a major UK Stockbroking firm. In particular we are interested in meeting candidates with a strong track record in the following areas:

- Financials
- Consumer Goods
- Capital Goods
- Breweries

Also, analysts with European expertise would be of particular interest to our clients.

To discuss these positions further, in strictest confidence, please contact **Hilary Douglas, Christopher Lawless** or **Stuart Clifford**.

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Male or female, probably 25-plus and so MBA or equivalent, you will move on to an established track with demonstrated potential for personal growth and development. The precise areas of your previous experience are not as critical as your ability to demonstrate your progressive involvement in best working practice and your ability to set - and persuade others to stick to - high professional performance standards. Write now with succinct comprehensive letter/CV or telephone Roger Stephens, who is advising. Ref. S631.

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HEAD OF CORPORATE FINANCE

c. £40,000 + benefits City

The rapid progress being made by TSB England & Wales plc affords the ideal opportunity to diversify and strengthen all aspects of the Bank's activities. In no other area is this more true than in the field of commercial lending, covering not only the origination of policy but also the development, direction and control of an active programme of commercial lending for TSB England & Wales plc.

A Head of Corporate Finance, reporting directly to the General Manager - Corporate Sector, is now sought to control and develop the department responsible for both wholesale and retail lending. The duties will be varied, interesting and demanding covering for example, direct client contact, credit analysis, negotiation of lending parameters, development of new services, training of staff and directing marketing initiatives. The Bank therefore seeks an experienced commercial banker to be involved in the overall progress of a planned lending strategy. There will be considerable involvement in policy development and implementation, together with control and motivation of staff in the lending area.

A broadly based background is therefore required, including substantial domestic lending experience, together with a wide range of commercial and banking contacts necessary for the promotion of this range of the Bank's services. Some experience of international capital markets would also be advantageous.

If you feel that you possess the necessary experience and personal skills required for this challenging opportunity then write enclosing a full curriculum vitae, including details of present remuneration, to:

H. B. Nichol,
Personnel Controller,
TSB England & Wales plc,
Administration Centre,
100 Lower Thames Street,
London EC3R 6AQ

to arrive not later than 16th September 1986. Please note, candidates who have applied for similar positions in the corporate sector in the last twelve months will be considered and need not re-apply.



Harrison & Willis

BERMUDA \$30,000 tax free

An incredible opportunity for a young qualified accountant to join this specialist Risk Management firm in the demanding role of **Assistant Vice-President**.

Candidates will be ACA/ACCA aged 24-28, single and consider themselves outgoing with a "work hard, play hard" approach. Some knowledge of Insurance business would be useful and accountancy skills are essential.

If you would like to discuss the possibility of working in a new and exciting environment contact **Michelle Ser** or **Graham Palfery-Smith** on **01-629 4463**, or write with career history to address below quoting Ref GJPS 340.

HARRISON & WILLIS LIMITED (Financial Recruitment Consultants), CARDINAL HOUSE, 39-40 ALBEMARLE ST., LONDON W1X 3PD. TELEPHONE: 01-629 4463.

Asset Finance

A Prime Career Opportunity

A rapidly expanding UK bank requires an Analyst to assist in developing its leasing and asset finance portfolio. This is an excellent opportunity to join a division which forms an important part of the bank's wide range of corporate facilities. Scope for career development is available within the division and the company philosophy ensures further openings for advancement within the broader corporate horizons.

Probably an accountant or graduate with, or studying for, IOB, you will have at least two years' experience in an asset finance environment and be familiar with the use of microcomputers.

Based in London, you will report to the Leasing and Asset Finance Manager and you will have a full involvement in all aspects of this business. You will be required to negotiate with a broad cross section of corporate and local authority clients, evaluating and submitting lease propositions. In addition, you will have regular liaison with other banks and financial institutions in respect of back-to-back deals and syndicated transactions.

The salary offered is to c.£19,000 and applications should be sent to Charles Earp of Cripps, Sears & Associates Limited, Personnel Management Consultants, International Buildings, 71 Kingsway, London WC2B 6ST. Tel: 01-404 5701.

Cripps, Sears

Portfolio Manager International Private Bank

Citibank's Private Banking Group, located in Berkeley Square, London W1, provides a comprehensive range of banking and investment services to high net worth clients from every part of the world.

We are now looking to supplement the strength of this present team of investment professionals with an experienced portfolio manager.

Ideally, you will be a graduate with a good record of analytical and money management skills. These will preferably have been acquired in a fund management position where you have had at least three to five years experience in investing private client

portfolios containing multicurrency bonds and international equities. Proven experience in Far East and Japanese equities will be a particular advantage.

This is an excellent opportunity to join a successful, expanding unit and the compensation package with the usual bank benefits will fully reflect your experience and qualifications.

Please write with personal and career details to Derek Froud, Personnel Officer, Citibank, 336 Strand, London WC2R 1LS.



Outstanding Opportunity

Successful investment group seek fund manager for Europe/U.K. portfolio

Perpetual Unit Trust Management is one of the U.K.'s fastest growing unit trust managers. Controlled but rapid growth now creates an outstanding opportunity for a fund manager to work with the Investment Director in charge of U.K. and continental European portfolios.

The successful applicant will be currently working in fund management, have management experience and be able to demonstrate a record of success. We seek a professional who can contribute to our reputation for investment performance. The preferred age range is between 25 and 30.

Based in attractive period offices in Henley-on-Thames, the position would suit an individual who would

enjoy the responsibility of working in a free environment with considerable scope for personal initiative.

Unit trusts are the principal activity of the company but a considerable rate of growth is anticipated in pension fund and private portfolio management.

Initial salary is negotiable and the overall remuneration package - including bonus and other normal benefits - will be attractive. It is anticipated that remuneration is unlikely to be problematic for the right applicant.

All applications will be treated in total confidence and should be sent to M Arbib, FCA, Chairman, Perpetual Unit Trust Management Ltd, 48 Hart Street, Henley-on-Thames, Oxon RG9 2AZ.



Britain's Fast Growing Unit Trust Managers

BRANCH MANAGERS

Remuneration exceeding £50,000 + Unique Perks

Target Financial Consultants is the direct sales division of the rapidly expanding Target Group PLC. As a result of continuing growth we seek highly motivated professionals to lead and develop new teams.

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This highly rewarding and challenging role offers excellent prospects for substantial capital gain as well as performance related remuneration.

Interested applicants should contact Mrs. Dagmar Lee or Stanley Jackson on 01-631 3194, or write to them in complete confidence at the address below:



The TFC Partnership
1 Bedford Square, London, WC1B 3RA.

Phillips & Drew Corporate Services

Career opportunities

Phillips & Drew Projects and Financial Management is dedicated to innovation in the financial and property markets. It provides treasury management, real estate and money market services to a wide range of private and public sector clients. It is staffed by finance directors, company and local authority treasurers, bankers, accountants and property experts, as well as those trained in Phillips & Drew's traditional skills of stock and money-broking. If you have the relevant experience, perhaps gained in a dealing, banking or corporate treasury environment, and could contribute to this successful and expanding team, we should like to hear from you.

The salary, bonus and benefits package will be very attractive and those you would expect of a major financial institution.

For further details and an application form, please contact:-

Miss Deborah Harman,
Personnel Department,
Phillips & Drew,
120 Moorgate, London, EC2M 6XP

Phillips & Drew is a member of the Union Bank of Switzerland Group

A main player in International Settlements wants you

Our client is one of the City's most respected names in International Securities. They already command a unique reputation in Global Equities Trading and are preparing for further growth of their business in the coming months.

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- North American Securities including ADRs
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In recognition of the key role you will play, our client is prepared to negotiate a highly attractive salary with an excellent range of benefits.

Please send written applications, quoting reference: 4499, to: Moxon Dolphin & Kerby Ltd., 178-208 Great Portland Street, London W1N 6JJ. Please state in a covering letter any companies to whom your application should not be sent.



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C. £20,000 plus Car MANCHESTER

Our client, a major International Bank currently undergoing considerable expansion within the UK seeks to recruit a banker for a newly-opened representative office in Manchester.

The successful candidate will be responsible for marketing a broad range of banking services to UK corporate clients, principally in the North of England and Scotland and be capable of overseeing the credit function and day-to-day operations. The ideal candidate will be a graduate in their early thirties and have gained extensive marketing experience within an International or Clearing Bank, preferably specialising in the UK corporate sector.

A competitive salary, company car and relocation allowance together with the usual banking benefits will be offered. Interviews will be conducted in either London or Manchester, week commencing 1st September. Written applications including a full curriculum vitae should be forwarded to:

The Managing Director
Emmerson Recruitment Associates
Bell Court House, 11 Blomfield Street, London EC2M 7QY

BANKING SELECTION
EMMERSON RECRUITMENT ASSOCIATES

01-638
2901

Packaging Engineer/Technologist

A large, internationally respected design group, specialising in packaging design, require a young, experienced Packaging Engineer/Technologist to complete their production team.

The successful applicant would have direct contact with designers and clients and should have experience in all aspects of packaging from basic materials to final display with a full understanding of all printing techniques.

Experience in international packaging requirements, with particular reference to American packaging requirements, would be a major asset as we are expanding rapidly particularly into the latter market.

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Write in total confidence to:
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In addition to a highly attractive salary and car, we are offering BUPA and free life insurance plus the opportunity to join a young, dynamic and forward thinking company who reward talent and ambition at the highest level.

Please apply in writing, enclosing a recent C.V. to: Miss Karen Edwards, Personnel Officer, TNT Skypak International (UK) Ltd., Unit 8 Spitfire Estate, Spitfire Way, Hounslow, Middx TW5 9NW. (Tel: 01-561 2345).



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Educated to degree level, you'll have at least 10 years' experience in the Japanese or Hong Kong markets. We'll therefore expect you to be fluent in Japanese, both written and spoken. We also expect you to have a good understanding of Japanese Banks and

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£ Negotiable

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In the first instance, please contact Anna Robson at the Securities Division, 39-41 Parker Street, London WC2B 5LH, telephone 01-404 5751. All replies will be treated in strictest confidence.



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International Recruitment Consultants—London Brussels New York Paris Sydney
A member of Addison Consultancy Group PLC

MANAGING DIRECTOR - STOCKBROKING

A Private International Financial Services Group based in the U.K. and owned by 4 leading Banks and Investment Managers is seeking a young individual (28/40) to manage an innovative venture in U.K. Stockbroking.

A strong emphasis on marketing ability rather than portfolio management is required, although it will be essential for candidates to have an in-depth working knowledge of dealing, settlements and all Stock Exchange procedures.

The successful applicant will have had several years experience in a Stockbroking or Jobbing firm where his or her leadership qualities have not been put to the test. A working knowledge of German or French would be an advantage, but not essential.

The challenge that this Managing Directorship offers will be matched by competitive remuneration, reflecting the Group's commitment to this new U.K. Operation.

Please apply in confidence including a detailed and specific curriculum vitae stating achievements to date and current remuneration to:

Gerard Troncin,
17 Lincoln's Inn Fields,
London WC2A 3ED
01-404 5554

FOREIGN EXCHANGE DEALERS

Hoare Govett is expanding its Group Treasury, which provides foreign exchange management and funding services to its global securities operations.

We invite applications from foreign exchange dealers with at least 2 years experience of forward foreign exchange and currency hedging techniques, who have the potential to make a significant contribution to the development of a leading international securities group.

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Applicants, who are likely to be in their twenties, should send a full CV (including current earnings) to: Ruth Colley, Personnel Manager, Hoare Govett, Heron House, 319/325 High Holborn, London WC1V 7PB.



FOREIGN EXCHANGE DEALER

To Do More Than Deal

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To arrange a formal interview with the Treasury Manager in order to explore this opportunity in greater detail, please ring Elaine Daley on 01-626 3200, extension 246, during the working day.



PRODUCT DEVELOPMENT ADMINISTRATOR

Salary £10.5K

AP Dow Jones/Telerate is recognised as an international leader in the provision of on-line financial information to major clients in the City of London. The Company's commitment to providing customers with accurate and timely information, together with outstanding service, prompts the requirement to appoint a Product Development Administrator.

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The salary package includes a regular review procedure, together with major company benefits.

To apply, please contact our Advising Consultant, Andrew Goodman at Ogilvie & Associates Ltd., Buckingham Court, 78 Buckingham Gate, London SW1E 6PE quoting reference NM0843 in writing, or by telephoning him on 01-222 7766 during working hours (24 hour answer-phones).

We are an equal opportunities employer



Trading Sales

Japan : Europe : US

On behalf of a number of major Securities Houses we seek able individuals with experience of marketing international equities to domestic clients.

Candidates should have 2-5 years sales experience, the ability to generate their own ideas and a sound understanding of the markets in which they specialise.

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Stephens Associates

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PART-TIME LECTURERS
ON
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Part-time lecturers for one to two evenings per week, for a few weeks per course, are invited to apply to the City University. Applicants must be experts in the area of regulation and compliance relating to the post-Bang Securities Industry.

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The Stock Exchange Programme
The City University Business School
Frobisher Crescent
Barbican Centre
London EC2Y 4EJ
Tel: 01-520 0111 ext. 285
Closing date for receipt of applications: 12 September 1986.

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Should be under 30 with proven track record in this specialised field and the ability to develop and expand the existing computerised system. Successful computer experience essential.

Send CV to:
Tony Prior, Chairman
PRIOR HARWIN PLC
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To £17,000

Bilingual Credit Analyst with fluent German for leading City Bank. Must have at least 2/3 years experience in credit analysis in a Banking environment and with UK Companies.

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Fund Management

Our client, one of the major US investment banks, is seeking a Senior Fixed Income Fund Manager to strengthen the London team. This position requires a varied and deep knowledge of the international bond market as well as UK gilts gained with a reputable house.

The successful candidate will undoubtedly be able to demonstrate an impressive track record of handling substantial investment funds on an international basis; it is envisaged that this individual will be aged between 30 and 40 in order to have the appropriate level of experience. Salary is highly negotiable and will not be a limiting factor.

For a confidential discussion call Simon Harrison on 01-481 3188.

CHARTERHOUSE APPOINTMENTS

CHARTERHOUSE APPOINTMENTS LIMITED
EUROPE HOUSE, WORLD TRADE CENTRE, LONDON EC3A 5PA 01-481 3188

HUMBERSIDE COUNTY COUNCIL FINANCE DEPARTMENT INVESTMENTS MANAGER

The County Council is responsible for administering a Superannuation Fund covering 17,000 employees and 8,000 pensioners. The Fund has a net cashflow of about £15m and holds investments valued at over £300m.

The Fund is split for investment purposes between external and internal managers. The internal team handles a portfolio of about £120m UK equities and gilts.

The Investments Manager is responsible both for administration of the whole Fund and for management of the internal portfolio and the Council's loan debt.

Salary for the post is on a range of £16,529-£18,377 (award pending) and a relocation package is available.

The Council's offices are in the pleasant market town of Beverley. Housing is reasonably priced and there is a ready access to city shopping, the sea and fine open country.

Further particulars and application forms (returnable by 12 September) can be obtained either by ringing: David Allen on 0482 867131 ext 3331 or Stuart Postill on ext 3487 or by writing to:—
Director of Finance, County Hall, Beverley, North Humberside HU17 9AB

FINANCIAL CONTROLLER

(Vice President)
£20,000 + Pension

Head, the International Institute for Environment and Development, a policy research organisation working on environmental issues in the Third World, seeks a senior executive to head its operations and financial control systems.

Will be based in London, with periodic visits to Washington DC. Five years of experience in programme/project management and financial oversight required. Degree in Business Management or Accounting/Finance preferred. Interest in environment and development essential. IIED is an equal opportunities employer.

Interested candidates should send a CV with salary history to: The President, Department JA, 3 Endelburgh Street, London W8H 0DD

MANAGEMENT CONSULTANTS

Are you eager for success? Are you available now?

As a result of our continued growth we require several MANAGEMENT CONSULTANTS to maintain our development.

Could you be one of them?

You must be highly motivated with an appetite for achievement. Your successful track-record will show that you are thoroughly experienced in the business to business area and capable of problem solving for small and medium sized companies, be they financial, commercial or manufacturing.

You will receive comprehensive training and the back-up necessary.

A first rate remuneration package commensurate with effort is offered.

If this is your sort of challenge and you would like to join our expanding team, please send complete career details to Mark Quirey, Ref: FT, Independent Consulting and Management Company Ltd., Rawplug House, 147 London Road, Kingston-upon-Thames, Surrey KT2 6NR.



Appointments on Wednesday?

From WEDNESDAY, SEPTEMBER 10, the GENERAL APPOINTMENTS section will appear on Wednesdays ACCOUNTANCY APPOINTMENTS will continue to appear every Thursday as usual

The reorganisation of the Appointments Pages will enable the Financial Times to offer a substantially improved service to recruitment advertisers and their audience.

Copy deadlines for the Appointments pages are 3 pm on Friday of the week preceding publication for Wednesday and remain unchanged for publication on Thursday.

For more information contact:
Louise Hunter on 01-248 8000,
extension, 3588

Jane Liversidge on 01-248 8000,
extension 4177

or Daniel Berry on 01-248 8000,
extension 3456

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER
LONDON - FRANKFURT - NEW YORK

Accountancy Appointments

Key Central Accounting Posts West London

A major UK group with over 60 operating companies whose products and services are household names is seeking to strengthen its corporate headquarters accounting staff. The following vacancies arise in the company's highly professional central accounting team where new technology is being harnessed to meet the information needs of the Board and operating company management.

Assistant Group Accounting Manager (Ref: 5126/FT) c£22½K + car
Reporting to the Group Accounting Manager and assisting in the preparation and analysis of consolidated financial reports covering the organisation world wide, Applicants should be:

- * qualified Chartered or Certified Accountants
- * in the age range 26-35
- * experienced in the assembly and review of performance reports and statutory accounting data in a large commercial or industrial organisation
- * familiar with computer based accounting systems.

Senior Accountant (Ref: 5128/FT) up to £20K + car
Working in the Group Accounting Department you will assist in the preparation of consolidated and financial reports with key responsibility for the commentary on Board Reports and liaison with the Group Systems Department on accounting systems development. You will be:

- * A qualified accountant with first class financial accounting skills and an aptitude for presenting accounting reports in graphic and narrative form
- * in the age range 24-30
- * Computer literate, preferably with systems implementation experience
- * in possession of at least 2 years experience in industry preferably in the frag area.

Deputy Manager, Corporate Accounting (Ref: 5129/FT) c£22K + car
Reporting to the Manager, Corporate Accounting you will have day to day responsibility for the management of up to a dozen staff who are responsible for the corporate accounts of the parent company and over 100 registered companies, as well as accounting for corporate headquarters costs and the other service departments in the group. There will be significant involvement in the implementation of a new computer system. The successful candidate will be:

- * a Chartered Accountant with at least 2 years post qualification experience or a Certified or Cost and Management Accountant with some staff management experience
- * in the age range 24-30
- * an accounting purist with good systems experience.

The vacancies are in a challenging and lively environment and each could lead to a significant career move within 2/3 years. Write, in confidence, quoting the appropriate reference number, to John Gregory, J. C. & P. Selection Consultants, 356 Silbury Boulevard, Central Milton Keynes MK9 2LR. Both men and women may apply.

JC&P

London, Milton Keynes and Northwich
John Curtis and Partners

Financial Controller

RETAILING

London c£24,000 + Car

Our client has an international reputation, is market leader in the UK and has a name which is synonymous with its specialist sector of retailing. In turn, it is a strategically important part of its parent Group - a major plc - who are planning to expand their operations significantly.

A young, ambitious finance executive is now sought who will report to the Chief Executive and assume full responsibility for the finance function including statutory and management accounts. Key responsibilities will be the timely reporting to senior management both within the Company and at Group level, budgeting, and the introduction of new financial systems to handle the forthcoming growth.

Candidates, male or female, must be qualified

accountants, preferably graduates and aged in their late 20's. Whilst knowledge of retailing is a considerable advantage, strong management accounting and systems experience are more important. An essential quality will be the desire to prove themselves in an ideal first management appointment, challenging in itself, and with outstanding career prospects in one of the most successful retailing Groups.

In addition to a basic salary of c£24,000 the attractive remuneration package includes a car, bonus, and other benefits normally associated with a major Group.

Please reply in complete confidence, enclosing full career details, to M P Hann, Bull Thompson and Associates Ltd., 63 St Martin's Lane, London WC2N 4JX, quoting Ref No 1156.



CORPORATE AND RECRUITMENT CONSULTANTS

AUDIT PROFESSIONALS

London Calling

Here at Arthur Young in London ours is a story of continuing success, of positive business development and of greater investment in our most important asset - people.

Ours is an environment where the successful professional can flourish, where individuality is encouraged and where astute business acumen and good ideas are backed with management commitment.

Audit Seniors/Audit Managers

Our London based audit department is looking for a number of key individuals to further strengthen our professional team. On offer you'll find market leading remuneration packages that include assistance with relocation, and even more importantly you'll find an enlightened progressive approach to career building that sees early advancement for young, accomplished professionals. So whether you're currently on assignment or contract; in practice or in industry, now is the time to find out more about a career with Arthur Young.

Your first stop is to forward full personal and career details to: Nigel Wild, Personnel Resourcing Manager, Arthur Young, Rolls House, 7 Rolls Buildings, Fetter Lane, London EC4A 3NH. Alternatively if you plan on being in the UK over the next few months call Nigel Wild in London on 01-631 7190, Telefax: 01-405 2147, Telex: 888604.



Arthur Young

Your next good idea

CHIEF ACCOUNTANT

27-35 Central London £22,500 + car

A Chief Accountant is required by a successful company with a turnover approaching £8 million retailing computers to commercial users. The company is a subsidiary of a substantial diversified group.

Reporting to the Managing Director the Chief Accountant will be responsible for the efficient running of the accounts department, the design and installation of systems, giving priority to establishing a stock control system, cash flow, credit control, budgetary control systems, the production of monthly management information and annual accounts.

Applicants, preferably in the age range 27 to 35 must be qualified accountants with several years commercial experience. Computer knowledge is mandatory and previous involvement in a retail company would be an advantage.

Salary is negotiable to £22,500 and there are attractive fringe benefits including a car.

Please send a comprehensive career résumé, including salary history and daytime telephone number, quoting ref: 2698 to W.L. Tait, Executive Selection Division.

Touche Ross

The Business Partners

Hill House, 1 Little New Street, London EC4A 3TR. Telephone: 01-353 8011.

FINANCIAL CONTROLLER SOFTWARE HOUSE

S.W. London/Surrey c.£25,000 + car

Our client is the newly-formed UK subsidiary of an established US software house.

As a key member of the management team the financial controller will initially be responsible for establishing the finance, administration and secretarial functions of the company.

Applicants, aged around 30, must be qualified accountants with at least three years commercial experience. Familiarity with computer based accounting systems is essential and experience in the computer industry would be advantageous.

In addition to the basic salary there is an incentive bonus scheme, pension and associated fringe benefits.

Please send full career details to Mike Gostick, quoting reference F576G, at Ernst & Whinney Management Consultants, Becket House, 1 Lambeth Palace Road, London SE1 7EU. An early reply is essential.

Ernst & Whinney

International Appointments

Our client, a subsidiary of a major British multinational manufacturing group wishes to appoint an

Administration Director

Pamplona c Pts 7 million

For their expanding Spanish operation. With 400 employees and a projected sales turnover of Pts 5,300 million for 1987, this newly created position offers a major career challenge for a professionally qualified accountant in an international business.

The role will require the successful candidate to direct the activities of the financial and administrative functions to ensure effective contributions to business planning, management control and profit performance within the established statutory framework.

The job holder will report to the Director and General Manager and the main emphasis of the role will be to improve the financial and management control in a manufacturing business with a high proportion of export sales. In addition the position controls, through reporting managers, the important functions of Material Procurement, Personnel Management and Systems Design.

For this position candidates will be up to 45 years of age, qualified accountants with experience in an international business environment and fluent in both English and Spanish.

Interested applicants should contact Jim Dick on 01-831 0431 or write, with c.v., to Michael Page International, 39-41 Parker Street, London WC2B 5LH.



Michael Page International
Recruitment Consultants
London Brussels New York Paris Sydney
A member of Addison Consultancy Group PLC

MAJOR BANK

Internal Audit Manager - International

SWITZERLAND

Our client, one of the top 20 banks in Switzerland, seeks a self-starting, motivated CPA, aged 30-36, with at least five years of relevant experience in the field of financial and internal audits of banks or similar financial institutions.

Reporting to the Chief Inspector, he will be in charge of planning, organising and leading the audits in the non-Swiss-based operations, mainly in North America, the U.K., in the Caribbean and in the related departments at the Head Office. Your integrity and high professional work standards are definitive musts. Full acquaintance with the U.S. accounting principles and familiarity with banking and S.E.C. regulations are required.

If you are interested in a professionally and financially rewarding position, based in Switzerland with good career opportunities, please submit your résumé in confidence to:

Personnel and Management Consultants Inc.
P.O. Box 315, 8030 Zurich, Switzerland
Tel: 00411 252 12 60

MANAGER AVIATION SPARES

Manager of aviation spares department sought for rapidly expanding company specialising in aviation worldwide and making a two-way market in commercial general aviation spares in Europe, North America and the Third World. Company is a subsidiary of a leading international investment and merchant bank group providing diversified services including banking, trade financing, export credit and consulting. Successful candidate will have 2-10 years of relevant commercial aviation spares buying/selling experience, with emphasis on international transaction of dynamic performance, travel, and/or. Foreign language skills desirable. Compensation commensurate with experience plus incentive bonus for successful performance. Please send details in confidence to:

EXPLORER AVIATION SERVICES
108 Charter Oak Avenue, Hartford, Connecticut 06106 USA
(ATTN: Laura Kavonick)

EMPLOYMENT CONDITIONS ABROAD LIMITED
An international association of employers providing confidential information to its member companies relating to employment opportunities and conditions worldwide.
Anchor House, 15 Brittas Street, London SW3 2TF
Tel: 01-861 7151

APPOINTMENTS ADVERTISING
£41 per single column centimetre and £12 per line.
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For further information, call:
Louise Hunter 01-248 4864
Jane Liversidge 01-248 4177
Daniel Berry 01-248 4782

TRAINEE BROKER

A vacancy has arisen for a Trainee Broker. The successful applicant will be about 25-35 years old, hard working and presentable. No previous experience necessary as full training given.

For a confidential interview Telephone Steve Young on 01-499 8400

for City openings in
Data Processing
Telephone 01-626 7295
Stratton
111 HAMMERS GREEN, MIDDLESEX, LONDON W11 7TP

SCOTTISH OPPORTUNITIES

We are currently handling the following vacancies for qualified accountants within industry in Edinburgh:
INTERNAL AUDIT MANAGER £25K + Car
MANAGEMENT ACCOUNTANT £18K + Car
CORPORATE ACCOUNTANT £18K + Car
DEVELOPMENT ACCOUNTANT £18K + Car
For further information telephone: WILSON FINN SMITH & CO. 01-433 8800
Accounting Staff Specialists
61 George St., Edinburgh EH2 2JG



Accountancy Appointments

Corporate Recovery/Insolvency

In the Corporate Recovery/Insolvency practice at Arthur Young we specialise in:

- Investigating and reporting on companies with liquidity problems. We advise directors and management on how to restore companies to viability.
- Receiverships and liquidations where there is no other option. We maximise realisations by selling businesses as going concerns.

We need newly qualified chartered accountants, with or without relevant experience, or experienced insolvency practitioners who have already demonstrated ability in this kind of work for our London and other UK offices.

You must be self motivated and have excellent commercial and personal skills to succeed.

In return we offer a highly competitive salary and first class opportunities for career progression.

If you are interested, please contact Elaine Curtis on 01-831 7130 for an informal discussion or write to her in confidence enclosing concise personal and career details at:

Arthur Young, Rolls House, 7 Rolls Buildings, Fetter Lane, London EC4A 1NH.

Arthur Young
Your next good idea

YOUNG FINANCE DIRECTORS OF THE FUTURE

If you can answer "yes" to the following questions, then our client would like to know about you.

	YES	NO
Live or prepared to live within commuting distance of South Cheshire?	<input type="checkbox"/>	<input type="checkbox"/>
Qualified ACMA or ACCA?	<input type="checkbox"/>	<input type="checkbox"/>
Age 27 - 35?	<input type="checkbox"/>	<input type="checkbox"/>
Do you have the ability, potential and ambition to become a Financial Director?	<input type="checkbox"/>	<input type="checkbox"/>
Have you several years experience in the implementation of a standard costing system?	<input type="checkbox"/>	<input type="checkbox"/>
Do you have large company manufacturing exposure?	<input type="checkbox"/>	<input type="checkbox"/>
Are you capable of managing and motivating an Accounting Department?	<input type="checkbox"/>	<input type="checkbox"/>
Have you the ability to act in a general commercial capacity?	<input type="checkbox"/>	<input type="checkbox"/>
Your personal abilities include initiative, high energy level and first class analytical and communication skills?	<input type="checkbox"/>	<input type="checkbox"/>
Prepared to spend 2-3 years in managing the enhancement and sophistication of computerised reporting systems?	<input type="checkbox"/>	<input type="checkbox"/>
Are you prepared to join a major successful plc who can offer you excellent career opportunities?	<input type="checkbox"/>	<input type="checkbox"/>
Interested in a negotiable salary of £17,000 + car scheme?	<input type="checkbox"/>	<input type="checkbox"/>

WHO IS OUR CLIENT?

It is a £200m+ Company, part of a significant British plc. Products include many household names and the company has established itself as a market leader. They are keen to identify an individual with the above qualities for a new and demanding role. Benefits are as would be expected from a major group and include relocation assistance where applicable.

G. Seble, Ref: 29683/FT. Males or female candidates should telephone in confidence for a Personal History Form. 061 832 3500. Hoggett Bowers plc., St. John's Court, 78 Canalside St., Manchester M3 9EL.

Hoggett Bowers
Executive Search and Selection Consultants

Financial Accounts Manager

Major Financial Services Group
Portsmouth

Schroder Financial Management provides an integrated and comprehensive range of financial services to individuals, partnerships and private companies. We currently employ over 600 staff based in over 20 locations in the United Kingdom.

As a result of internal promotion we are seeking an Accountant to manage and develop the Financial Accounts Department of Schroder Financial Management Limited. Reporting to the Group Financial Accountant, this position will involve the development and implementation of computerised accounting systems, the control of cash flow within the Group, preparation of Group statutory accounts and returns, and co-ordination of the work of approximately 35 staff.

The ideal candidate will be aged late 20s/early 30s, fully qualified, with post qualification experience in the financial services sector and experience of both mainframe and micro based computer accounting systems. Highly self-motivated and adaptable to change, he/she will have had responsibility for staff management and be able to demonstrate good communication skills at all levels.

The position is based in our Head Office situated in the centre of Portsmouth and offers a very competitive salary plus a substantial range of benefits, which include mortgage subsidy, non-contributory pension scheme, company car and comprehensive relocation assistance.

For further details and/or application form, please write or telephone:

Miss Jean Brooks, Group Personnel Officer,
Schroder Financial Management Limited,
Enterprise House, Isambard Brunel Road,
PORTSMOUTH PO1 2AW.
Telephone Portsmouth (0705) 827733 Ext.335.

Schroder Financial Management
LIMITED
UNIT TRUSTS • LIFE ASSURANCE • PENSIONS • ASSET MANAGEMENT

Finance Director

North West c£25,000 + Car + Benefits

Our client is a highly profitable international subsidiary of a major construction and engineering group with interests throughout the world. The group has been restructured to enable all international activities to be channelled through this company and the Finance Director will be appointed to manage the company's finance function and the group's exchange exposure. In addition to the normal responsibilities associated with a position of this seniority, the successful applicant will be expected to contribute significantly to the commercial management of the business, working closely with the Chief Executive to improve profitability and market share.

Candidates, preferably over 30, should be qualified accountants who can demonstrate a track record of proven technical expertise and managerial ability, coupled with the personal presence, communicative skills and commercial awareness required to make a positive contribution to the profitable development of the group. While international and contracting experience would be preferred it is not essential. Comprehensive relocation facilities are available where appropriate. Interested applicants should write to Paul Lyons ACA, quoting Ref. 7050 at Michael Page Partnership, Clarendon House, 81 Mosley Street, Manchester M2 3LQ.

Michael Page Partnership
International Recruitment Consultants
London Windsor Bristol Birmingham Nottingham Manchester Leeds Glasgow & Worldwide
A member of Addison Consultancy Group PLC

FINANCIAL CONTROLLER (DIRECTOR DESIGNATE)

London

Emolument package up to £60,000

Our client is a strongly based capital investment company which, as part of its continuing expansion programme, is moving into the retail sector. Pursuance of this policy, which will necessitate a number of acquisitions, has led to the decision to appoint a Financial Controller.

The successful candidate will be responsible for the introduction of financial controls and management information systems into newly acquired subsidiaries, and will be involved in the investigation and appraisal of further acquisitions. To establish credibility in this highly sales based marketing orientated environment, whilst exercising sound business acumen, demands particular personal skills. In addition to possessing those skills, candidates should be chartered accountants, aged 35-45, who have already achieved a similar level of responsibility, ideally in an fancy environment.

Written applications, enclosing up-to-date curriculum vitae, should be submitted in strict confidence to Eric Sutton at our London address quoting reference no. 1023/7029.

410 Strand, London WC2R 0NS. Tel: 01-836 9501
165a Bath Street, Glasgow G2 4SQ. Tel: 041 222 3101
India Buildings, Water Street, Liverpool L3 0RA. Tel: 051 227 1412
113/115 George Street, Edinburgh EH2 4JN. Tel: 031 225 7744
Brook House, 77 Fountain Street
Manchester M2 2EE. Tel: 061-236 1533

DOUGLAS LAMBIAS
Douglas Lambias Associates Limited
Accountancy & Management
Recruitment Consultants



FINANCIAL DIRECTOR DESIGNATE

Age 30-40

Up to £35,000 & Car

LONDON

This position arises in a group of companies engaged in the property development and investment fields.

Reporting to the Chairman - the Financial Director Designate will be responsible for negotiations with Banks and Financial Institutions; cash flow; provision of management information, running the accounts department and administration and secretarial matters.

Candidates must be qualified accountants in the age range 30 - 40 and financial experience in property development and investment is desirable. This could have been obtained either in a property development company, or a financial institution or the accounting profession. Prospects are excellent and appointment to Financial Director is envisaged in about one year.

Please send a comprehensive career résumé, including salary history and day-time telephone number, quoting ref: 2694 to W. L. Tait, Executive Selection Division.

Touche Ross
The Business Partners

Hill House, 1 Little New Street, London EC4A 3TR. Telephone: 01-353 8011.

GROUP FINANCIAL CONTROLLER

Surrey

£35 - 40K package

Our client is a profitable British building products and plastics company, with an annual turnover around £150 million and 15 operating companies. Its well known product range is likely to be increased through acquisitions and the Company will go public in about two years.

Reporting to the Finance Director, the position is crucial to the effectiveness of a small group of professionals, about to move from Central London to a new head office in Woking. Working with the financial heads of the operating companies, the job holder has responsibility for financial analysis and a wide variety of other financial matters. In particular, these will include budgeting and planning, treasury and taxation. There will be considerable contact with bankers

and external advisers.

You will be qualified and unlikely to be less than 30. You must have relevant experience in a substantial manufacturing company which is marketing driven. Desirably, you should have worked in a US multi-national and also be experienced in acquisitions and divestments. It is essential that you have the personal qualities to work on an equal footing with the Group's senior management.

The attractive remuneration arrangements will include your choice of a quality executive car and a profit sharing bonus not likely to be less than 30%. Please write to Keith McNeish (quoting reference 550) showing how you meet the above criteria and enclosing a copy of your curriculum vitae.

cc&p

CC & P International Limited
26/28 Bedford Row London WC1R 4EF

FINANCIAL CONTROLLER/DIRECTOR DESIGNATE

c. £22,000 + Benefits

London's premier metal merchants require a dedicated, determined and enthusiastic qualified accountant to play a key role in the development of an exciting group of companies. With turnover currently running at an annual rate of £12m, and rapidly rising, and a substantial interest in one of London's most prestigious property developments, this position will suit an ambitious accountant with a positive attitude to responsibility. Candidates must be qualified accountants, preferably under forty, with an ability to organise and to work under pressure. The successful candidate will be responsible for all aspects of the finance function as well as taking an active involvement in the general management of the group. He will work closely with, and report to, the Managing Director and can expect a Board appointment within the short term.

Please write, enclosing a comprehensive curriculum vitae including details of present salary and day-time telephone number, to:

Neil M. Gillam
BLEASE LLOYD & CO
Pemberton House, 4-6 East Harding Street
London EC4A 3HY

Young Accountant London/Amsterdam

One of the best known financial groups offers an exceptional career opportunity to a finalist or newly qualified accountant aged mid 20s.

After a short introduction to the group's business and accounting methods in the London Head Office, you will be seconded to its Dutch subsidiary based in Amsterdam early in 1987 for up to two years.

This will coincide with the transfer of accounting responsibilities from London to Amsterdam. Main tasks will include

controlling this transfer; developing financial and management reporting for both local and group purposes and assisting with the implementation of computerised systems. Rent free accommodation will be provided in Amsterdam; salary is negotiable c.£16,000 and additional benefits include a non-contributory pension and low cost mortgage.

Contact David Tod BSc FCA
on 01-405 3499
quoting ref D/478/AF.

Lloyd Management

125 High Holborn London WC1V 6QA Selection Consultants 01-405 3499

JOHN SWIRE & SONS LIMITED



Recently Qualified Accountant

The Head Office of this international group is seeking a young qualified accountant as assistant to the Group Financial Accountant in London (currently in the City but moving to the Victoria area in 1988).

The successful applicant will be responsible for the Head Office accounts department, undertake the preparation of statutory accounts, budgets and management accounts for a number of companies and assist with the Group consolidation.

A competitive salary, car and other benefits will be offered.

Write in confidence to:

J. C. Brodie, Personnel Manager
JOHN SWIRE & SONS LTD

Regis House, 43-46 King William Street
London EC4R 9BE

GROUP FINANCIAL DIRECTOR (DESIGNATE)

LONDON

c. £27,500 + SHARE OPTIONS + CAR

Catalyst Communications Group plc is one of the fastest growing marketing communications and media groups in the UK. We are currently seeking a young chartered accountant to fulfill a key role as the fourth member designate of our plc board. This is a high profile role and includes total responsibility for all accounting and financial functions. Experience of acquisition investigation as well as accounts com-

puterisation is vital. The successful candidate can expect to work long hours, some including weekends. Ultimate rewards are tied entirely to effort. Initial package will fully reflect the importance that the Group Board places on this key appointment.

Reply in the first instance, in writing, enclosing a comprehensive CV to:

R J Cox, Chairman, Catalyst Communications plc,
Catalyst House, 55 Catherine Place, London
SW1E 6DY

Accountancy Appointments

Opportunities for Accountants in new division

Central London up to £20,000

British Telecom's International Products Division has been recently set up to take over the group's activities in the development, manufacture and overseas marketing of new high technology telecommunications products. This has led to the creation of two positions within the division's Central Finance Department, reporting to the Chief Accountant. These new posts provide a unique opportunity to make a major, immediate and highly visible contribution to the success of the business.

Financial Accountant up to £20,000

This is a highly challenging position and the responsibilities of the successful applicant will include:

- the preparation of all consolidated financial accounts for the division, which includes UK and overseas subsidiaries and
- setting up and developing financial accounting systems.

He/she will be a graduate Chartered Accountant, ideally aged 25-30, with experience of financial

consolidation work and taxation on an international basis.

Management Accountant up to £17,000

This broad-ranging and stimulating position will cover:

- monitoring the performance of existing business
- advising on potential acquisitions and
- developing and improving management information systems.

He/she will be a graduate finalist or recently qualified member of a recognised accounting body (e.g. ACA, ACCA, ACMA). Experience of working in a commercial environment and familiarity with micro-computers are essential.

Please apply, in confidence, quoting reference 251/1 (F.A.) or 252/1 (M.A.) to Charles Barker MS, 30 Farringdon Street, London EC4A 4EA. Tel: 01-634 1143.

British TELECOM

Baring Securities Limited

Financial Accountant

London EC3

£17,500 plus substantial bonus

Our client, a Member of the Stock Exchange, is an international security dealer specialising in Japanese equities and Euro-convertibles. The Company has grown rapidly in recent months and is now seeking to expand its activities into other markets, notably European equities.

This has created a new vacancy for an Accountant to join the Financial Controller's team and to be responsible for a range of important day to day activities. The emphasis is on implementing and supervising further controls over cash, trading and stock positions in order to provide more accurate and up-to-date management information. The volume of work and its complexity in the field of multi-currency operations is extremely challenging.

The appointment calls for a newly or recently qualified Accountant familiar with computers and ideally with some experience with a stockbroker or similar financial institution. The successful candidate will be personally energetic, professionally meticulous and motivated by corporate and personal prosperity.

There are excellent opportunities in this go-ahead young company where the management style is informal and the team are hard-working and friendly. A starting salary around £17,500 is proposed together with a substantial profit related bonus and BUPA contributions.

Applicants in their twenties should write with a cv and daytime telephone number quoting reference 1471 to:

BinderHamlyn
MANAGEMENT CONSULTANTS
Trevor Austin, Executive Selection Division
Binder Hamlyn Management Consultants
8 St Bride Street, London EC4A 4DA

FINANCIAL ACCOUNTANT
SOUTHPORT
c. £20,000 + CAR

We are a profitable private company with a £9m turnover, selling to livestock farmers both here and overseas.

Reporting to the Managing Director, the successful applicant will assume responsibilities for all accounting and management reporting activities.

Candidates must be commercially orientated, professionally qualified accountants in their mid/late thirties. As a key member of the management team they will be expected to contribute to the continued expansion of the Company. Both technical expertise and enthusiasm are vital.

Please write fully, in confidence, to:
Mr J. H. Sowler (Chairman)
Titebarn Limited
PO Box 26, Titebarn House
Weld Road, Southport
Merseyside PR8 2LY

International Role for Young CA/CCA/CMA BUSINESS ANALYSIS & REVIEW
C. London + some w/wide travel c£20,000 + car + bonus

Our client is a successful U.S. multinational, leader in Information Services to specialist business sectors, whose continued growth is the result of innovations, acquisitions and geographic growth in the major markets of the world.

Based at the H.Q. of their International Communications Division, you will be a key member of a three-man finance team, headed by the Controller. Your free-ranging brief will include conducting business and financial reviews, acquisition and profitability studies, as well as involvement in a variety of problem-solving projects, and you may expect to spend up to 30% of your time out of UK visiting their worldwide subsidiary companies, working alongside and assisting senior management. You will also be responsible for divisional financial reporting and the developing of improved computerised systems.

A challenging financial management role for a young accountant (25-30) currently working either in the profession or in commerce, who, in addition to excellent personal qualities, can offer some relevant investigative, commercial or problem-solving experience.

For a detailed and confidential discussion call Neil Wax on 01-387 5400 (out of hours on 0923 43033) or write with full cv. to:-

FINANCIAL SELECTION SERVICES
DRAYTON HOUSE, GORDON STREET, BLOOMSBURY, LONDON WC1H 0AN TELEPHONE: 01-387 5400

Finance Director
North West c.30,000 + car

Our client is established as one of the top three Advertising Agencies in the North West, with billings in excess of £20m, and has developed an unrivalled creative reputation. In addition they operate several subsidiaries in related business areas, based in the North West and London. Expansion during the last five years has been exceptional and further growth is planned.

The company has now identified the need to appoint a Finance Director who will play a vital role in the development, expansion and diversification of the business, in addition to assuming overall responsibility for financial control and management information.

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G. Sable, Ref: 29689/FT. Males or female candidates should telephone in confidence for a Personal History Form 061-832 3500, Hoggett Bowers plc, St. John's Court, 78 Garside Street, MANCHESTER, M3 3EL.

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SECTION II - COMPANIES AND MARKETS
FINANCIAL TIMES

Thursday August 28 1986

REID & TAYLOR
 THE WORLD'S MOST EXPENSIVE TWIST SUITING CLOTH

BRANCHES CLOSE AND STAFF ARE AXED AS CRUZADO PLAN TAKES ITS TOLL

Profits plunge for most Brazilian banks

BY ANN CHARTERS IN SAO PAULO

BRAZILIAN bank profits, with a few exceptions, fell sharply in the first half of 1986 as banks adjusted to life under Brazil's Cruzado plan which de-indexed the economy from inflation rates running close to 500 per cent a year.

When the economic adjustments took effect on March 1, banks saw their considerable income from fund transfers dry up overnight while costs were no longer camouflaged by inflation.

To counter sharp drops in revenues, banks cut costs by closing branches, reducing personnel or lowering operating expenses. Most banks chose to charge off expenses related to the adjustment to the Cruzado plan in the first half, rather than defer charges over six re-

porting periods as central bank rules allow.

Because of the extraordinary charge-offs and the conversion of financial assets and liabilities to Cruzados, which eliminated correction for inflation, banks declined to publish comparative figures for previous periods. Revenues permitting, banks preferred to take expenses associated with the changeover in this period to lower their tax bill. Because the charge-offs are generally being taken in the first half, profits may improve in the second six months.

Itsu, the country's second largest private banking and financial services conglomerate, reported consolidated after-tax earnings of Cr 781.8m (\$35.2m) for the six months ended June. Expressed in dollar

terms, earnings declined 14.3 per cent in real terms from the second half of 1985 and 19.9 per cent from the first half of last year.

Assets grew to Cr 103.2bn, up 21 per cent in dollar terms in the six-month period. The bank's operating results before tax were \$118m, a decline of 28.2 per cent from the first half of 1985.

Cuts in personnel totalled more than 15,000 from March to the end of July.

Banco Nacional, the third largest banking and financial group, closed 110 branches, leaving 473 in operation, and cut staffing by 25 per cent to 40,000. Unlike other banks, Nacional has chosen to defer its expenses associated with the Cruzado conversion over later reporting periods. The bank reported net profits of \$74m. Total deposits grew 86.5 per cent in the six months to \$1.0bn, while credit operations increased 55 per cent.

Banco Real, the fourth-ranking financial group, reported net profit of Cr 116.5m with operating results of \$43m. Assets reached \$1.9bn and eight deposits increased 293 per cent of total deposits.

Unibanco, the fifth largest financial services conglomerate, reported consolidated after-tax earnings of Cr 190.8m, a drop in real terms of 34 per cent over the same period last year and a decline of 54 per cent in real terms over the second half of 1985. Assets grew during the first six months to \$2.7bn, an increase of 89 per cent. This was without discounting inflation, which ran close



Rawl to take over at Exxon

By Our New York Staff

MR LAWRENCE RAWL, aged 58, is to take over as chairman and chief executive of Exxon at the end of this year, succeeding Mr Clifton Garvin, who has headed the world's biggest oil company since 1975.

Mr Rawl, who joined Exxon as a petroleum engineer in 1952, took over as president of Exxon 15 months ago, and has been regarded as the natural successor to Mr Garvin. Mr Lee Raymond, aged 49, will take over as president of Exxon when Mr Rawl becomes chairman on January 1, 1987.

Exxon, which has a strong balance sheet, has been able to ride out the collapse in world oil prices better than many of its rivals and its shares have been hitting new peaks in recent days. However, analysts believe that the company still needs to slim down its workforce.

Unlike Mr Garvin, who came to power in Exxon at a time when oil prices were soaring and oil companies were being criticised for making excess profits, Mr Rawl will take over at a time when the outlook for oil prices has never looked more uncertain and many companies are cutting back on oil exploration.

US clothes maker to raise \$500m through share offer

BY WILLIAM HALL IN NEW YORK

MR WILLIAM Farley, a Chicago investor, is planning to raise more than \$500m through a public stock offering of Farley Apparel, the successor of Northwest Industries, which he acquired last year in a \$1.4bn leveraged buy-out financed almost entirely by debt.

Farley Apparel has filed a registration statement with the Securities and Exchange Commission covering the public sale of 30m of its class A common shares. It is currently estimated that the public offering, which is being conducted by Drexel Burnham Lambert and Merrill Lynch Capital Markets, will be priced in the range of \$15 to \$18.

Farley Apparel is the holding company for Farley Northwest Industries and is the largest manufacturer of men's and boy's underwear in the US. It also manufactures and markets women's and girl's underwear, screen print shorts and hosiery principally under the Fruit of the Loom, Bud, and Screen Stars brand names. The company is also a leading manufacturer of boots.

The offering is part of a capital restructuring and the net proceeds will be used to repay Farley/Northwest's existing term bank loan, to retire the company's publicly held 7.5 per cent senior subordinated debentures and to redeem various other preferred stocks and debt securities.

South African feed group earns profit

By Our Johannesburg Correspondent

KANBYM, South Africa's largest feedlot operator, has earned a pre-tax profit for the first time since 1982 despite a fall in the operating profit. But management is cautious on immediate trading prospects. Demand for red meat has fallen as consumers have switched to less expensive products and the trend is not expected to reverse in the foreseeable future.

Turnover increased to R237.7m (\$61m) in the six months to June 30 from R222.7m in the first half of last year. Interim operating profits fell by two-fifths to R8.9m from R10.2m but a substantially lower interest bill led to a pre-tax profit of R403,000, against a loss of R10,800m last year.

In 1985 as a whole turnover totalled R461.6m, the operating profit was R17.7m and the pre-tax loss was R22.12m.

Gelco to restructure and retire debt

BY OUR NEW YORK STAFF

GELCO, the US company which controls the world's biggest container leasing and fleet leasing companies, yesterday unveiled a sweeping restructuring of the group and plans to retire up to \$350m of unsecured debt.

The company, whose name is an abbreviation of the General Leasing Company, announced a series of measures to "enhance stockholder value and to achieve investment grade credit quality." These steps include a tender offer for up to 3m shares, or 23 per cent of the outstanding equity, the sale of four businesses and the omission of the common stock dividend.

Under the terms of the tender offer, a "Dutch auction" will be used to determine the purchase price. Shareholders will be able to tender

their shares in a price range of \$17-\$20 per share. Gelco shares jumped by 5 3/4 to \$18 1/4 yesterday following the announcement.

Gelco has had an erratic profit record in recent years and in the first nine months of its current financial year lost \$3.2m on revenues of \$772m.

Gelco plans to retire its \$350m of unsecured corporate debt with the proceeds from the sale of Gelco Tip Trailer Leasing, Gelco Space, Gelco Express and the UK operations of Gelco Fleet Management Services.

After the disposals, which should take place over the next year, Gelco's major businesses will be Gelco Fleet and Management Services, Gelco Truck Services, and Gelco CIT Container Services.

Navistar to cut workforce

NAVISTAR International, the US truck company formerly known as International Harvester, plans to reduce its US marketing and administrative staff by 20 to 25 per cent, or 350 to 450 people, writes Our Financial Staff.

The company said it also planned to modify certain employee health benefit programmes, and that the two moves could save it \$40m.

Oil slump hits Bank of Montreal

BANK OF MONTREAL, Canada's second largest banking group, reported net profits for the third quarter of C\$88.3m (US\$63m) or 89 cents a share, down from C\$90.5m or 97 cents a share last time, writes Our Financial Staff.

This took nine-month earnings to C\$271.8m or C\$2.78 a share, an increase over last year's C\$247.5m or C\$2.61 a share.

The bank said results for the quarter were adversely affected by

the impact of low oil prices and reflected "persisting weakness in the oil and gas sector."

The resulting loan loss provisions, together with the impact of foregone interest, reduced earnings for the three months by about C\$20m after tax.

The third-quarter loan loss provision was raised to C\$137.2m from last year's C\$104.9m.

Bank of Nova Scotia increased nine-month earnings to C\$236.6m or C\$1.36 a share from C\$217.7m or C\$1.31.

The bank increased its loan provision for the nine months to C\$306.3m from C\$224.2m the year before.

The increase was due partly to the general prudential provision for sovereign risk lending and the current value of the Canadian dollar against US currency, in which most of the bank's sovereign risk loans are denominated, it said.

Boardroom row breaks out over Seaco

BY OUR NEW YORK CORRESPONDENT

A ROW has broken out in the boardroom of Seaco, the cash-strapped US leisure conglomerate, whose interests range from the Orient Express, an up-market European railway excursion, to Harry's Bar, an exclusive London dining club, and the Turnberry Hotel in Scotland.

Mr Jim Sherwood, the 52-year-old American container leasing pioneer who heads Seaco as well as Sea Containers, the Bermuda container leasing company which owns Sealink British Ferries, has fallen out with Dillon Read, Seaco's New York investment bank, and Seaco's outside director.

Dillon Read had been hired earlier this year to find a buyer for Seaco, which has run into serious financial problems partly because of the drop in US tourism to Europe and partly because of its inability to sell a fleet of loss-making container ships which it inherited from an earlier stage in its corporate life.

Sea Containers, which has guaranteed \$50m of Seaco's borrowings, and shares many of the same board members, had planned to bid for Seaco. But this plan was temporarily postponed while Dillon Read looked for another buyer.

Now Mr Sherwood, and an investment group controlling 21.9 per cent of the company, are seeking to sack the five non-management directors and Dillon Read. They say, in a filing with the US Securities and Exchange Commission, that they want to "obtain the power to direct or cause the direction of management in the policies of Seaco."

Neither side was saying anything yesterday but it appears that there has been a fundamental disagreement about what to do with Seaco, which last week announced a second-quarter loss of \$19.8m.

These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only.

NEW ISSUE 27th August, 1986

National Australia Bank Limited
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U.S. \$50,000,000

Floating Rate/High Initial Spread Notes due 1993

Issue Price 100 per cent.

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28th August, 1986

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The Sanwa Bank, Limited

NOTICE IS HEREBY GIVEN that, pursuant to Condition 5 (b) of the Notes, Citibank, N.A. as Paying Agent, has selected by lot for redemption on September 30, 1986, US\$80,000,000 principal amount of Guaranteed Notes, at the redemption price of 100% of the principal amount interest. Interest selected by lot for redemption are as follows:

11	11	11	11	11	11	11	11
41	41	41	41	41	41	41	41
41	41	41	41	41	41	41	41

Payment will be made upon surrender of Notes, together with all coupons maturing after the date fixed for redemption, at the office of the Paying Agent as shown on the Notes. Coupons maturing on September 30, 1986 should be presented and presented for payment in the usual manner. On and after September 30, 1986 interest on the Notes will cease to accrue and unremitted coupons will become void.

Outstanding after September 30, 1986 US\$80,000,000

August 18, 1986
 By Citibank, N.A. (CSEB Dept.)
 London, Fiscal Agent

CITIBANK

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 US \$50,000,000

Callable Negotiable Floating Rate London Dollar Certificates of Deposit

Series AV Certificate No. 0035691-003740 issued on 15th October 1984

Maturity Date 15th October 1987 Callable in October 1986

Notice is hereby given in accordance with Clause 3 of the Certificates of Deposit (the "Certificates") that pursuant to Clause 3 of the Certificates, The Tokai Bank, Limited will pay all outstanding Certificates on 15th October 1986 (the "Prepayment Date") at their principal amount.

Payment of the principal amount, together with accrued interest to the Prepayment Date, will be made on the Prepayment Date against presentation and surrender of the Certificates at the London Branch of The Tokai Bank, Limited, P & O Building, Leadenhall Street, London EC3V 4RD.

Interest will cease to accrue on the Certificates on the Prepayment Date.

Bank of America International Limited
 Agent Bank

28th August 1986

INTERNATIONAL COMPANIES and FINANCE

Nick Garnett on the ambitions of the world's largest aluminium group Alcan's quiet European assets sale



Mr Pat Rich: "aluminium will not become a minority interest"

ALCAN ALUMINIUM of Canada, the world's largest aluminium company, has been quietly selling off some of its plants and other interests in Europe in a programme that will eventually generate around US\$140m in cash.

The programme is designed partly to disengage from activities it sees as offering poor prospects. This summer, Alcan has announced it will sell five extrusion plants in Continental Europe to Norsk Hydro. The deal, which should be completed towards the end of the year, is at the heart of its strategic thinking. The sale should generate about one-third of the money Alcan has been pulling together through asset disposals.

Alcan is also reshaping itself in Europe, using its cash to consolidate and expand its other interests in a strategy that will take the company through until at least the mid-1990s.

Mr Pat Rich, regional vice-president for Europe, says Alcan will by then have reduced its dependence in Europe on aluminium for 94 per cent of its turnover to no more than three-quarters. That will mean new investment and operating changes, mainly in the UK, West Germany, Spain and Italy.

Alcan is getting out of of extrusion operations in Continental Europe because, says Mr Rich, it does not hold a leading position and is finding it hard to make money in a crowded market. By contrast, its UK extrusion operations enjoy good

markets for their specialist products.

The company will attempt to consolidate its position as Europe's leading producer of rolled products by investing heavily in sheet production where it is ahead of Pechiney of France in volume. "We'll defend that position to the hilt," says Mr Rich. It is in negotiations, for example, to purchase a 60.5 per cent stake in Trafalgar, a rolling plant near Milan, from Pechiney. This will be linked with Alcan's existing plant nearby at Bresso, if the deal goes through.

The Canadian company also wants to keep up its leading position in the market for foil, a product for which Alcan is the third or fourth biggest producer in Europe.

Alcan will continue to concentrate each product at a specific plant, sourcing on a European basis. Specialist aluminium businesses and non-aluminium operations—principally chemicals and manganese alloys—could each soak up about \$50m investment over the next five years, Mr Rich suggests. Meanwhile, Alcan will seek joint deals with other companies in which it can contribute its technology.

Mr Rich is adamant that the European operation will keep its finances relatively low geared, spending out of proceeds for asset sales and profits. "Aluminium will not become a minority interest," says Mr Rich. "But we will continue, adding businesses that clearly meet our criteria. We will shed them when they become commodity businesses with low

growing and overcapacity, or when we are not good at operating them."

Alcan did not stand still in Europe in the early 1980s. It purchased British Aluminium in the UK, reduced its stake in Endesa (now Inespal) in Spain from 45 to 23 per cent and began a series of plant rationalisations and closures.

The company then took stock of itself. Mr Rich, who first occupied his present post at European headquarters in 1982, says the decision to sell the five extrusion plants—two in France, the others in West Germany, Belgium and Italy—was taken in 1983. It took some time to find a suitable buyer.

Alcan also decided to get out of aluminium fabrication in Africa. It sold its minority stake in a South African plant this year, having already sold its interests in the Ivory Coast and Nigeria. The company has been extri-

Earnings at Mayne Nickless ahead 22%

By Robert Kennedy in Sydney

MAYNE NICKLESS, the Australian security transport, computer services and freight handling group, has reported a 22 per cent increase in net profit to A\$44.1m (US\$26.8m) for the year ended June 29, against A\$36.1m in the previous year.

The increase was achieved despite extraordinary losses of nearly A\$7m arising largely from the group's loss of A\$10.7m on the disposal of its US transport business.

Mayne's directors said the company had had a successful year as a result of its policy to strengthen traditional businesses and develop new initiatives in Australia and overseas.

"We believe that this has created a solid growth path which will continue to reward shareholders with sound long-term returns," they said.

The earnings performance was achieved on sales of A\$1.5bn—up 31.8 per cent from last year's A\$1.16bn— which resulted from stronger growth in the second half of the year.

Mayne's extraordinary charges consisted of a A\$1m loss from the liquidation of a subsidiary company's insurers, losses on disposal and closure of business of A\$1.8m, a A\$1.1m credit from the costs awarded in a Trade Practices Commission case and a A\$40,000 equity share charge from associated companies.

Directors said computer services performed well in the payroll market but other areas did not come up to expectations.

"This led to the restructure of Computer Accounting Services and the divestment of Newcastle Computing Services, a Newcastle-based computer business with offices in several regional centres," the directors said.

Mayne said there was some evidence of softness in the Australian economy towards the end of 1985. Freight volumes, often a useful indicator of economic activity, were down in several key areas.

Overseas, the company expects further gains, particularly in the US, where appropriate adjustments have been made.

NOTICE OF REDEMPTION

To the Holders of
TEXTRON INTERNATIONAL INC.
(now Textron Inc.)

7 3/4% Guaranteed Sinking Fund Debentures Due 1987

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of October 2, 1972 providing for the above Debentures, \$3,200,000 principal amount of said Debentures have been selected for redemption on October 1, 1986, through operation of the mandatory sinking fund at the redemption price of 100% of the principal amount thereof, together with accrued interest thereon to said date, as follows:

OUTSTANDING DEBENTURES OF \$1,000 EACH BEARING THE DISTINCTIVE NUMBERS ENDING IN ANY OF THE FOLLOWING TWO DIGITS:

10	12	15	20	22	34	38	40	43	57	59	67	72	77	80	84	88	89
11	14	17	23	24	35	39	42	47	58	66	69	73	78	81	86	94	97

ALSO OUTSTANDING DEBENTURES BEARING THE FOLLOWING NUMBERS:

56	1856	3656	3336	6956	11756	20356	22256	23756	24756	28756	29656
156	1956	3756	3536	7056	11856	20456	22356	23856	24856	28856	29756
456	2256	3956	4056	10056	18956	21656	23556	24356	27256	28956	29856
1356	2156	3156	3256	11256	20056	22056	23056	24056	27056	28556	29456

On October 1, 1986, the Debentures designated above will become due and payable in such coin or currency of the United States of America as at the time of payment shall be legal tender for the payment of public and private debts. Said Debentures will be paid, upon presentation and surrender thereof with all coupons appertaining thereto maturing after the redemption date, at the option of the holder either (a) at the corporate trust office of Morgan Guaranty Trust Company of New York, 13th Floor, 30 West Broadway, New York, N.Y. 10015, or (b) at the Main Offices of any of the following Morgan Guaranty Trust Company of New York in Brussels, Frankfurt-am-Main, London, Paris, and Tokyo; the main office of Bank Mees & Hope N.V. in Amsterdam, the main office of Credito Romagnolo, S.p.A. in Milan, and the main office of Banque Generale du Luxembourg S.A. in Luxembourg.

Coupons due October 1, 1986 should be detached and collected in the usual manner. On and after October 1, 1986 interest shall cease to accrue on the Debentures herein designated for redemption.

Payments at the office of any Paying Agent outside of the United States will be made by United States dollar check drawn on, or transfer to a United States dollar account with, a bank in the Borough of Manhattan, City and State of New York. Any payment made by transfer to an account maintained by the Payee with a bank in the United States may be subject to reporting to the United States Internal Revenue Service ("IRS") and to back up withholding at a rate of 20% if payees not recognized as exempt recipients fail to provide the paying agent with executed IRS Form W-8 certifying under penalties of perjury that the payee is not a United States person, or an executed IRS Form W-9 certifying under penalties of perjury the payee's taxpayer identification number (employer identification number or social security number, as appropriate) those holders who are required to provide their correct taxpayer identification number on IRS Form W-9 and who failed to do so may also be subject to a penalty of \$50.00. Please therefore provide the appropriate certification when presenting your securities for payment.

TEXTRON INC.
by: Morgan Guaranty Trust Company
of New York, Trustee.

Dated: August 28, 1986

NEW ISSUE The securities referred to below have not been registered under the United States Securities Act of 1933 and may not be offered or sold in the United States or to United States persons as part of the distribution. This announcement appears as a matter of record only.



Japan Leasing Corporation

U.S. \$50,000,000
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August 1986

Chloride India to raise capital

By P. C. MAHANTI IN CALCUTTA

CHLORIDE INDIA, the automotive battery offshoot of Chloride UK, is expanding its share capital from Rs 150m to Rs 250m (\$19.9m) by capitalising reserves in the form of a three-for-five bonus issue. The funds will be used for financing expansion and modernisation of manufacturing facilities.

The periodic reports that Chloride UK is keen to dispose of its 51 per cent stake in Chloride India has so worried the shareholders that at a recent

extraordinary general meeting to approve the bonus issue, they repeatedly wanted to know from the management whether the reports had any substance. And if so, who the successful bidders were likely to be and how safe the company would be in their hands?

Mr Jahar Sen Gupta, the chairman, denied that a deal had been struck in London, but did not altogether rule out the possibility of a sale once the UK parent board had been offered. So far several parties had indicated intentions to acquire the company's foreign holdings through London mer-

chant bankers or directly, but so far the price offered had not been considered sufficient.

The shareholders, who are happy with the bonus issue, were also told by Mr Gupta that during the current year ending this month the company had done quite well. Pre-tax and after-tax profits were likely to be as good as they were in the previous year.

During the year ended August 1985 the pre-tax profits rose by 9 per cent to Rs 150m and the after-tax profit by 24 per cent to Rs 88.8m on a total turnover of Rs 803m, up from the previous year's Rs 750m.

NOTICE OF EARLY REDEMPTION

The Saitama Bank, Limited
US\$25,000,000

Callable Negotiable Floating Rate Dollar Certificates of Deposit

Issued on 28th September, 1984
Maturity Date 30th September, 1987

Callable in September, 1986

Notice is hereby given in accordance with Clause 5 of the Certificate of Deposit (the "Certificate") that pursuant to Clause 5 of the Certificate, The Saitama Bank Limited will repay all outstanding Certificates on 30th September, 1986 (the "Redemption Date"), at their principal amount.

Payment of the principal amount, together with accrued interest to the Redemption Date, will be made on the Redemption Date against presentation and surrender of the Certificate at the London Branch of The Saitama Bank, Limited, 30 Cannon Street, London, EC4M 6GF. Interest will cease to accrue on the Certificates on the Redemption Date.

Bank of America International Limited
Agent Bank

ELDERADO NUCLEAR LIMITED

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In accordance with the provisions of the Notes, notice is hereby given that for the period from 28 August 1986 to 27 February 1987 the Notes will carry an interest rate of 5 3/4% per annum. The interest payable on the relevant interest payment date, 27 February, 1987 will be US\$149.32 per \$5,000 Bearer Note/\$5,000 principal amount (Registered Form).

28 August 1986
THE CHASE MANHATTAN BANK N.A.
LONDON AGENT BANK.

CCF

CREDIT COMMERCIAL DE FRANCE
U.S. \$250,000,000 Floating Rate Notes
Due 1994

For the six months 27th August, 1986 to 27th February, 1987 the Notes will carry an interest rate of 5.9775% per annum with a coupon amount of US\$305.52 per US\$10,000 note. The relevant interest payment date will be 27th February, 1987.

Listed on the Luxembourg Stock Exchange.
Bankers Trust Company, London Agent Bank

DRAFT
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Amsterdam-Rotterdam Bank

Participants
The National Investment Bank of the Netherlands
M.I.P. Equity Fund
Amsterdam-Rotterdam Bank
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THE NATIONAL INVESTMENT BANK OF THE NETHERLANDS
August 1986

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GRANVILLE

Granville & Co. Limited Telephone 01-621 1212
5 Lovell Lane London EC3R 8BP Number of Shares

High	Low	Company	Price	Change	Gross Yield	Fully Paid
146	118	Asa. Brit. Ind. Ord.	132	-7.3	5.5	8.1
151	121	Asa. Brit. Ind. GULS	131	-10.0	7.8	6.8
125	43	Almgang Group	105	-7.8	7.2	6.8
46	28	Amalgam and Rhodes	35	-1	4.3	12.3
186	108	Bardon Hill	194	-4.8	2.6	20.8
89	42	Bray Technologies	78	-4.3	5.4	9.4
201	75	CCI Ordinary	85	-8.5	4.9	8.4
152	86	CCI 110c Canu. Pref.	80	-15.7	18.3	-
242	80	Carborand Ord.	242	+2	8.1	11.7
54	52	Carborand 7.5pc Pf.	52	-10.7	11.5	-
79	46	Deborah Services	79	+1	7.0	8.8
32	20	Frederick Parker Group	23	-3.8	3.2	3.1
125	59	George Star	50	-3.0	4.2	18.7
218	158	Ind. Process Castings	167	-1	16.0	9.0
126	101	Isa Group	107	-5.1	4.9	8.4
373	223	James Barrogh	376	-17.0	4.5	10.8
100	86	James Barrogh Sp. Pf.	88	-12.9	13.2	-
86	58	John Hevers Group	58	-5.0	6.8	-
103	342	Methuene NV	510	-10	-	47.7
280	289	Record Ridgway Ord.	376	-	-	6.7
100	88	Record Ridgway 10pc Pf.	88	-14.1	15.8	6.7
82	38	Robert Jenkins	76	-4	3.3	4.7
38	28	Rotations "A"	28	+2	5.7	6.5
108	80	Torley and Cartlie	108	-	7.9	2.5
370	330	Trevor Holdings	322	-	2.6	4.1
70	25	Unilock Holdings	68	-	2.6	4.1
203	80	Walter Alexander	188	-	17.4	8.9
225	190	W. S. Yeates	198	-	17.4	8.9

Woodside Financial Services Ltd.

(Incorporated in the State of Victoria)

U.S. \$300,000,000
GUARANTEED FLOATING RATE NOTES
DUE FEBRUARY 1997
Unconditionally Guaranteed by The Industrial Bank of Japan, Ltd.

In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the interest period from August 28 to November 28, 1986 the Notes will carry an interest rate of 5 3/4% per annum. Interest payable on November 28, 1986 will be U.S.\$3783.47 and U.S.\$150.14 respectively for Notes in denominations of U.S.\$250,000 and U.S.\$10,000.

The Chase Manhattan Bank, N.A.,
London, Agent Bank
August 28, 1986

AIBD BOND INDICES

WEEKLY EUROBOND GUIDE AUGUST 22 1986

Redemption	Yield	Change on Week	12 Months High	12 Months Low
US Dollar	8.812	-1.355	10.830	8.811
Australian Dollar	14.401	-0.511	14.630	12.670
Canadian Dollar	10.417	-0.592	11.820	10.416
Euroguilder	5.943	-1.557	6.400	5.943
Euro Currency Unit	8.308	-0.753	9.524	8.164
Yen	6.207	-0.624	7.250	6.207
Sterling	10.228	-1.408	11.932	9.751
Deutschemark	6.346	-0.859	7.210	6.345

Bank L. Vornol & Co Ltd, Zurich. Tel: 012/24 012, CH

INTERNATIONAL COMPANIES and FINANCE

Arab Banking acquires 10.2% stake in Naarden

BY OUR AMSTERDAM CORRESPONDENT

ARAB BANKING Corporation, the Bahrain-based banking group, yesterday added a new twist to Unilever's pursuit of Naarden International by disclosing that it had bought a 10.2 per cent stake in the Dutch flavours and fragrances concern over the past week and a half.

On the Amsterdam Stock Exchange, the news was greeted with some scepticism. An arbitrator from Algemeene Bank Nederland and a broker from Pierson, Heldring and Pierson, Amsterdam-Rotterdam Banks merchant banking subsidiary, both doubted whether Unilever would raise its bid.

They pointed out that while Naarden's share price shot up from Fl 54 to Fl 95 after the takeover talks were announced on August 18, it has been hovering close to the Fl 90 mark in the last few sessions. Several market sources however believe that Unilever had been in the market again for Naarden's shares since it lifted its holdings to 49 per cent on Monday.

Unilever said that it had not increased its Naarden shareholding since Monday. It added that discussions with Naarden were progressing well and that Unilever expects to be able to acquire Naarden International when it has completed the customary procedures.

Naarden said it did not believe that Arab Banking would be able to block a tender offer or a majority take-over of Naarden, but added that it was an issue between Unilever and Arab Banking.

Although an improved offer for the 50 per cent of Naarden that Unilever cannot buy, possibly including better Labour rights, cannot be entirely ruled out, an extraordinary shareholders' meeting on August 12 approved "sharp repellent" measures to exchange common shares for non-voting share certificates and to issue preference shares with voting rights. The measures will only be invoked if the Unilever take-over is unfriendly competing bid is made.

Sharp fall in midway earnings at Statoil

By Lucy Kellaway in Stavanger

STATOIL, the Norwegian state-owned oil company, which yesterday reported sharply lower profits, said that it does not support the cuts in oil production being considered by the Norwegian government. Mr Arve Johnsen, president of Statoil, said that the Organisation of Petroleum Exporting Countries (Opec) has not yet got its affairs sufficiently in order to make any such cuts effective.

Interim results at Statoil showed a 50 per cent drop in profit to Nkr 3bn (\$410m) brought about by the collapse in oil prices. Johnsen warned that profits for the second half could be still lower if oil prices remained depressed. He said that there was no prospect of any recovery in price of oil until 1987, and that it might be five years before world oil demand and supply could be brought into balance.

Turnover in the first half was up by 20 per cent to Nkr 23.9bn compared with the first half of last year. Oil production was much higher, despite a three-week strike by offshore workers in April, reducing output from a third platform in the Statfjord field.

Mr Johnsen said that, apart from the fall in the oil price the first half of 1986 had been a good period for the company. In June the contract selling gas from the giant Troll and Sleipner was signed, making developments of those fields possible. In the first half of 1986, most of which was spent on developing the Gullfaks and Oseberg fields. It also bought the downstream operation of Esso in Denmark and in the near the Statfjord gas pipeline started normal operations.

Berliner Bank to be further privatised

By Leslie Collett in Berlin

BERLINER BANK, in which the City of West Berlin still holds a 17 per cent share, is to be further privatised through a 10-year co-operation agreement with the Gothaer insurance group of West Germany.

The Gothaer group will acquire a 17 per cent share in Berliner Bank this year which will further reduce West Berlin's holding. Within four years, Gothaer will purchase 25.1 per cent of the bank's shares in public hands while Berliner Bank will acquire shares in the insurance group.

Dr Gmüter Rexrodt, West Berlin's head of finance, said that within this period, the city did not plan to lower its holding in Berliner Bank to less than 51 per cent.

Under the agreement with Gothaer, Berliner Bank would offer insurance services and Gothaer would provide banking services in what Dr Dietrich Nebelung, the board spokesman of the bank, called a reaction to the "merging" of the banking and insurance sectors.

Berliner Bank's 83 branches in West Berlin, six West German subsidiaries and two wholly-owned banks will offer services under the insurance policies. The bank will also take over the insurance company's collection and payments operations.

Dr Nebelung said that the expected areas of co-operation would be in mortgages, construction and investment financing, consumer loans, leasing, bearer bonds and savings certificates. The partners would also develop joint services for certain potential groups.

Berliner Bank took its first step towards privatisation in 1984. The group had a balance sheet total of DM 26.6bn (\$13bn) up 7.3 per cent at end-1985. Operating profits rose 14.5 per cent last year to DM330m. Gothaer's gross premium income last year was DM33bn and capital assets were DM 7bn, at the year-end.

Y100bn of Euroyen issues launched

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT

A FLURRY of new Euroyen issues totalling Y100bn hit the Eurobond market yesterday as borrowers sought to capitalise on a secondary market made buoyant by expectations of lower interest rates and currency appreciation.

Among the deals was an exceptionally large Y20bn issue for Austria which, added to a similarly sized deal for GMAC late on Tuesday night, accounted for much of the volume.

By last night the weight of new paper was pressing on a market whose euphoria had also abated following a warning by Mr Satoshi Sumita, president of the Bank of Japan, that his country would not follow the US in cutting leading interest rates.

Bankers said the market was suffering from a mixed reception with the 5 1/2 per cent, five-year GMAC deal particularly weak in the grey market.

They said the surge in new issue volume had occurred after gains in the secondary market reopened the possibility of pricing deals at a level where they could be swapped into other currencies.

This has been difficult for some time. Austria's bond was also slow to move and was being supported by lead manager Daiwa Europe at a discount equal to its full fees. It is divided into two tranches of Y40bn, ten-year, 5 1/2 per cent at 10 1/4 and Y20bn, 15-year, 5 1/2 per cent at 10 1/4. Daiwa said the latter tranche attracted more demand because of its long maturity offered a yield pick-up.

Well received by contrast was a Y20bn equity warrant deal for Swiss Bank Corporation, its first foray into this market. The firm's issue of Y20bn for Electricite de France came too late to trade actively.

SBC's issue, which is led by its London merchant banking arm, proved attractive to investors in Switzerland who liked the combination of currency play in yen as well as the chance it offers to buy the bank's bearer participation certificates.

It is a seven-year issue carrying an indicated coupon of 2 per cent and the exercise price for the warrants will be set next Monday at a price equal to or slightly above their level then. By yesterday afternoon, the paper was trading at around 104 1/2 compared with its issue price of par.

Yamachi led the 10-year EDF issue, which carries a coupon of 5 1/2 per cent and issue price of 10 1/4. Despite yesterday's flurry, bankers said more deals could be in the pipeline.

In contrast yesterday was a lacklustre day in the dollar sector which saw no new straight issues, although two floating-rate notes surfaced as well as one equity warrant issue.

Denmark's Provisbanker is raising \$100m through a five-year floating-rate note priced at par and carrying interest at the six-month London interbank offered rate. Lead manager is Shearson Lehman International.

Daiwa Europe and Mitsubishi Trust launched a \$100m issue for Christiania Bank of Norway, with an unusual structure, that is thought to have been basically pre-placed in Japan. It is a three-year deal that carries interest at six-month Libor less 6 per cent for the first year and Libor plus 3 per cent in years two and three. This is a structure thought to offer tax advantages to certain Japanese investors.

Nippon Denso, the Japanese auto component maker that is 21.9 per cent owned by Toyota,

launched a \$100m, five-year equity warrant issue through Nomura International. This carries an indicated coupon of 3 1/2 per cent and an indicated warrant exercise premium of 2 1/2 per cent.

Swiss franc issues were little changed to slightly firmer, while D-Mark Eurobonds slipped in later trading after the Bundesbank announced it would not be holding a press conference after its council meeting today. This is taken as a signal that no discount rate cut is in the offing.

The downward drift dampened enthusiasm for a new DM 500m, ten-year 6 per cent issue at par for Luftansa, the airline, led by Deutsche Bank. Luftansa launched a ten-year issue on similar terms in May which had been bid at 94 on Tuesday. By last night, however, it was down to 98 1/2 bid.

Also launched yesterday was a DM 75m, five-year, 6 1/2 per cent issue for Tokyo Trust, a Japanese metal producer. It is led by Commerzbank.

Equity warrant deals for Yamaha Motor and Asics Corporation of \$100m and \$50m respectively were both priced as indicated with 91 per cent coupons in the dollar market yesterday.

Exchange rate fluctuations hit Nat Ned

By Our Amsterdam Correspondent

NATIONALE-NEDERLANDEN (Nat Ned) the largest Dutch insurance group, reported first-half net profits up 5.8 per cent at Fl 28.2m (US\$298m). Profits continued to be pressured by exchange rate fluctuations, notably the fall in the US and Australian dollars. First-half revenues declined by 1 per cent to Fl 9.15bn (US\$968m). Exchange rate movements depressed revenues by Fl 1.25bn and net profit by Fl 19.6m, the company said.

Profits per share rose to Fl 2.52, from Fl 2.48 and the interim dividend has been increased to Fl 1.50 from Fl 1.15 per share in each of the last two years. The company is forecasting net earnings per share for the whole year of at least last year's, Fl 5.71.

Wessanen net profits up 12% in first six months

BY OUR AMSTERDAM CORRESPONDENT

WESSANEN, the Dutch foods group, has lifted first-half net profits by 12 per cent to Fl 28.2m (US\$298m) from Fl 25.2m a year earlier. The increase was largely boosted by an extraordinary item of Fl 2.2m.

The group's foodstuffs companies, both in the US and in Europe, made a significant contribution to operating earnings and the company said its other activities also developed well. Operating profits were up at Fl 36.3m in the 1985 first half.

Turnover was down at Fl 1.86bn compared with Fl 2.17bn last year, reflecting the lower dollar as well as lower raw materials prices in several product groups, the company said.

for the full year will increase on a share capital expanded by 2 per cent through its May stock dividend. The company raised its interim dividend to Fl 0.64 per share from Fl 0.55 last year.

VNU, the Dutch publishing group, increased net income in the first half of 1986 by 12.8 per cent to Fl 41.5m from Fl 46.2m a year earlier.

Turnover rose modestly to Fl 74.5m from Fl 72.4m. Net income in the latest period was favourably influenced by a near 41 per cent plunge in interest expenses to Fl 8.5m, offset by a jump in the company's tax burden.

Profits rose more sharply to Klower, another Dutch publisher, with net income more than doubling from Fl 5.9m to Fl 13m on turnover up from Fl 44.2m to Fl 46.6m.

FT INTERNATIONAL BOND SERVICE

Listed are the 200 latest international bonds for which there is an adequate secondary market. Closing prices on August 27

Table with columns for Bond Name, Issuer, Maturity, Coupon, Price, Yield, and Change. Includes sections for US STRAIGHTS, OTHER STRAIGHTS, CONVERTIBLE, and US STRAIGHTS.

15 Gotabanken staff leave to set up money brokers

BY SARA WEBB IN STOCKHOLM

GOTABANKEN, Sweden's fourth largest commercial bank, has lost 15 key staff, including the head of its money market and stockbroking operations. Mr Olof Hedengren, vice managing director of Gotabanken and the head of the bank's money market and stockbroking department, announced plans to set up a money broking business with 14 other staff from the bank. While Gotabanken is refusing to comment on the situation, analysts believe that the bank will be seriously affected by the departure of so many key staff. It would take some months to replace them with brokers of similar experience.

ment came shortly after Gotabanken revealed that it had appointed a new president and chief executive officer in the form of Mr Sven Erik Ragnar. Skandinaviska Enskilda Banken, Sweden's leading commercial bank, announced the appointment of Mr Hans Cavalli-Bjorkman as managing director of its head office, where he will be in charge of data processing, financial planning and the bank's legal operations. Mr Cavalli-Bjorkman is currently in charge of the bank's operations in southern Sweden and is already one of the bank's four managing directors. However, his new appointment follows the announcement that Mr Sven Erik Ragnar, a fifth managing director for the bank, is to join Gotabanken in October.

Denmark selects dealers for Europaper operation

BY OUR EUROMARKETS CORRESPONDENT

DENMARK has appointed a team of five dealers to sell paper to wait until the risk market conditions materialise before launching issues in the longer-term capital markets. The programme is to be arranged by Citicorp and the other dealers will be Merrill Lynch, Morgan Guaranty, Morgan Stanley and Swiss Bank Corporation International. Citicorp said yesterday that the dealers in the programme would all be electronically linked in a system intended to help maximise efficient selling of the paper. However, details of how this will work are still being discussed, it said. Denmark announced in July that it planned to launch the programme, which will complement its existing programme in the US domestic market and allow it to tap the Euromarket instead when rates there are lower.

Short-term commercial paper borrowings also allow Denmark to wait until the risk market conditions materialise before launching issues in the longer-term capital markets. Samsung Electronics America, an offshoot of the Korean Samsung group, has arranged a \$50m, three-year letter of credit facility to help up the issue of US commercial paper. Merrill Lynch, as arranger, said yesterday that the deal carried an annual facility fee of 1 per cent and a utilisation fee of 5 per cent. It is the first such facility for the Samsung group. Security Pacific National Bank is acting as letter of credit bank and lead manager. Other lead managers are Banco di Napoli, Bank of Tokyo Trust Company, Dai-ichi Kangyo Asia and National Bank of Canada.

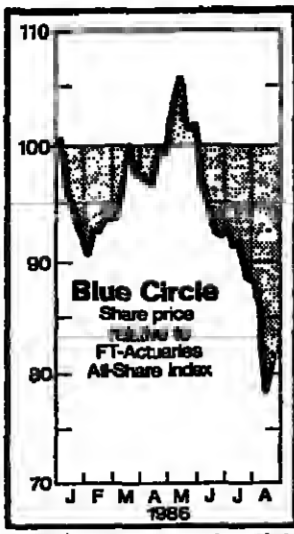
The Fuji Bank, Limited (London Branch) U.S. \$150,000,000 Negotiable Floating Rate Certificates of Deposit Due 1991. Includes logos for Credit Suisse, Kidder Peabody, Morgan Stanley, and Shearson Lehman.

THE KINGDOM OF DENMARK £100,000,000 Floating Rate Notes due 1998. Includes Southmark logo and text: 'Southmark manages approx. US\$ 10 Bn. of real estate investments with over 140,000 US investment clients.' Also includes 'SOUTHMARK SUCCESSFUL IN US REAL ESTATE' and 'Tokyo Pacific Holdings (Seaboard) N.V.' information.

UK COMPANY NEWS

Currencies behind £10m downturn at Blue Circle

BAD WEATHER and redundancy costs in the UK together with adverse currency movements on conversion of overseas earnings left profits of Blue Circle Industries some £10m lower at the six months' stage.



modernised plants. However, profits from the US increased substantially confirming the benefits of the group's strategy of directing investment to this area.

Hillsdown bid for May & Hassell

By Lionel Barber Hillsdown Holdings, the ever-hungry food and furnishing manufacturer, yesterday announced its 15th acquisition this year, making an agreed £14.1m bid for May & Hassell, the timber merchant and building materials manufacturer.

Marley's strong growth after £9.7m midway

Marley the building materials group, yesterday reported first-half 1986 pre-tax profits up from a restated £7.43m to £9.85m.

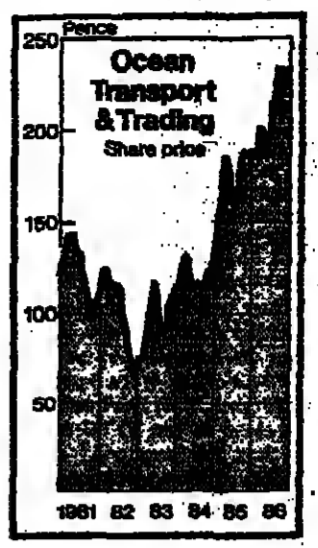
Williams unveils £58m bid for LMI

By Charles Batchelor Williams Holdings, the metal engineering conglomerate which said on Friday it was in bid talks with London & Midland Industrials, yesterday unveiled an agreed bid worth £57.5m.

Terry Povey on Ron Brierley's proposed offer for OTT A £258m puzzle for the City



Mr Ron Brierley, the New Zealand entrepreneur who is bidding for Ocean



MR RON BRIERLEY'S £258m bid yesterday for Ocean Transport and Trading has set the City something of a puzzle.

Andrew Fisher on the changing direction of Ocean Transport Moving inland and leaving the water behind

"Here he is, trying to pick the apple before it is ripe", Mr Nicholas Barber, group managing director of Ocean Transport and Trading, now in the sights of another potential predator in the shape of Mr Ron Brierley.

and earnings diluted. "We are not out to block OTT's plans for destructive reasons — we just don't want them to get up again after having eliminated all right with the cash from the OCL disposal."

Mr Brierley argues that OTT's board has not thought out its detailed strategy and he claims that its recent losses "lack strategy could be to integrate it with TKM."

distribution" conglomerate. With its head office shut down and a few minor disposals, OTT would sit "very nicely within the TKM capital structure," he says.

Caution and careful research are the hallmarks which have helped Mr Brierley build up an international empire that spans breweries, car sales, insurance, media, oil, pastoral, printing, property, tourism, transportation and wine, plus a major investment portfolio with sizeable holdings in Australia, New Zealand, the UK and the US.

Farmer strengthens board in reconstruction move

BY PHILIP COGGAN SW Farmer Group, the troubled engineering concern, has announced the first stage of its reconstruction.

New Zealand master company, Brierley Investments Limited (BIL) was well under way. Today the 48-year-old chess playing, cricket loving Mr Brierley owns some 8 per cent of BIL — now the largest company in the New Zealand capitalised at almost \$1.5bn.

Across the Tasman Sea he has Industrial Equity, the tenth largest company in Australia capitalised at just over \$1bn. However, concern for the future of the Antipodean economies — both of which are plagued by high interest rates and vulnerable currencies — have led Mr Brierley and many other "players" from Down Under to look for opportunities overseas, primarily in the UK.

AAP sells Reuters stake

BY CHARLES BATCHELOR The Australian Associated Press (AAP) yesterday sold its remaining holding of 7.61m B shares in Reuters the international financial information group, for a total of £39m.

Stanley improves

A G STANLEY HOLDINGS the F&ES group has achieved an 11 per cent improvement in pre-tax profits for the half year to July 2 1986.

AMEC improves to £12.4m

AFTER A hiccup to profit growth last time, the AMEC group of civil engineers and mechanical contractors has again in the first half of 1986, with a pre-tax profit of £12.4m.

AMEC The worldwide construction group. 6 months ended 30.6.86, Year ended 31.12.85. Turnover £ million, Profit before tax, Profit after tax, Earnings per share, Dividends per share.

Table with 3 columns: Company, Current payment, Date of payment. Includes Amec, Arnotts, Blue Circle, James Dickie, Frost Group, Kennedy Smale, Marley, Murray Income, Palma Group, Parambe, Pearl Assur, Pres Entertain, Slough Estates, Press Tools, A. G. Stanley, Wells Group.

COMPANY NEWS IN BRIEF

KENNEDY SMALE, property sales and investment, textile products and electrical control gear, reported turnover of £2.4m (£2.5m) and pre-tax profits of £738,210 (£685,646) in year to March 31 1986.

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UK COMPANY NEWS

Sedgwick profit up 19% to £93m half-time

BY ERIC SHORT

IT HAS been expansion on all fronts for Britain's largest insurance brokers, the Sedgwick Group. The group recorded a 19 per cent rise in pre-tax profits at the interim stage from £71.1m to £93.6m. It is further expanding its operations in the US, with a £207m (£907m) acquisition of the Crump Companies Inc, the eighth largest insurance broker in the US; a move which, together with a smaller acquisition of the Armistead Group, will make Sedgwick the fourth largest broker in the US. Shareholders are being asked to put up £188m towards the cost of the Crump acquisition through a one-for-one rights issue at 315p. But they are the sweeter of an interim dividend rise from 3.25p to 4p and the forecast of a final of 9p against 7.75p; this makes a 9 per cent rise on the year from 11p to 12p. The group reports that satisfactory progress was made during the first six months of this year, the progress reported in the first quarter being continued during the second. Brokerage income of the group over the six months benefited from the substantial premium rate increases made in the major insurance markets. However, this beneficial effect

was offset both by shortage of capacity in certain insurance markets, particularly in the US, and the weakness of the dollar relative to sterling. Overall, broking income increased in sterling terms by 11 per cent from £288.9m to £300.1m. Operations of the James Grop, the US brokerage firm acquired last year, continued the trend set by its excellent first quarter results, with brokerage income up 70 per cent in dollar terms. Excluding exchange rate movements, pre-tax profits would have shown a further £18m improvement. The group's insurance company operations showed a profit of some £2m, against last year's substantial losses. Tax charge was slightly higher at 37 per cent (36 per cent) resulting in earnings 15 per cent higher at £57.5m (£49.9m), or 15.5p (13.7p) per share. Profit analysis of the group showed that 50 per cent came from the UK, with a further 4 per cent from Continental Europe and 30.5 per cent from the US and 3.3 per cent from Canada and the rest of America. The agreed acquisition of Crump furthers Sedgwick's expansion programme to be a dominant force in the US insurance broking field. Crump had

revenues of \$88m in 1985, with earnings, restated to reflect Sedgwick's accounting policies, of \$11.5m. Since 1981, revenues have shown a 32 per cent compound growth each year and earnings a 60 per cent compound annual growth. The group's major strength is in the excess and surplus lines with a network of offices spread mainly in the Sunbelt states. The other acquisition, Armistead, centred in Nashville, Tennessee, will reinforce the group's skills in the energy insurance field. Proceeds of the rights—£188m—are earmarked for the acquisition costs of Crump, the balance of £21m coming from debt financing from existing sources. The \$92.5m cost of acquiring Armistead was financed \$25.5m in cash and \$67m in debt, all from the group's own internal resources and existing borrowing facilities. Transamerica Group, which acquired 39 per cent of the equity of Sedgwick (29 per cent of the voting shares) as a result of the James acquisition, intends to fully take up its rights in order to maintain its equity position. The remaining 61 per cent of the rights has been underwritten by N. M. Rothschild & Sons.

Meggitt close to taking Bestobell with 49.5% acceptances

BY CHARLES BATCHELOR

Meggitt Holdings, the specialist engineer, revealed yesterday that it was close to success in its \$85m takeover bid for Bestobell, another engineering group, with acceptances from the owners of 49.51 per cent of Bestobell's shares. If Meggitt does succeed in winning Bestobell this would be the first time that a contested bid in the engineering sector had succeeded since the failure earlier this year of Siebe's £220m bid for APV Holdings and of Evered's £160m offer for McKeechie Brothers. The Meggitt statement, released today before Friday's second closing date on the offer, was intended to persuade wavering shareholders that success was within the bidder's grasp. Meggitt said its cash alternative would not be extended beyond Friday. Meggitt started the bidding in mid-July with a strong band in the shape of the backing of Sir Owen Green's industrial holding company, BTR, which held a 29 per cent stake in Bestobell. The Meggitt share offer has

been accepted by the holders of 43.95 per cent of Bestobell's shares while the cash alternative has been taken up by a further 5.56 per cent. Meggitt is offering four of its own shares for every Bestobell share while there is a cash alternative worth 500p per share. Meggitt's shares rose 2p to 132p yesterday to value the share offer at 525p for each Bestobell share. Bestobell's shares rose 4p to 514p. Bestobell has forecast a near doubling of its profits in 1988 and promised a 150 per cent dividend increase as part of its defence. Pre-tax profits would go up 93 per cent to not less than £9.8m. It also pointed to its reshaped board of directors, headed by Mr David Ingman, and to the restructuring of its business on a geographical basis. Meggitt in turn accused Bestobell of repeating many of the arguments it had used in its defence in 1979 and said a short-term uplift in profits then had been followed by a period of decline.

TSB forecasts profits of £193m

BY NICK BUNKER

TSB GROUP yesterday forecast 1986 pre-tax profits of £193m, close to City expectations of about £185m and 14 per cent up on the 1985 figure of £169.3m. The group earned £96m before tax in the six months to May 21 1986, it said yesterday in the pathfinder prospectus for this autumn's long-awaited stock market flotation. Since May 21, trading by TSB has continued to be satisfactory, according to yesterday's document, issued by Lazard Brothers, the group's merchant bank advisers. Group assets in May were £13.2bn, a 7 per cent increase on the November 1985 figure of £12.3bn. Profits after tax in the first half of 1986 were £60m. Provisions against bad and doubtful debts were £29m in the six months, compared with £49m in the year ending November 20 1985. Mr Derek Stevens, TSB group finance director, said bad debt experience had been improving, reflecting a "policy" of seeking quality business. The group also had only minimal exposure to international debt problems, and much of its UK loan book was concentrated on low-risk mortgage lending. TSB's UK personal lending totalled £3.2bn in 1985, of which £1.5bn was for house purchase. TSB group is now poised to step up a heavy marketing and advertising campaign in advance of its share issue. Between now and September 12, the "Impact

Day" when the share price is to be announced, it is to mount presentations to audiences of financial institutions in 12 cities in the UK. A TSB Group Share Information Office (tel: 0272 300 300) has also been established to deal with enquiries and distribute special mini-prospectuses which will also be available from TSB and Lloyds Bank branches, stockbrokers to the offer, and other financial advisers. The offer has been structured to give priority to applications from TSB customers who have held accounts since December 17 1984, provided they register their priority by September 5. Up to half the shares will be reserved for priority applications, and for TSB staff who have been offered about £150 worth of shares. A loyalty bonus, of one share for each 10 held up to maximum value of £5,000, will be offered to holders of shares allocated in the issue who keep them for three years. There will be two levels of minimum investment, £200 for priority applicants and £400 for the general public. Payment for the shares will be in two broadly equal instalments, the first on application and the second on September 8 1987. TSB group, formed from a union between the four UK trustee savings banks, has 7m personal banking customers holding more than 13m accounts.

TSB FLOTATION TIMETABLE

Friday September 5:	Closing date for registration as a TSB priority customer.
Friday September 12:	Impact Day. Announcement of share price and other final details.
Tuesday September 16:	Prospectus published in national press.
Tuesday September 23:	Afternoon close of business; deadline for receipt of application forms at TSB branches and collection centres.
Wednesday September 24:	10 am—final deadline for receipt of application forms at receiving banks.
Monday September 29:	Allocations policy expected to be announced.
Tuesday October 7:	Acceptance letters expected to be posted.
Wednesday October 8:	Dealings expected to start.

Broad St. sees sharp profit rise

By Charles Batchelor

Broad Street Group, the financial public relations and advertising company which this week made a reverse takeover of Staneleo, the US-quoted heating equipment group, yesterday carried out a placing of 2.34m shares to value the company at £9.8m. Broad Street—formerly known as Broad Street Associates—forecast a sharp rise in pre-tax profits to £850,000 in the year ending October 1986 from £242,000, on operating income which is expected to rise to £2.82m against £1.26m. Total turnover, which includes advertising bills which are passed on to the advertising agencies, will rise from £4.08m to £7.67m.

Broad Street was set up in 1977 by Mr Brian Basbam and Mr Michael Preston, respectively its managing and finance directors. It has since expanded to 70 employees handling accounts for a total of 83 clients. Broad Street has made its name through its involvement in several of recent City takeover battles—including Argyl Group's abortive bid for Distillers and Guinness in its successful bid for Bells, the distillers. The company pointed out yesterday, however, that "special assignments," as opposed to regular contracts with long-term clients, had at their peak—in 1983—amounted to only 14 per cent of total turnover. They are expected to account for about 10 per cent this year. "We are seen as firefighters," said Mr Alan Parker, a director. "That perception is skewed." Broad Street believes there will be continued demand for PR and advertising services even if bid activity tails off and the stock market declines. The need for sophisticated marketing and investor relations skills will be even greater after "Big Bang," when the Stock Exchange drops fixed commissions in October. Broad Street had been planning to seek a market flotation in about nine months' time but this has been described by Broad Street as "a clean shell with £1m in cash in the books"—was suggested to the company as a vehicle to a quote by a friendly accountant. All previous growth at Broad Street had been funded internally but the USM quotation would allow it to make acquisitions with shares. Williams & Bree Hill Chaplin stockbrokers, yesterday arranged the placing of 2.34m shares—10 per cent of the equity—of 10p each at 43p. Broad Street is forecasting a 1.1p dividend for the year ending October. On forecast profits of £850,000 the earnings per share, assuming a notional 35 per cent tax charge, would be 2.42p for a p/e of 17.7. Adjusting earnings for the £1m raised by Staneleo in June, earnings would be 2.6p per share, a p/e of 15.5.

Sunleigh deal gives FKI a bigger stake

Sunleigh Electronics has conditionally agreed to acquire from FKI Electronics the share capital of EMI-MEC, a designer and manufacturer of computer controlled automatic lathes. Consideration will be satisfied by the issue of 4.5m Sunleigh shares which, based on average share prices, values EMI-MEC at £1.25m. Currently, FKI holds a stake in Sunleigh amounting to 15.3 per cent. Subject to completion of the EMI-MEC acquisition, FKI's stake in Sunleigh will rise to 26.52 per cent. In view of FKI's material interest in Sunleigh, the proposed transaction is conditional upon Sunleigh shareholders' approval. At March 1985, EMI-MEC had net assets of £1.27m. In the 1985-86 year the company incurred a loss of £246,000 after tax and extraordinary items. Turnover totalled £4.78m.

GOVERNMENT OF VICTORIA, AUSTRALIA

Establishment of International Drug and Chemical Safety Evaluation Centre Call for Expressions of Interest.

Expressions of interest are invited from commercial parties with the capacity to participate in the establishment and on-going operation of a world class Drug and Chemical Safety Evaluation Centre in Melbourne.

The Victorian Government is committed to promoting and accelerating the commercial development of the State's strong scientific and technological research base and, in particular, to build on our considerable strength in biotechnological research. The Government has launched a major technology programme to foster this development.

As part of this technology programme, the Government has taken the decision to establish a world class facility capable of providing a range of safety evaluation and toxicology testing services throughout Australia, South East Asia and the Pacific Basin. The Government is prepared to contribute equity capital up to AUD 6 million to assist in the establishment of the Centre if a viable proposal can be demonstrated.

Expressions of Interest must reach the Minister for Industry, Technology and Resources, 228 Victoria Parade, East Melbourne, 3002, Australia, no later than 30th September 1986. The Government will then make available to selected parties existing material on viability of the Centre to assist those parties in the preparation of a detailed plan to establish and operate the centre.

The existence of the Centre will complement major initiatives in the areas of medical, plant, animal and food technology:

KEY REQUIREMENTS FOR PARTICIPATION

- The capacity to provide or access equity capital;
- The capacity to provide or access the range of scientific and commercial skills necessary to establish and operate an international standard facility.

Preference will be given to parties able to demonstrate the capacity to undertake significant research and development activity in the areas of IN-VITRO TECHNOLOGY and IMMUNOTOXICOLOGY.

FURTHER INFORMATION

A specification for Expression of Interest may be obtained from: Mr. K. A. Finnin, Agent General for Victoria, Victoria House, Melbourne Place, Strand, London WC2B 4LG, UNITED KINGDOM. Tel: 836 2656. Telex: 21813 YARRA G. Fax: (44-1) 240 6025.

International Appointments

BANK AUDITING

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This announcement appears as a matter of record only. 14th August, 1986

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Canadian Imperial Bank of Commerce
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Floating Rate Deposit Notes Due 1996

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from May 30, 1986 to August 29, 1986, the rate for the final Interest Sub-period from August 28, 1986 to August 29, 1986, has been determined at 5 1/4% per annum, and therefore the amount of interest payable against Coupon No. 8, or per US\$10,000 nominal in registered form, on the relevant interest payment date August 29, 1986, will be US\$168.96.

The Chase Manhattan Bank, N.A., London, Agent Bank

August 26, 1986

UK COMPANY NEWS

Weir maintains profit upturn

FIRST-HALF 1986 pre-tax profits of the Weir Group, of engineers, showed a rise from £3.7m to £4.16m.

However, the directors said that as yet there was no sign of the turn in general business activity that had been predicted to result from the sharp drop in oil prices. But they still expected the group to continue to build on the solid progress made over the last three years—in which period pre-tax profits have recovered from £5m to £9m.

The directors said that lower oil revenues had also caused further financial problems for some customers, and a consequent deterioration in business conditions in the Middle East which was affecting both the group's current contract activity there and future prospects.

In the first half of 1986 turnover rose from £87.5m to £75m but trading profit fell from £2.2m to £1.9m, with the associates' contribution down to £1.2m (£1.7m)—the investment in Worthington-Simpson was sold at the end of 1985. Interest charges showed a substantial reduction to £66,000 (£1.4m).

During the period the group acquired Tooling Products for £2.8m cash. It is a producer of high precision components for plastic automotive components, and complemented the activities of G. Perry.

No figures were included for Yarrow in respect of the period. As the interim dividend of £0.75p was paid, the group's profit margin rose to 4.9p (4.9p) basic and to 4.7p (3.7p) fully diluted. As the interim dividend was considered disproportionately low in relation to the final, the current payment is lifted to 1p (0.75p) net.

Cost of that payment rose substantially from £11,000 to £299,000, reflecting the increase and the conversion of the redeemable preference shares into ordinary. At the end of May holders of 2.15m preference shares elected to convert, and a further 4.17m followed suit in response to the subsequent notice of redemption. That left 25,000 shares which were redeemed.

The group is to take "a contribution holiday" from its pension schemes from last month until the next actuarial valuation, giving a saving of some £1.25m in 1986, as there were surpluses. It had agreed to enhance certain benefits for members.

Comment

Although these figures were slightly below market estimates, they did not seem to justify the haters' view that the company was plunging to 109p. Pension holidays may represent the icing on the cake, but an extra £1.25m on pre-tax profits is not entirely unhelpful. A year ago, Weir may yet be looking for a substantial increase in profit, rather than the sluggish growth in profit which is reflected in the share price. Despite the failure of the Yarrow bid, Weir may yet be tempted to buy more growth, but that will need a rating improvement from the distinctly ungenerous prospective P/E of 6.5.

Pearl profit doubled to £9.4m

By Alice Rawsthorn

Pearl Assurance announced yesterday that it had more than doubled net profits to £9.4m in the first half of 1986, compared to £4.16m in the same period last year, because of a reduction in losses in its general insurance division.

"Our problems last year restricted to certain aspects of our reinsurance," said Mr. Eimon Eiland, Pearl's chairman. "As you would expect we have taken action to redress those problems. The performance of the general insurance division was much improved, but we will be content until it makes a positive contribution to profits."

In the life division net profits rose by more than 17 per cent to £10.65m (£9.07m). Within the ordinary branch, where profits increased to £5.5m (£4.5m) new annual premium rose by 6 per cent and new single premiums by 124 per cent. The company attributes the rapid rise in the life premium business to growth in its unit linked assurance activities.

Within the industrial branch profits rose to £4.2m (£4.2m), reflecting an increase in the average premium per policy and more modest growth in new annual premiums.

Last year Pearl suffered badly in its reinsurance activities, producing a trading loss for the general branch of £2m in the first half of the year. The company has since reduced its exposure to reinsurance and losses have fallen accordingly, to £2.81m. The underwriting loss was reduced to £3.69m against £15.12m.

In the property sector underwriting losses fell to £4.68m (£5.73m) reflecting the more element winter weather.

In the reinsurance account the trading result rose to £870,600 (£3.25m). Pearl expects that the marine, transport and aviation account will produce similar results to those last year.

The two unit linked subsidiaries also performed well according to Mr. Holland.

The board proposes to pay an interim dividend of 17.5p per ordinary share, compared to 15.25p.

Comment

With last year's interim results Pearl surprised the City for, perhaps, the first time in its history. The interim dividend is increased by 13.6 per cent from 2.2p to 2.5p—last year's final payment was 3.3p from pre-tax profits of £39.52m.

Turnover of this industrial and commercial property developer,

Clive Wolman highlights the threats facing the investment trust sector

Giants endangered by the Big Bang

LAST WEEK'S agreed bid for the £30m Philip Hill Investment Trust, which will be the largest trust ever to be liquidated, highlights the threats confronting the giants of the £20bn sector as the upheaval in the UK's securities markets approaches.

The Philip Hill board, led by Lord Keith of Castlecre, has employed a variety of devices to ward off the onslaught of the face of mounting criticism of its poor investment performance over the last five years.

In the end, the bid from Mr. Robert Maxwell's British Printing & Communication Corporation, was accepted by the directors only because the alternative, urged by a disgruntled majority of its shareholders, was even less attractive to them.

Four aspects of the takeover indicate the developments that are likely to accelerate the shake-up of the trust sector:

Philip Hill's leading institutional shareholders, including insurance companies such as Eagle Star Insurance that have traditionally been reluctant to take aggressive action in the sector, banded together to impose radical change on the board.

The proposal that won the support of most shareholders, before Mr. Maxwell appeared, was that the trust's traditional managers be sacked and the assets managed in a purely passive way so as to match a UK stock market index.

A £50m takeover which would have been remarkable for its size only four years ago barely raised an eyebrow in this era of mega-bids.

As soon as Mr. Maxwell's bid was announced, he was approached by several foreign-owned securities houses that have been building up a presence in London, including Japan's Nomura Securities and Merrill Lynch of the US, with

offers to buy the entire £30m Philip Hill portfolio at a discount and liquidate it themselves.

Investment trusts, after a period of rapid growth and popularity in the 1960s and early 1970s, have never been able to recover from the stock market slump of 1973-74.

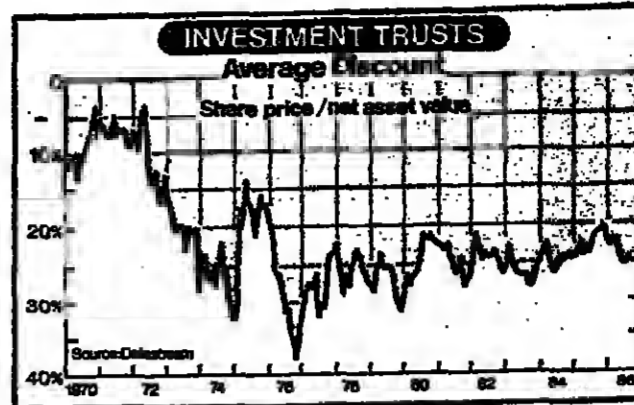
Boosted by tax incentives and fewer marketing constraints, insurance and unit trust sales have lured away their individual shareholders whom the institutions have been reluctant to replace. Consequently, for the last 13 years, investment trust shares have been trading at discounts of between 20 and 40 per cent to their net asset values.

This has made them a sitting target for any predator prepared to buy the shares cheaply, liquidate the trust and sell off the underlying assets at close to their full value and thus at a substantial profit.

There have been occasional surges of such corporate activity over the last 10 years, which have gathered pace since late 1984. But, generally, investment trusts have escaped the fate of their US closed-end fund counterparts, as their shareholders have made no concerted effort to shrink the sector until the discounts disappear.

Some of the factors that have deterred the institutional investors will remain after the "Big Bang"—the deregulation of the stock exchange in October. In particular, insurance companies, which own more than 40 per cent of investment trust shares, will continue to crystallise substantial capital gains tax liabilities if they sell their longstanding trust holdings in a takeover.

But the changes associated with Big Bang should generally act as a catalyst for investment trust takeovers. The most direct consequence is that



the costs of buying sufficient trust shares to win majority control and then liquidating the portfolio will be cut.

Stamp duty is to be halved, other dealing charges will be sequenced and the greater number of market-makers in the larger trust shares will enhance liquidity and facilitate the accumulation of a hostile stake.

More important, a predator should find it easier, before making a bid, to pre-select the trust's entire portfolio of securities. The buyer, as suggested by the Philip Hill case, will usually be a large securities house or financial conglomerate which is backed by the capital to take on the risk of holding a portfolio of £100m or more until it has re-distributed the securities amongst its network of clients.

The rapid increase in liquidity in the financial futures and traded options markets, in particular in the contracts on the FTSE-100 stock market index, will multiply the possibilities for hedging and laying off some of the risks of pre-buying an investment trust portfolio.

The growth of passively-man-

aged index-tracking funds will not only provide a tempting alternative strategy for trusts that fail to beat the index but also add to the possibilities for pre-selling or hedging portfolios that are ripe for liquidation.

The large US securities houses that are building up their London operations and are anxious to break into UK corporate finance are the most likely to take a mark in the investment trust take-overs, although so far their record has been characterised more by talk than action.

Mr. Charles Mitchell, an investment analyst at stockbrokers Hambly & Co., points out that many US houses have experience of liquidating closed-end funds. "The Americans can deploy large amounts of money very quickly," he says.

One permutation, known as "constructive cannibalism," would be for a US firm to buy majority control of an investment trust, but keep its stock market listing and use it to take over and liquidate other, weaker trusts.

The first vehicle of this sort set up two years ago when an-

President Entertainments surges 35% to £571,000

President Entertainments, the theme restaurant group which switched from the USM to a full listing in May, raised its profits before tax by 35 per cent in the first half of 1986 to £570,591, the traditionally quieter six months of its year.

The lack of North American tourists to London earlier in the year affected the theatre restaurants division but other sectors of the group performed extremely well.

Mr. Robert Earl, the chairman, said yesterday that the restaurants in Orlando, in the US, were particularly successful and that he was highly confident that the trend in the US would continue.

Despite indications that North Americans were starting to return to Europe, the directors' strategy was to build a broader-based revenue base. Mr. Earl pointed out that the

President Entertainments no longer depended on overseas visitors because with its new popular restaurants division it was enjoying a greater proportion of business from the home market.

It was the intention of the directors to expand rapidly over the next few months in this direction. Currently the group remained on target for its expectations for the year.

The first six months saw turnover increase by 60 per cent to £5,026m (£3,146m) and profits at the pre-tax level advance to £570,591 (£422,556).

Earnings after tax £146,236 (£149,776) came through at 2.65p (£1.94p) and in view of the results and a measure of the directors' confidence in the future, the interim dividend is being lifted from 0.67p to 0.75p net per 50p share.

Property demand boosts Slough

A MUCH improved demand for property had helped bring an increase in Slough Estates' first half 1986 profits from £19.8m to £24.15m pre-tax, the directors said.

Sir Nigel Mobbs, chairman, said the uplift in demand had also resulted in real rental growth and that he was confident that results "will benefit from these trends during the remainder of 1986 and thereafter."

The interim dividend is increased by 13.6 per cent from 2.2p to 2.5p—last year's final payment was 3.3p from pre-tax profits of £39.52m.

Turnover of this industrial and commercial property developer,

Palma continues recovery

Palma Group continued its recovery in the first half of 1986, and yesterday announced pre-tax profits of £56,000 compared with £50,000 in the first half of 1985. For 1985 as a whole it achieved £813,000.

Turnover for this Leicester-based knitwear products group, fell from £8.57m to £7.92m, but Mr. Peter Bailey, the chairman, pointed out that last year's figure included £2.35m from discontinued activities.

The second half generally produced better results, he said, and the activities of the group continued to progress. Management's two objectives were to

Meadow Farm suspended

SHARES in Meadow Farm Produce, the USM-quoted wholesale butchers, were suspended at the company's request yesterday after it had announced that an offer is about to be made for the group.

This week Meadow Farm's shares have risen sharply. At the suspension price of 270p yesterday, the company's value stood at around £12.2m.

For the year to March 1986, Meadow Farm made £1.5m pre-tax profits on £18.7m. Since it joined the USM two years ago, the company has been an active buyer of privately-owned meat suppliers.

Last month, Meadow Farm was outbid by another acquisitive food manufacturer and wholesaler, Hilldown Holdings, in its attempt to buy North Devon Meat Holdings for £25.5m.

At that time, Meadow Farm launched a rights issue raising £11.2m, partly to pay for North Devon Meat. When the deal fell through, Meadow bought DT Banger for £11m, leaving it with strong cash balances.

Analysts said yesterday that this could leave Meadow vulnerable to a bid. But the shares are narrowly traded and the share price rise could signal that Meadow is itself about to meet a more attractive purchase, they said.

Frost lifts profits 29%

ALTHOUGH turnover fell from £44.2m to £34.53m in the half year ended June 30 1986, pre-tax profits of the Frost Group rose by 29 per cent to £912,000 against a previous £708,000.

The chairman of the group said one of its three operating divisions, financial services, petrol retailing and sales promotion, had again recorded increased profitability, and the second half had started well.

The interim dividend is lifted from 2p to 2.5p. Earnings per share improved from 4.9p to 5.11p.

The chairman said the reduc-

tion in turnover and increase in margins was a result of the previously announced policy of shedding low-margin business. The company's expansion into higher margin freehold petrol sites was continuing. The net cost of site closures in the period was £50,000 and would be written off as an extraordinary item at the year-end.

Tax for the half-year was £190,000 (£174,000), and with minorities of £82,000 last time, attributable profits came through at £720,000 (£652,000). Dividends absorbed £254,000 (£184,000).

Consolidated Metallurgical Industries Limited
(Registration No. 75/00330/06)
("CMI")

Johannesburg Consolidated Investment Company, Limited
(Registration No. 01/00429/06)
("JCI")

(Both companies incorporated in the Republic of South Africa)

PROPOSED RIGHTS OFFER OF ORDINARY SHARES IN CMI TO ORDINARY MEMBERS OF JCI

It is proposed that CMI should apply for a listing on the Johannesburg Stock Exchange (JSE) and consideration is being given to seek a quotation on the Stock Exchange of London (SEL) by means of a rights offer to members of JCI (other than those whose addresses appearing in the share registers of JCI are within the United States of America or Canada) who will be invited to subscribe for new ordinary shares in CMI. The rights offer will be made in accordance with the rules and regulations of the JSE and SEL.

CMI is a leading producer of ferrochrome at its plant at Lydenburg in the Eastern Transvaal. It commenced production in October 1977 and currently is operating at full capacity of 130,000 tons of ferrochrome per annum. Production is virtually self-exported, with sales to major established markets in the United States, Japan and Europe. Ferrochrome is used in the production of stainless and specialty steels which have shown strong growth in recent years. South African producers of ferrochrome are well situated to participate in this important market to the extent that this country has plentiful supplies of chrome.

CMI is particularly well placed in relation to world market requirements in that it is the world's largest producer of ferrochrome, demand for which has been increasing. Over the past few years the demand for ferrochrome has been strong, which has resulted in firm prices, although more recently the price has softened as the consequence of the commissioning of new production facilities, particularly in Finland. The fall in the value of the rand vis-à-vis the dollar has, however, more than compensated for the weakness in the dollar price of ferrochrome.

Subject to the rules and regulations of the JSE and SEL, a further announcement giving details and anticipated dates of the proposed rights offer will be made shortly.

Johannesburg, 27 August 1986

THE FROST GROUP PLC.
INVESTMENT HOLDING CO.

Sunley House, Oxford Road, Aylesbury, Bucks HP19 3RP
Telephone: Aylesbury (0296) 9591
Facsimile: (0296) 32891

UNAUDITED INTERIM STATEMENT
HALF YEAR ENDED 30th June 1986

	Year ended 30.6.85	Year ended 30.6.86	%
Turnover (exc. VAT)	69,310	44,209	33.827
Profit before taxation	1,407	708	192
Taxation	314	170	219
Profit after taxation	1,093	534	722
Minorities	82	82	—
Extraordinary items	198	—	—
Attributable to Shareholders	813	452	722
Interim Dividend 2.5p (1985=2.0p)	518	184	354
Profit retained	275	268	368
Earnings per Share on weighted average of Shares in issue for the period	9.30p	4.90p	5.11p
Dividend Cover	2.04	2.00	2.04

CHAIRMAN'S STATEMENT

I am pleased to report that each of the three operating divisions has yet again recorded increased profitability. The reduction in turnover and increase in margins is a result of the previously announced policy of shedding low margin business. The Company's expansion into higher margin freehold petroleum sites continues and will continue. The net cost of the site closures in the period amounted to £50,000 which will be written off as an Extraordinary item at the year end.

Negotiations have been concluded to open an additional Branch of Raphael's for Banking Services in Banbury, Oxfordshire, at the beginning of the New Year.

The increase in Dividend by 25% is in line with the Company's policy of distributing half and keeping half for future use in the Company. The second half year has started well.

Joining Mowlem International board

Mr Denis Yell and Mr Wynna Kenrick have been appointed to the board of MOWLEM INTERNATIONAL. Mr Yell joined Mowlem in 1968 and has held various posts in East Africa, Diego Garcia and the US as well as the UK. He is now executive director of Mowlem International. Mr Kenrick joined Mowlem in 1965, working in East Africa for 10 years from 1973. He is currently UK project manager for the Mowlem-ARL joint venture which is building Mount Pleasant Airport in the Falklands Islands.

Mr Clive Graves, worldwide publishing director of the Economist, has been appointed chief executive of MARSHALL CAVENTISH, part of Times Publishing Berhad, a subsidiary of Singapore's publishing and newspaper conglomerate, Singapore Press Holdings.

TOWERS, PERRIN, FORSTER & CROSBY has appointed Mr Keith Exall as director of marketing. His responsibility will extend across Towers Perrin's actuarial, pensions and remuneration consulting as well as as a member of the London general management consulting and Tillinghast's life and casualty insurance consulting.

Mr Exall was formerly Far East regional manager for TFF&C based in Tokyo. Mr Mary Wilnes has been appointed head of publicity. She was formerly publicity and publications manager for Coopers & Lybrand.

GRANT THORNTON has appointed Dr Alexander Young as partner in charge of Bradenham, the firm's training centre.

MULTI CONSTRUCTION (UK) has appointed Mr Robert N. Sigmond as managing director of Multi Construction Development. He has been a director from Anglo City Properties, where he was a director.

Mr Chris Deas has joined BANK OF AMERICA as head of corporate Foreign Exchange trading in London. He was with Citicorp Bank, Mr Nicholas G. Alceibatis has moved from Bank of America, Los Angeles, to become manager of the bank's London branch money trading.

Major-General N. St. G. Grisham has been appointed a director of CHANCELLOR INSURANCE COMPANY, UK subsidiary of Phoenixian Holdings of Vancouver.

CLAY & PARTNERS, consulting actuaries, have admitted Mr Bob Thomson as a partner from September 1.

STEEL BROTHERS HOLDINGS has appointed Mr David O. Kinloch, an executive director of The British & Commonwealth Shipping Company, as a non-executive director.

Mr David W. Bainbridge has been appointed a director of the aerospace & defence group of SMITHS INDUSTRIES. He is responsible for the group's international press and public relations.

Mr Donald Spiers has been appointed as the first head of profession of the DEFENCE ENGINEERING SERVICE. He will continue in his current post as deputy controller aircraft in the Ministry of Defence. The head of profession is responsible for ensuring that academic and professional standards in the DES are maintained. He also advises on professional aspects of personnel policy and senior appointments and promotions.

Mr Spiers will be joined by two deputy heads of profession, Mr Martin Peters, director general aircraft, will become deputy head and air systems). Mr William Sanders, director general submarines, will become deputy head (sea systems) and Mr John G. Royal Corps of Naval Constructors.

Mr Andrew Woods has been appointed to the board of CALEDONIAN ASSOCIATED PROPERTIES and a new development company TAYLOR CLARK (SCOTLAND). He will be heading Taylor Clark Group's property interests in Scotland. He was a director of Scottish Site Improvements and Stock Conversion.

Mr Gordon Bazian has been appointed joint managing director of AEA, West Drayton nuclear specialist recently acquired by FIAT. Mr Bazian—previously head of FIAT's products division—will have special responsibility for sales and marketing. Mr Peter Karanah retains his position as joint managing director in charge of technical assistance. Mr Bazian and administration. FIAT is the UK subsidiary of the Stockholm-based FIAT AB Group.

Mr FARMER GROUP has appointed Mr Peter Davis and Mr Richard Armitage to the board. Mr Davis has become deputy chairman. Both Mr Davis and Mr Armitage are directors of RCR International which holds a 28 per cent of the company.

At PHOTO-ME INTERNATIONAL Mr John Currie, who intends for personal reasons—to spend an extended period in Australia, has resigned as a director and chairman. He has become vice-president. Mr Dan David has agreed to accept nomination as chairman on a temporary basis. He will not be able to occupy the position on a permanent basis due to his other responsibilities in the FMI group in various countries. Mr Peter Kerridge with the company for 16 years, has become company secretary.

INDEPENDENT ENGINEERING SERVICES, engineering insurance consultants to Lloyd's, has appointed Mr Peter Donald as a senior risk engineering consultant. He was with Conoco, and will have special responsibility for offshore business. Mr Peter Repp, formerly director of the Central Electricity Generating Board, has also joined IES as a senior risk engineering consultant. He will have special responsibility for utilities business with emphasis on machinery breakdown expenditure.

Jeppia 11/10

Financial Times Thursday August 28 1986 LONDON RECENT ISSUES

EQUITIES

Table of stock prices with columns for Name, Price, Change, and Volume. Includes companies like British Petroleum, Shell, and ICI.

FIXED INTEREST STOCKS

Table of fixed interest stocks with columns for Name, Price, Change, and Yield. Includes companies like British Telecom and British Gas.

"RIGHTS" OFFERS

Table of rights offers with columns for Name, Price, Change, and Yield. Includes companies like British Telecom and British Gas.

UNIT TRUST, INSURANCE OFFSHORE, MONEY MARKET LISTINGS

For further advertising information, please contact: Financial Times, Brocken House, 10 Cannon Street, London EC4P 4BY. Telephone: 01-248 8000. Ext. 3219

FT CROSSWORD PUZZLE No. 6110

PROTEUS

Crossword puzzle grid with numbers indicating starting positions for words.

- ACROSS: 1 Hitch at company resort collection time in Paris? (11) 2 Detour to become hard (3) 3 Letter responsible for soldier's return to mother (5) 4 Instrument used to ensure chap keeps to party line (8) 5 Perfect resemblance to fastener on old fire-arm (9) 6 Go into some forbidden territory (5) 7 Nothing in report about soldier (7) 8 Time given to sport in German industrial area (4) 9 Quite an achievement we hear for walkers (4) 10 Run over in memory car's involvement with tree? (7) 11 Quietly manage to enjoy fruit (5) 12 Several attributing awful crimes to a book (9) 13 Got better when given new coat perhaps (9) 14 Where Camus associated with Feroz somehow (3) 15 Part of play to produce an effect (3) 16 Mariner lass featured in novel (5,6) DOWN: 1 Plausible contention friend near for bomb-proof shield (8) 2 Age not in question when saying "No" (6) 3 Get to certain part of river (5)

Solution to Puzzle No. 6109: ACROSS: 1. HITCHHIKER, 2. DETOUR, 3. LETTER, 4. INSTRUMENT, 5. PERFECT, 6. FORBIDDEN, 7. NOTHING, 8. TIME, 9. QUOTE, 10. RUN, 11. QUIETLY, 12. SEVERAL, 13. GOT, 14. WHERE, 15. PART, 16. MARINER. DOWN: 1. PLausible, 2. AGE, 3. GET.

AUTHORISED UNIT TRUSTS

Large table listing various unit trusts such as Abbey Unit Trust, Brown Shipley & Co Ltd, and others, with their respective managers and details.

FT UNIT TRUST INFORMATION SERVICE

Large table listing unit trust information including names like Scottish Unit Managers, Lazard Brothers & Co Ltd, and others, with their managers and details.

AUTHORISED UNIT TRUSTS & INSURANCES

Main table listing various financial products, companies, and their performance metrics. Includes columns for company names, fund names, and numerical values.

INSURANCES

Sub-table listing insurance companies and their specific products, including details like policy types and rates.

Vertical text on the left margin, possibly a page number or reference code.

Handwritten signature or mark at the bottom center of the page.

Jeff in 10

INSURANCE, OVERSEAS & MONEY FUNDS

Table listing various insurance and overseas fund products with columns for fund name, manager, and performance metrics.

Table listing insurance and overseas fund products, including details on fund names and managers.

Table listing insurance and overseas fund products, detailing fund names and associated managers.

Table listing insurance and overseas fund products, providing information on fund names and managers.

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Table listing insurance and overseas fund products, including fund names and manager information.

Money Market Trust Funds

Money Market Bank Accounts

NOTES

TRADITIONAL OPTIONS

Table listing traditional options with columns for option name, price, and other details.

COMMODITIES AND AGRICULTURE

Irish farmers clamour for aid

BY HUGH CARNEY IN DUBLIN

THE IRISH Government, holding an emergency meeting today to discuss damage caused to crops by severe storms earlier this week, is likely to turn immediately to the EEC in its efforts to aid the country's hard-hit farmers.

Even before the tail end of Hurricane Charley came scything in from the Atlantic on Monday, farmers' organisations were clamouring for help to offset the effects of two years of miserable weather. Real farm incomes were down by 17 per cent last year and net output declined by 4 per cent in volume terms with significant falls again forecast in 1986.

Last week, Mr Austin Deasy, the Agriculture Minister, urged the industry when he turned down appeals for cash aid, saying reports of a countrywide crisis in fodder and cereals production were exaggerated. This week he admitted the worst storms for years had "radically altered the situation."

A few statistics show why no Irish Government can afford to neglect its farmers. Agriculture, of which dairy, beef and cereals are the main components, accounts for 11.5 per cent of GDP, compared with EEC average of 3.8 per cent. One-third of all exports come from the agricultural sector and total dairy and beef employment makes up some 35 per cent of the workforce. It is a vital prep of the economic and social fabric.

The Government's first move in the current emergency will be to apply to the EEC for an early devaluation of the Irish Green Pound in line with the actual currency's 8 per cent devaluation within the European Monetary System earlier this month. Mr Deasy has already been in touch with Mr Frans Andriessen, the Community's Farm Commissioner, to try to ensure that the devaluation is agreed at the next EEC Farm Council meeting in mid-September.

Devaluation of the green pound would benefit farmers by raising EEC farm support prices in actual currency terms. Government officials said yesterday more time was needed to assess the full effects of the storms, which in some eastern areas saw three inches of rain fall in 24 hours, before decisions were taken on calls from the two main farmers' organisations, the Irish Farmers' Association and the Irish

grain producers, who are mostly in the Midlands and east, were up to three weeks behind with the harvest and there were predictions of yields being around 20 per cent down on last year.

The Government says that between the completion of the Acor report and the arrival of Hurricane Charley, weather conditions improved markedly, allowing valuable fodder to be brought in. It says another

for other EEC cash aid and access for farmers to low interest "Euroloans". The ICMA recently launched a campaign to raise 1250,000 from fellow farmers to pay for transporting fodder to affected areas.

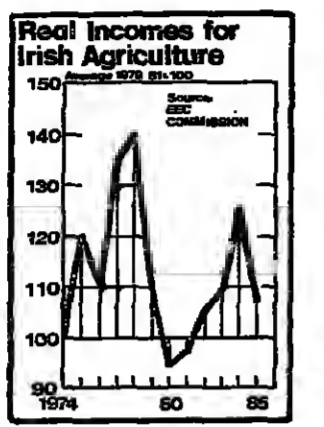
The recent difficulties have to be seen against a background of a heavy fall in real prices and real incomes for Irish farmers since the end of the 1970s when the early benefits of EEC membership turned around dramatically. Since 1979, real incomes have come down by some 50 per cent and in 1979 and 1980 real prices collapsed to 85 per cent of their 1970, pre-EEC levels.

Mr Peadar MacCanna, chief agriculture advisor at the Bank of Ireland, says many farmers have done well to survive this period after the years of rapid expansion in the mid-1970s. Many, especially in the big dairy sector, continue to do well from the combination of price declines, high inflation, high interest rates and falling land values. The dairy co-operatives are owed by their members an estimated 150,000 and have accounted for a significant part of heavy bank debt provisions recently.

In the longer term, EEC Common Agricultural Policy surpluses pose further threats to Irish farming.

Mr MacCanna thinks these problems can be overcome, but he is adopting a cautious approach. He has warned that "many are reaching the stage where even with state assistance they are not going to make an adequate income to live in dignity and comfort. This has to be recognised by both the Government and the EEC."

He added: "If the weather difficulties are tackled, then agriculture can be the transition if they aren't, then certain regions could suffer traumatically."



Real Income for Irish Agriculture



Mr Austin Deasy, the Irish Agriculture Minister, "radically altered situation."

Creamery Managers' Association, for Government and EEC cash aid.

The two crops most affected by the bad weather in the past two years are fodder, in the form of hay and silage, and cereals. It is these that were further jeopardised by the storms. The farm advisory service, Acor, issued a report last week which estimated fodder deficits of up to 30 per cent in the poorer areas of the north, north-west and south-west, a shortfall which hits the smallholders typical of those areas especially hard.

spell of improved weather could also alleviate the problems facing cereal growers and so the Department of Agriculture is adopting a cautious approach.

The Government's attitude has not deterred the IFA and ICMSA, which estimate that up to 30,000 farming families face severe financial difficulties if cash aid is not forthcoming. As well as the Green Pound devaluation they want headage payments to cattle farmers in nominated disadvantaged areas, which are shared by the Government and the EEC, doubled from their present level of 1538 (£34.80 sterling) per beast. They have also called

Shipment terms still blocking US-Soviet wheat trade

THE US is unlikely to sell soy subsidised wheat to the Soviet Union under its recent offer unless Moscow and US grain traders reach some agreement over proposed new shipping terms, Mr Daniel Amstutz, the US Agriculture Undersecretary, said yesterday, reports Reuters from Washington.

"Price levels have not been the issue, the terms have, and there has to be a resolution of these terms," Mr Amstutz insisted.

"My own sense is that some important elements of that (the contract terms) have to be resolved before we see any business done."

The Soviets last month teleaxed all grain suppliers demanding new contract terms on sales to Exportkhleb including the right to reject a shipment upon arrival at Soviet ports.

"My guess is that no exporter, be they American or Australian

or French, has been willing to sell to the Russians on those terms," Mr Amstutz said.

Grain exporters have been meeting with Soviet officials to try to negotiate a compromise over the issue. Grain traders said a senior official of Continental Grain Co of New York was in Moscow this week for such talks. Senior officials of Cargill, Louis Dreyfus and Bunge said they also have been discussing the issue with the Soviets.

US grain traders said the main sticking point of the negotiations over terms is the Soviet demand for the right to reject shipments after arrival. Executives of grain companies said other Soviet requests, such as on-site monitoring of grain loading, might be acceptable.

Mr Amstutz defended the USA decision to keep the Soviet wheat subsidy offer at \$13 per tonne.

"The best information I have is that we're right on the market for hard red winter wheat," he said, adding that the USDA believes the prevailing world market price is \$80 to \$83 per tonne.

"We've said if the market conditions would change, we'd reflect that, but they haven't," Mr Amstutz said.

While Mr Amstutz acknowledged that prices for European Community wheat might be quoted as low as \$80 per tonne, he said US hard red winter wheat is better quality.

"You can't make bread with French wheat," he said.

European producers lift zinc prices

By Andrew Gowers

EUROPEAN zinc producers yesterday underlined the recent buoyant state of the zinc market by raising their list prices for the metal by \$10 to \$880 a tonne.

The latest rise took the European Producer Price (EPP) for zinc to its highest level this year. On the London Metal Exchange, zinc prices actually fell on the day as traders took profits following a rally which lifted the metal by 2 1/2 a tonne in the previous week. Cash zinc ended at \$276.75 a tonne, down 23.75.

Analysts said the spark for the latest rally was provided by a continuing strike at Noranda's Valleyfield smelter in North America, which is causing the loss of an estimated 18,000 tonnes of production per month and is understood to have caused metal to be diverted across the Atlantic from Mexico. This accounts for a recent drawdown in London Metal Exchange warehouse stocks.

Mr Anthony Hodges, an analyst with Rudolf Wolff, the traders, added: "There was also an underlying belief that the EPP should rise, because the decline in the dollar had been squeezing the margins of European smelters."

A further factor is the continuing possibility that strike action might resume at Australia's Broken Hill mines, where an interim settlement was reached between workers and management several weeks ago.

Underlying the recent development, analysts describe as an increase in the bullish supply-demand picture, with demand holding up in the US and Europe, and Chinese imports increasing again. As a result, demand looks as if it is outstripping supply for the third quarter in a row.

"The market is fairly good, anyway, even without Valleyfield," said Mr Alan Davison of Shearson Lehman Bros. Many traders expect a further rise in the EPP by October.

However, there remains a danger that rising prices could bring recently mothballed capacity back on stream, cautioned Mr Hodges.

SOCIETE LE NICKEL, SLN, is cutting its 1986 production target to 44,000 tonnes, company manager Mr Paul Bliet said in Noumea, New Caledonia, reports Reuters.

Mr Bliet said SLN was limiting production "to take part in efforts to pursue the market back to health."

SLN produced 22,000 tonnes of nickel in the first half of 1986. It planned to trim output to 10,000 tonnes in the third quarter, and may maintain that in the last quarter, he said.

The production target, caused by a world price fall and oversupplied markets, will lead to work stoppages, he said.

SLN's 1987 production target was 44,000 tonnes, against 45,000 tonnes produced in 1985 despite sabotage and strikes

LONDON MARKETS

TUESDAY'S burst of bullish activity in the London coffee futures market was maintained yesterday with the November position climbing another 2 1/2 to a five-month high of 153,060.30 a tonne. Technically inspired buying triggered by constructive chart patterns, was the main feature of the market but the continued rise was also linked to concern over dry growing conditions in West Africa and Brazil. In the coffee futures market Tuesday afternoon's weaker trend was still in evidence during the morning, when the November position touched a low of 122,140 a tonne. But a strong New York opening encouraged a sharp rally in London and the November quotation ended the day at 153,060.30 on balance at £2,240 a tonne. Dealers said the early decline was to be expected following the recent dramatic gains.

LNFE prices supplied by Amalgamated Metal Trading.

Table with columns: Metal, Price, Change. Includes Aluminium, Copper, Lead, Zinc, Tin, Nickel, and others.

Table with columns: Grade, Price, Change. Includes Copper, Lead, Zinc, Tin, Nickel, and others.

Table with columns: Standard, Price, Change. Includes Copper, Lead, Zinc, Tin, Nickel, and others.

Table with columns: Year, Price, Change. Includes COCOA, COFFEE, and others.

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INDICES

REUTERS Aug 27 Aug 30M 12M ago Year ago 1433.2 1453.3 1457.8 1875.0 (Base: September 18 1981=100)

DOW JONES Dow Jones Aug 27 Aug 30M 12M ago Year ago 117.55 117.27 -14.13 110.94 (Base: December 31 1981=100)

MAIN PRICE CHANGES In tonnes unless otherwise stated. Aug 27 +/- or Month 1986 +/- or Month

Table with columns: Metal, Price, Change. Includes Aluminium, Copper, Lead, Zinc, Tin, Nickel, and others.

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US MARKETS

WITH apprehension ahead of today's leading indicators and the Bundesbank meeting, the principal interest again focused on the New York platinum and coffee futures reports. Both markets traded erratically, with platinum straggling off initial profit-taking waves of over \$10 per ounce in the leading October position to rally sharply as a series of large stop orders were activated. The market nevertheless stepped short of piercing Tuesday's contract high, which gave rise to further sea-saw trading in various conditions. Prices eventually settled \$4.50 higher on the day, as speculative concern over the deepening uncertainty of South African supplies continued to back the recent strength. Coffee margins had significant technical resistance levels at 205c in the December delivery position to settle at 205.25c per pound, with good trade and renewed speculative support reversing initial losses of some 4c.

NEW YORK ALUMINIUM 40,000 lb. cents/lb. Aug 27 Aug 30M 12M ago Year ago 22.50 22.50 22.50 22.50

CHICAGO LIVE CATTLE 40,000 lb. cents/lb. Aug 27 Aug 30M 12M ago Year ago 60.00 60.00 60.00 60.00

LIVE HOGS 30,000 lb. cents/lb. Aug 27 Aug 30M 12M ago Year ago 57.00 57.00 57.00 57.00

SOYBEAN MEAL 100 tonnes, \$/tonne. Aug 27 Aug 30M 12M ago Year ago 475.00 475.00 475.00 475.00

SOYBEAN OIL 100 tonnes, \$/tonne. Aug 27 Aug 30M 12M ago Year ago 42.00 42.00 42.00 42.00

WHEAT 5,000 bu. min. Aug 27 Aug 30M 12M ago Year ago 15.00 15.00 15.00 15.00

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Speculative limits under review

BY NANCY DUNNE IN WASHINGTON

THE COMMODITY Futures Trading Commission yesterday said it would seek public comment on the need for revisions to federally set speculative position limits.

Speculative position limits set a ceiling on the number of net positions which can be held by individual speculators on US futures exchanges. For the past two years commission staff have been meeting with various exchanges to assess whether current limits are too low and therefore impeding liquidity.

At present the commission enforces federal speculative position limits on futures in contracts for oats, cotton, soy-

beans, maize, wheat and potatoes. Limits also exist on certain other, currently inactive, agricultural commodity futures.

The current limits were established before the creation of the commission in 1975. Its predecessor agency, the Commodity Exchange Authority, set the limits in response to congressional concern that excessive speculation could cause unreasonable price fluctuations which could then impede interstate commerce.

Under current rules traders are limited to the numbers of net positions they can hold in any one future and in all futures combined. However,

the rule applies only to speculators, not to hedgers, and the former are required to file futures and cash-market reports with the commission.

The commission adopted a rule requiring all exchanges to have speculative position limits for all commodities not already limited federally. The New York Commodity Exchange and Chicago Board of Trade have asked for increases in current speculative limits on cotton, oats, soybeans and wheat.

The CFT recently withdrew its request. It said the request had been written four years ago and was being reviewed as possibly revised.

Private storage plan for EEC beef imminent

By Tim Dixon in Brussels

A NEW private storage scheme for EEC beef offering fixed rates of aid to traders is due to be introduced at the start of next month by the European Commission.

Such arrangements, aimed particularly at exporters, are not unusual at this time of year when fattened cattle are being slaughtered, prices are weak, and Community officials are seeking extra ways to take surplus supplies off the market.

Last year's scheme was restricted to male animals but the latest measure, at the instigation particularly of the French, covers male and female carcasses as well as half-carcases, and hindquarters and forequarters of specific cuts.

Storage periods can be for seven, eight or nine months but the conditions state that "after two months of storage the contractor can with two working days' notice withdraw all or part of the contracted meat, provided that within 60 days of removal from store it has been exported from the territory of the Community or placed in a victualling warehouse." The beef in storage is also eligible for export refunds.

Denmark's farm exports suffer 9% setback

BY HILARY BARNES IN COPENHAGEN

MRS BRITTA Schall Holberg, the Danish Minister of Agriculture plans to seek additional government funding for the promotion and marketing of agricultural exports, which in the first seven months of this year amounted to Dkr 19.8bn (£1.72bn), down 9 per cent compared with the same period last year.

Virtually all export categories shared in the setback, including pigmeat, beef, dairy products, grain, seeds and mink pelts.

The depreciation of the dollar, a general over-supply in world markets and falling EEC subsidies are among the underlying reasons for the export decline, according to Mr Klaus Bustrup, of the Agricultural Council (which represents all the farmers' organisations).

The biggest setback has occurred for pigmeat exports to the US. Exports of fresh frozen pigmeat to the US fell from 41,700 tonnes in 1985 to 38,000 tonnes in the first half year, while exports of canned pigmeat products fell by 5,000 tonnes to 42,000. This cut the value of

exports from about Dkr 50bn last year to Dkr 47bn this year. Pigmeat exports to the UK have also fallen, from 82,000 to 79,000 tonnes and from a value of Dkr 1.65bn to Dkr 1.48bn.

The falling value of sterling against the kroner is part of the explanation. Pigmeat exports to Japan fell from 38,900 to 36,600 tonnes and from Dkr 1.34bn to Dkr 1.31bn, and the Danes have also lost their position as the biggest exporter of pigmeat to Japan in the Taiwanese.

The Danes claim Taiwan is selling at below the minimum price laid down by the Japanese authorities and lodged complaint with the WTO.

Tulip, the biggest Danish meat processing company, which accounts for about 20 per cent of all slaughtering, and Danish Crown, with a market share of about 5 per cent, have agreed to merge with effect from September 28. The new group will have a turnover of about Dkr 7.5bn a year, 6,000 employees and will slaughter just under 4m pigs a year. This makes it one of the biggest slaughter houses in Europe.

HEATING OIL

Table with columns: Month, Price, Change. Includes Heating Oil, Gas Oil, and others.

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Highlands fish plant planned by Unilever. MARINE HARVEST part of Unilever is to set up a £2m salmon packing and gutting plant near Fort William in the Scottish Highlands to handle production from its fish farms. The project will create 25 jobs in an area of high unemployment.

INDUSTRIALS—Continued

Table of industrial stocks including companies like BHP, Anglo American, and various mining and manufacturing firms. Columns include stock name, price, and other financial metrics.

LONDON SHARE SERVICE

BUILDING, TIMBER, ROADS—Cont

Table of building, timber, and roads stocks such as Bovis Lend Lease, Bovis Lend Lease, and Bovis Lend Lease.

DRAPERY & STORES—Cont

Table of drapery and stores stocks including Debenhams, Debenhams, and Debenhams.

ELECTRICALS

Table of electrical stocks such as British Telecom, British Telecom, and British Telecom.

CHEMICALS, PLASTICS

Table of chemical and plastic stocks including ICI, ICI, and ICI.

DRAPERY AND STORES

Table of drapery and stores stocks including Debenhams, Debenhams, and Debenhams.

BEERS, WINES & SPIRITS

Table of beer, wine, and spirit stocks such as Carlsberg, Carlsberg, and Carlsberg.

BUILDING, TIMBER, ROADS

Table of building, timber, and roads stocks including Bovis Lend Lease, Bovis Lend Lease, and Bovis Lend Lease.

AMERICANS

Table of American stocks including various US companies like IBM, IBM, and IBM.

BRITISH FUNDS

Table of British funds including various investment funds like British Funds, British Funds, and British Funds.

AMERICANS—Cont

Table of American stocks (continued) including various US companies.

CANADIANS

Table of Canadian stocks including various Canadian companies.

BANKS, HP & LEASING

Table of bank, HP, and leasing stocks including various financial institutions.

GOVT. BOND ALIENS

Table of government bond alien stocks including various government bonds.

CORPORATION LOANS

Table of corporation loan stocks including various corporate loans.

COMMONWEALTH & AFFAIRS

Table of commonwealth and affairs stocks including various international funds.

LOANS

Table of loan stocks including various loan-related financial products.

AMERICANS

Table of American stocks (continued) including various US companies.

Self-interest

Financial Times Thursday August 28 1968

INDUSTRIALS - Continued. Table listing various industrial stocks with columns for stock name, price, and other financial metrics.

LEISURE - Continued. Table listing leisure-related stocks such as hotels and entertainment venues.

PROPERTY - Continued. Table listing real estate and property-related stocks.

INVESTMENT TRUSTS - Cont. Table listing various investment trusts and funds.

FINANCE, LAND - Cont. Table listing financial and land-related stocks.

MOTORS, AIRCRAFT TRADES. Table listing stocks in the automotive and aircraft sectors.

Commercial Vehicles. Table listing stocks related to commercial vehicles.

Components. Table listing stocks in various industrial components.

Oil and Gas. Table listing stocks in the oil and gas industry.

Central Africa. Table listing stocks from Central African countries.

Garages and Distributors. Table listing stocks in the garage and distributor sectors.

NEWSPAPERS, PUBLISHERS. Table listing stocks in the newspaper and publishing industry.

SHIPPING. Table listing stocks in the shipping industry.

SHOES AND LEATHER. Table listing stocks in the shoe and leather goods industry.

TINS. Table listing stocks in the tin industry.

PAPER, PRINTING, ADVERTISING. Table listing stocks in the paper, printing, and advertising sectors.

SOUTH AFRICA. Table listing stocks from South African companies.

TEXTILES. Table listing stocks in the textile industry.

OVERSEAS TRADERS. Table listing stocks in overseas trading companies.

PLANTATIONS. Table listing stocks in plantation companies.

INSURANCE. Table listing stocks in the insurance industry.

PROPERTY. Table listing real estate and property stocks.

TRUSTS, FINANCE, LAND. Table listing stocks in trusts, finance, and land sectors.

MINES. Table listing stocks in the mining industry.

REGIONAL AND IRISH STOCKS. Table listing regional and Irish stocks.

LEISURE. Table listing leisure-related stocks.

PROPERTY. Table listing real estate and property stocks.

TRUSTS, FINANCE, LAND. Table listing stocks in trusts, finance, and land sectors.

MINES. Table listing stocks in the mining industry.

REGIONAL AND IRISH STOCKS. Table listing regional and Irish stocks.

NOTES. A section containing various financial notes, disclaimers, and information regarding the data presented in the tables.

LONDON STOCK EXCHANGE

US demand finally encourages good advance in equity leaders

Account Dealing Dates
Option
*First Declara- Last Account
Dealings tions Dealings Day
Aug 11 Aug 28 Aug 29 Sept 8

London markets changed course several times yesterday as investors altered tack on a stream of trading influences, both good and bad. The session began encouragingly with leading stocks advancing in the wake of Wall Street's buoyancy on Tuesday; the Dow Jones surged ahead strongly to within a few points of its highest-ever level.

Trading statements and bid demands encouraged occasional US demand and banded a few pence more to 348p. Breweries remained on edge with Bank of Ireland down 5 more at 183p and Allied Irish 6 lower at 212p, a two-day fall of 18.

FINANCIAL TIMES STOCK INDICES
Table with columns: Index Name, Aug 27, Aug 28, Aug 29, Aug 30, Aug 31, Year Ago, High, Low, 1986, 1985. Includes Government Secs, Fixed Interest, Ordinary, Ord. Div. Yield, and S.E. ACTIVITY.

London Report and Latest Share Index: TEL: 01-246 8074

—rise of 70 since the beginning of last week. Shell, raised up to close a further 27 higher at 830p and Royal Dutch added 11 at 2501. Britoil were marked up to 138p at the outset but eventually settled a couple of pence firmer at 135p and Ultramar put on 5 to 146p.

A much quieter session in mining markets followed the see-saw performance of precious metal prices. The letter came under pressure in New York late on Tuesday and gave ground during initial dealings in London before staging a good rally in the afternoon.

Among Platinum, Rutenburg retreated 25 to 750p, Impala 15 to 725p and Lydenburg 10 to 620p. South African Financials were mixed.

The continued firmness of domestic equities helped UK demerit Financials make further progress. Rio Tinto-Zinc moved up 9 to 607p and Consolidated Gold Fields added 7 to 497p.

Investment Trusts made modest progress over a mixed day. Alliance Trust improved 10 to 797p, while similar gains were noted for Fleming American, 580p, and Drayton Consolidated, 345p.

Recent strong buying interest in the oil sector, much of which has been directed towards the majors, spurred a rise in the oil sector, particularly in the case of Shell and Royal Dutch/Shell.

NEW HIGHS AND LOWS FOR 1986
NEW HIGHS (124)
NEW LOWS (12)

BASE LENDING RATES
Table with columns: Bank Name, Rate %.

EUROPEAN OPTIONS EXCHANGE
Table with columns: Series, Vol, Last, Bid, Ask, etc. Includes various stock options like GULF, ICI, etc.

TRADITIONAL OPTIONS
Table with columns: Stock, Day's Change, etc. Includes British Petroleum, ICI, etc.

YESTERDAY'S ACTIVE STOCKS
Table with columns: Stock, Day's Change, etc. Includes British Petroleum, ICI, etc.

TUESDAY'S ACTIVE STOCKS
Table with columns: Stock, Day's Change, etc. Includes British Petroleum, ICI, etc.

RISES AND FALLS
Table with columns: Stock, Rise/Fall, etc. Includes British Petroleum, ICI, etc.

LONDON TRADED OPTIONS
Table with columns: Option Name, Calls, Puts, etc. Includes various call and put options.

Table with columns: Option Name, Calls, Puts, etc. Includes various call and put options.

Further buying enthusiasm was aroused by the early announcements of new takeover bids, the largest being the 12p (UK) offer for Ocean Transport and Trading, but interest was tempered by Sedgwick's call for 150p, via a rights issue. The cash is needed to help finance the acquisition of Crump Cus Inc, America's eighth largest insurance broker.

Poor mid-term figures and a cautious statement on second-half prospects from sector leader Blue Circle Industries caused a fresh erosion in confidence and the gains in the FT indices were pared; in the case of the FT Ordinary share the rise was almost erased.

The authorities were active in the Giltdeser sector, selling stock of all three tranches issued to the market on Tuesday. The 150m of Conservative 10s and 1995 was exhausted at 103 and the Government broker also sold further supplies of Treasury 91 per cent 2008, 103, before withdrawing. At the shorter end of the market, the authorities were on and off in Exchequer 11 per cent 1990 at 105 1/2.

Completion of the business swap prices react and lose fresh ground later on Giltdeser indications. The downturn continued in the after-hours trade to leave all securities showing minor losses on the day, after early gains extending to 3.

Sedgwick react
Leyds broker Sedgwick fell 27 to 345p as the company announced a £50m rights issue to principally finance the acquisition of Crump Companies Incorporated. Other Leyds brokers were marked down in sympathy with White Faber falling 16 to 409p. C.E. Heath lessing 7 to 830p and Hogg Robinson

Stores mark time
Major High Street Retailers showed a little inclination to move from overvalued levels. Marks and Spencer, 312p. Combined English, 233p and Gosses A. 214, all improved a few pence, but Marks & Spencer dipped to 323p. Next were unchanged at 255p following the placing of

over 1m shares with clients of Casanova to satisfy holders of options under the Grant scheme management scheme. Revived support in a limited market lifted Dunhill 10 more to 530p and Amstar Rose A 8 to 150p, while Royal consideration of the first-half figures buoyed USM-owned William Bedford, finally 5 to the 600 at 80p.

Disappointing interim figures prompted a reaction of 7 to 108p in recent favourite Weir Group, but revived speculative activity drove the interim figures up 10 to 308p. Elsewhere in the Engineering sector, bid speculation continued in Whessoe, up 6 more at 114p for a two-day rise of 20. A rising market recently on talk of a consortium bid led by Evered, eased 8 to 478p on the unwinding of speculative positions. Meanwhile, amid a market limited to a few pence either way, Leading Foods were inclined

barrier with Cadbury Schweppes 4 dearer at 722p and Rewatec 3 dearer at 45p. Ireland's Jefferson Smurfit were marked 9 lower to 288p. Communication counters highlighted Barham which responded to persistent inquiry with an advance of 8 to 155p. Strong Estates attracted support following the interim results and closed 8 higher at the day's best of 170p. Britten Estate, half-timer due on September 15, added a couple of pence to 158p in sympathy. Elsewhere in the Property sector, Chatterfield rose 15 to 470p as the company bought in 25,000 of its own shares at 467p per share. Stewart Natrn revived with a gain of 11 at 17p, while Abaco found support at 74p, up 2. Wingate picked up 10 to 420p, but Brookmount encountered scrappy selling and shed that amount, to 312p.

The recently lacklustre Shipping sector came to life yesterday. Ocean Transport and Trading, a perennial takeover favourite, spurred to 288p before settling at 277p, up 17. Following pre-empted offers from Mr Ree Brierley's IEP, Ocean's board has rejected the approach as "totally unacceptable." P & O, once regarded as a possible saviour for Ocean, hardened a few pence to 511p, after 519p, on support from the market. British and Commonwealth rose 5 to 288p in the wake of its purchase of Irish leasing concern Woodchester. Walter Raleigh responded to revived speculative interest with a gain of 8 to 141p.

Investment Trusts made modest progress over a mixed day. Alliance Trust improved 10 to 797p, while similar gains were noted for Fleming American, 580p, and Drayton Consolidated, 345p. Assets rarely strayed from overnight positions, although Britannia Arrow improved a couple of pence more to 151p following today's interim statement.

Oil advance
Recent strong buying interest in the oil sector, much of which has been directed towards the majors, spurred a rise in the oil sector, particularly in the case of Shell and Royal Dutch/Shell continued to dominate the sector with heavy American support again at the Norwegian Government is seeking to reduce oil production from the North Sea. Responding to increased firmness in spot oil prices, the latest over 12 pence, and optimism ever today's second-quarter results, BP moved up 13 more to a year's best of 870p

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Table with columns: EQUITY GROUPS & SUB-SECTIONS, Wednesday August 27 1986, Tuesday August 26, Friday August 22, Thursday August 21, Year Ago (General).

Table with columns: FIXED INTEREST, PRICE INDICES, Average Gross Redemption Yields, etc.

40-year index 1629.3; 10 year 1623.4; 11 year 1622.5; 12 year 1621.3; 13 year 1620.4; 14 year 1619.5; 15 year 1618.6; 16 year 1617.7; 17 year 1616.8; 18 year 1615.9; 19 year 1615.0; 20 year 1614.1; 21 year 1613.2; 22 year 1612.3; 23 year 1611.4; 24 year 1610.5; 25 year 1609.6; 26 year 1608.7; 27 year 1607.8; 28 year 1606.9; 29 year 1606.0; 30 year 1605.1; 31 year 1604.2; 32 year 1603.3; 33 year 1602.4; 34 year 1601.5; 35 year 1600.6; 36 year 1599.7; 37 year 1598.8; 38 year 1597.9; 39 year 1597.0; 40 year 1596.1; 41 year 1595.2; 42 year 1594.3; 43 year 1593.4; 44 year 1592.5; 45 year 1591.6; 46 year 1590.7; 47 year 1589.8; 48 year 1588.9; 49 year 1588.0; 50 year 1587.1; 51 year 1586.2; 52 year 1585.3; 53 year 1584.4; 54 year 1583.5; 55 year 1582.6; 56 year 1581.7; 57 year 1580.8; 58 year 1579.9; 59 year 1579.0; 60 year 1578.1; 61 year 1577.2; 62 year 1576.3; 63 year 1575.4; 64 year 1574.5; 65 year 1573.6; 66 year 1572.7; 67 year 1571.8; 68 year 1570.9; 69 year 1570.0; 70 year 1569.1; 71 year 1568.2; 72 year 1567.3; 73 year 1566.4; 74 year 1565.5; 75 year 1564.6; 76 year 1563.7; 77 year 1562.8; 78 year 1561.9; 79 year 1561.0; 80 year 1560.1; 81 year 1559.2; 82 year 1558.3; 83 year 1557.4; 84 year 1556.5; 85 year 1555.6; 86 year 1554.7; 87 year 1553.8; 88 year 1552.9; 89 year 1552.0; 90 year 1551.1; 91 year 1550.2; 92 year 1549.3; 93 year 1548.4; 94 year 1547.5; 95 year 1546.6; 96 year 1545.7; 97 year 1544.8; 98 year 1543.9; 99 year 1543.0; 100 year 1542.1; 101 year 1541.2; 102 year 1540.3; 103 year 1539.4; 104 year 1538.5; 105 year 1537.6; 106 year 1536.7; 107 year 1535.8; 108 year 1534.9; 109 year 1534.0; 110 year 1533.1; 111 year 1532.2; 112 year 1531.3; 113 year 1530.4; 114 year 1529.5; 115 year 1528.6; 116 year 1527.7; 117 year 1526.8; 118 year 1525.9; 119 year 1525.0; 120 year 1524.1; 121 year 1523.2; 122 year 1522.3; 123 year 1521.4; 124 year 1520.5; 125 year 1519.6; 126 year 1518.7; 127 year 1517.8; 128 year 1516.9; 129 year 1516.0; 130 year 1515.1; 131 year 1514.2; 132 year 1513.3; 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664 year 1034.5; 665 year 1033.6; 666 year 1032.7; 667 year 1031.8; 668 year 1030.9; 669 year 1030.0; 670 year 1029.1; 671 year 1028.2; 672 year 1027.3; 673 year 1026.4; 674 year 1025.5; 675 year 1024.6; 676 year 1023.7; 677 year 1022.8; 678 year 1021.9; 679 year 1021.0; 680 year 1020.1; 681 year 1019.2; 682 year 1018.3; 683 year 1017.4; 684 year 1016.5; 685 year 1015.6; 686 year 1014.7; 687 year 1013.8; 688 year 1012.9; 689 year 1012.0; 690 year 1011.1; 691 year 1010.2; 692 year 1009.3; 693 year 1008.4; 694 year 1007.5; 695 year 1006

WORLD STOCK MARKETS

Selfies Ltd

Table of world stock markets including Austria, Germany, Norway, Australia, Japan, Canada, Denmark, Italy, Switzerland, France, Netherlands, Singapore, and South Africa. Columns include country, stock name, price, and change.

Table of stock indices for various regions including Toronto, New York, London, and others. Columns include index name, value, and change.

Table titled 'OVER-THE-COUNTER' showing Nasdaq national market closing prices for various stocks. Columns include stock name, price, and change.

Table titled 'Indices' showing closing prices for various stock indices such as Australia, Austria, Belgium, Denmark, France, Germany, Hong Kong, Italy, Japan, Netherlands, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, and the UK.

European bourses take their cue from the US. Brussels was quietly lower. The Belgian Stock Exchange index slipped 3.7 to 3,833.48. Steel staged a technical rebound from recent falls while bank and machinery makers, both weak on Tuesday, regained their poise.

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MANCHESTER. The central bank announcement that it would not hold a press conference after today's meeting suggested, however, that the discount rate - currently 3.5 per cent - would not be cut although rate changes have occurred in the past without a press briefing.

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Main table of stock prices with columns for stock name, price, change, and volume. Includes sub-sections for 12 Month, High, Low, and various market indices.

NYSE COMPOSITE CLOSING PRICES

Table of NYSE Composite Closing Prices. Columns include Stock, High, Low, Close, Change, and Volume. Includes sub-sections for 'Continued From Page 30' and 'R R R'.

AMEX COMPOSITE CLOSING PRICES

Table of AMEX Composite Closing Prices. Columns include Stock, High, Low, Close, Change, and Volume. Includes sub-sections for 'Continued From Page 30' and 'R R R'.

OVER-THE-COUNTER

Table of Over-the-Counter Nasdaq national market closing prices. Columns include Stock, High, Low, Close, Change, and Volume.

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AMEX Composite Closing Prices. Additional information and notes regarding the AMEX market data.

Over-the-Counter. Additional information and notes regarding the over-the-counter market data.

FINANCIAL TIMES

WORLD STOCK MARKETS

WALL STREET

Early rally proves short-lived

AN ADVANCE to highs in Wall Street yesterday proved short-lived in the face of a setback in federal bonds, writes Terry Byford in New York.

Lacking the futures-oriented buying programmes so significant on Tuesday, the blue chips abandoned their early gains, leaving the market with mixed changes.

Bonds lost nearly half a point after hopes on another round of concerted rate cuts by the G-5 countries were checked by a firm denial from the Bank of Japan and by the Bundesbank's failure to schedule a press conference today.

The Dow average jumped 5 points within the first hour to clear its record close of 1,909.03, and the other leading indices also forged into new territory. Mirroring the Dow, stock in IBM closed unchanged at \$141 1/2 after a heavy trading session.

But the indices soon turned off as technology stocks lost their initial gains. Oil, the other plank of Tuesday's market strength, continued to gain ground. Strength in airline stocks again boosted the Dow transportation average.

At the close, the Standard & Poor's 500 and the NYSE Composite indices had edged forward to new peaks, but the Dow Jones industrial average, finally up 0.28 points at 1,904.53 remained just short of its all-time high. NYSE turnover eased to 144.1m shares.

Bullishness in oils was stimulated by the belief among industry analysts that the Opec production agreement may be successfully maintained. Earlier this week, an investment press report indicated that US drill rigging activity has at last commenced a recovery.

Atlantic Richfield, up 3 1/4 at \$58 1/2, again stood out strongly, with Chevron, up 5/4 at \$44 1/2, and Texaco, 3 1/4 higher at \$34.

The announcement of a new chairman for Exxon when Mr Clifton Garvin retires in December left the shares 3 1/2 up at \$69 1/2 in busy trading.

Among the oilfield services groups, Schlumberger added 3/4 to \$33 1/2, in another active trading session, but Reading Bates remained unchanged at \$2.

The reverberations of the Transportation Department's rejection of Texas Air's bid for Eastern - although not certain to stop the merger - left Texas \$1 up at \$30 and Eastern unchanged at \$4.

United Air jumped 5/4 to \$58 as it became clear that its planned purchase of Frontier Air had been abandoned. People Express, admitting that there was no other buyer for Frontier, eased 3/4 to \$4 1/2.

The other major domestic air carriers again benefited from the problems among the fare-cutters. American added 5/4 to \$56 1/2 and Delta 3/4 to \$44. Pan Am brightened by 3/4 to \$5 1/2.

A weak spot among the heavy manufacturers was Navistar, now a truck and truck component company, which eased 5/4 to \$7 1/2 after trimming its administrative and sales staff.

With programme traders no longer supporting blue chips, General Motors shares flagged again, shedding 3/4 to \$73 1/2. At \$93 1/2 Ford eased 5/4, and Chrysler held steady at \$41.

Banks were a shade easier as analysts calculated the effects of the prime rate cuts on prospective earnings. However, with short-term rates still low and another half point in discount rate widely expected before Christmas, bank profits could receive a further boost before the year end.

Chase Manhattan at \$42 1/2 was only 5/4 off, and similar paths were traced by Bankers Trust, 5/4 off at \$51 1/2, and Manufacturers Hanover, unchanged at \$46 1/2.

In the insurance sector Group Companies jumped 5/2 to \$33 1/2 in the over-the-counter markets after Sedgwick Group of the UK agreed to pay \$33 a share for the equity.

There were some firm spots among the retail issues, but the best gains were not held. J.C. Penney, which has returned to favour since its latest profits statement, added 5/4 to \$78 1/2. Federated Department Stores, up 5/4 at \$86, also found buyers, but Sears Roebuck shaded 5/4 to \$46 1/2.

EUROPE

Encouraged by prime rate cuts

THE OVERNIGHT surge on Wall Street galvanised sentiment on the European bourses yesterday as most centres took encouragement from Tuesday's cut in UK bank prime rates.

Paris continued on its higher path by registering the 13th consecutive gain on the strength of the New York run to record heights and the prospect of the West German Bundesbank cutting its key rates.

The main bourse index gained 1.6 per cent to within a whisker of its record high.

Oils, following the lead set by many US petroleum groups, were actively higher on the news that Norway might be prepared to cut production and thus boost crude prices. Total-CFP was the best feature with its FFR 32.50 surge to FFR 477.50, a gain of 7 per cent, while Elf-Aquitaine added FFR 7 to FFR 351.

Construction issues, reflecting the hopes of lower interest rates, gained ground, with Bouygues FFR 29 higher at FFR 1,458, while Srege continued to oscillate with a further 5 per cent gain of FFR 1.20 to FFR 36.40.

The car sector posted strong rises, with Peugeot adding FFR 30 to FFR 1,250 on a favourable analyst's report. Michelin managed a FFR 35 advance to FFR 3,565, and Valeo closed the session FFR 20 stronger at FFR 541.

The electronics and engineering sectors also saw broad gains. Alcatel was FFR 100 up at FFR 2,190, Thomson-CSF FFR 18 to FFR 1,750, Avions Dassault FFR 29 to FFR 1,479, and Matra FFR 76 to FFR 2,775.

Food and general retail stocks managed solid progress, with BSN finishing the session FFR 51 up at FFR 4,200 and Source Perrier - a recent favourite among foreign investors - advancing FFR 20 to FFR 780. Moët-Hennessy, the champagne to roseburgundy, reversed the softer tone displayed on Tuesday with a FFR 24 gain to FFR 2,315 while Pernod Ricard, also weak in the previous session, managed a FFR 20 rise to FFR 1,095.

Carrefour, the hypermarket chain, edged FFR 10 higher to FFR 3,395, and Au Printemps at FFR 846 was FFR 3 higher.

Bongrain moved against the trend with its FFR 2 drop to FFR 2,045.

Bonds were higher in moderate volume despite some late profit-taking. Heavier than usual demand was evident for long-dated state issues.

Amsterdam carried through the rally started late on Tuesday as the ANP-CBS General Index moved 4.9 higher to 297.7, just below its record.

Sporadic profit-taking developed late

in the session, but sentiment remained fundamentally bullish, according to brokers.

Internationals, inspired by the strong showing on Wall Street, led the rally. Royal Dutch closed F1 4.70 higher at F1 208.50, and Akzo at F1 97.20 was F1 2.20 up.

Unilever recovered the losses of the previous session with a F1 3.50 rise to F1 518.50 while Naarden International, subject to a bid by Unilever, added F1 1.20 to F1 91.50 on news that Arab Banking had built up a 10.2 per cent stake in the fragrances group over the past week.

Fokker retreated 30 cents to F1 72.50 despite its recent announcement that it had sold a further seven F-100 aircraft, and KLM added 20 cents to F1 43.60 despite the higher oil prices.

Nat-Ned edged 50 cents higher to F1 87.70 after revealing lower revenue and a marginal gain in first-half profits.

Among publishers, VNU failed to respond well to its 13 per cent rise in first-half earnings and the group shed F1 3 to F1 343.

The bond market was little changed. The CBS Bond index slipped 0.2 to 119.3, and the average yield on Dutch government bonds rose to 5.61 per cent from Tuesday's 5.79 per cent. Money market rates stabilised at overnight levels.

Frankfurt continued to fluctuate in a narrow range, with the Commerzbank index up 14.1 points to 3,104.8. Most of the gain was ascribed to the firmer Tuesday tone on Wall Street as domestic uncertainty persists over the likely moves of the Bundesbank on rates.

The car sector see-sawed again, with BMW rising DM 21.90 to DM 639.90 and Daimler adding DM 16 to DM 1,317. VW

Continued on Page 29

LONDON

US support provides new strength

AFTER a mixed beginning, London strengthened yesterday, and the FT-SE 100 closed at a day's high of 1,828.8, up 13.6. The FT Ordinary share gained only 3.9 to 1,280.5.

Buying enthusiasm was initially aroused by Wall Street's performance and the announcement of takeover bids, the largest being the IEP (UK) offer for Ocean Transport and Trading, up 17p at 235p. But interest was tempered by Sedgwick's call for £186m through a rights issue. Sedgwick fell 27p to 345p.

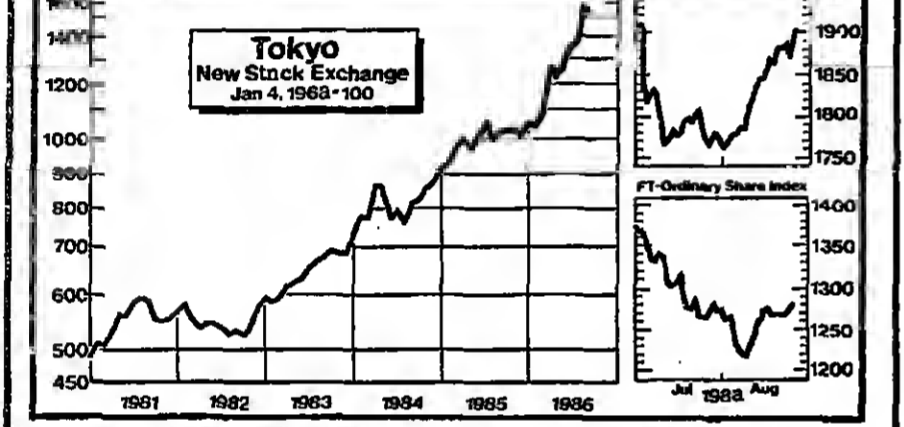
Poor results from Blue Circle, down 18p at 535p, then eroded confidence, and the tone continued lower as hopes of a cut in the West German interest rate faded.

But support from the US effected a revival with buying aimed at favourites BP, 13p up at 670p, Glaxo, 27p higher at 982p, Shell Transport, up 27p at 930p, and Jaguar with a 27p advance to 515p.

Gilt were mixed with gains of around 1/2 and some losses.

Chief price changes, Page 29; Details, Page 28; Share information service, Pages 26-27.

KEY MARKET MONITORS



STOCK MARKET INDICES			
	Aug 27	Prev	Year ago
NEW YORK			
DJ Industrials	1,904.53	1,904.25	1,322.47
DJ Transport	781.50	774.00	689.55
DJ Utilities	217.78	217.72	159.62
S&P Composite	253.30	252.84	188.10
LONDON			
FT-SE 100	1,280.5	1,276.6	991.3
FT-A All-share	803.57	799.38	633.64
FT-A 500	883.78	877.07	694.24
FT Gold mines	244.9	246.0	230.4
FT-A Long gilt	9.43	9.42	10.32
TOKYO			
Nikkei	16,503.27	16,640.33	12,691.4
Tokyo SE	1,529.50	1,552.45	1,016.0
AUSTRALIA			
All Ord	1,182.4	1,179.3	941.6
Metals & Mins	545.3	543.6	524.6
AUSTRIA			
Credit Aktien	237.88	239.15	193.31
BELGIUM			
Belgian SE	3,833.48	3,873.05	2,361.09
CANADA			
Toronto			
Metals & Mins	2,048.5	2,046.50	2,077
Composite	3,038.1	3,026.20	2,784.5
Montreal			
Portfolo	1,523.22	1,521.23	134.70
DENMARK			
SE	197.74	196.30	211.60
FRANCE			
CAC Gen	410.90	405.70	219.7
Ind. Tendence	156.90	155.00	81.0
WEST GERMANY			
FAZ-Aktien	696.51	691.72	497.96
Commerzbank	2,104.80	2,090.70	1,461.3
HONG KONG			
Hang Seng	1,932.99	1,917.00	1,667.30
ITALY			
Banca Com. Ind.	811.14	802.90	366.84
NETHERLANDS			
ANP-CBS Gen	297.70	292.80	217.6
ANP-CBS Ind	298.20	294.30	191.2
NORWAY			
Oslo SE	367.61	361.60	350.37
SINGAPORE			
Straits Times	822.86	805.79	748.44
SOUTH AFRICA			
JSE Golds	1,878.00	1,037.0	
JSE Industrials	1,294.00	957.9	
SPAIN			
Madrid SE	195.20	195.75	82.02
SWEDEN			
J & P	2,496.66	2,505.46	1,336.57
SWITZERLAND			
Swiss Bank Ind	561.70	557.40	473.2
WORLD			
Aug 26			
MS Capital Int'l	359.20	358.2	219.4
COMMODITIES			
(London)			
Silver (spot fixing)	344.55p	345.55p	
Copper (cash)	£874.50	£873.25	
Coffee (Sept)	£2,225.00	£2,197.50	
Oil (Brent blend)	\$14.30	\$14.15	
GOLD (per ounce)			
Aug 27			
London	\$381.00	\$382.375	
Zürich	\$380.25	\$380.75	
Paris (fixing)	\$377.71	\$380.02	
Luxembourg	\$378.85	\$379.70	
New York (Dec)	\$385.30	\$385.50	

TOKYO

Tax report triggers profit-taking

REPORTS that the Finance Ministry plans to tax capital gains on stock investments triggered profit-taking selling of large-capital issues in Tokyo yesterday and a sharp decline in prices, writes Shigeo Nishiwaki of Jiji Press.

The Nikkei average dropped 137.56 to 16,503.27. Volume remained at a heavy 1.812bn shares although it fell from 2.035bn shares on Tuesday. Losers outpaced gainers 340 to 299, with 119 issues unchanged.

Large-capital steels, shipbuilders, heavy electricals and utilities, which had been leading the bullish market since last month, suffered serious setbacks due to the reported plan. Non-residents also unloaded on a massive scale. They placed sell orders of 109m shares with the Big Four brokerage houses in the morning alone, more than three times the normal volume and more than three times their buy orders of 35m shares.

Coming at a time when investors are increasingly cautious about the rapid rise in share prices, the capital gains tax report had a much greater impact on market participants than expected.

Nippon Steel, first on the active list with 184.8m shares, fell Y12 to Y298 and Kawasaki Steel Y11 to Y288 on the second-heaviest trading of 115.78m shares. Mitsubishi Heavy Industries lost Y18 to Y6638 and Nippon Kokan Y19 to Y290. Hitachi closed Y20 down at Y1,040, and Tokyo Electric Power plummeted Y360 to Y6,540.

However, communications related companies were selected. Tradiog houses planning to enter the field drew heavy buying, with Mitsubishi rising Y70 to Y1,290, Mitsui Y10 to Y800 and C. Itoh, Y21 to Y916.

Matsushita Electric Industrial jumped Y90 to Y1,600, NEC Y50 to Y1,900, and Oki Electric Industry Y35 to Y850. Toyota Motor, which plans to launch a joint international communications service with General Motors of the US among others, also soared Y90 to Y1,650.

Expecting the Government to stimulate business activity through heavier public spending, investors concentrated on general contractors. Taisei climbed Y32 to Y812, and Kajima went up Y20 to Y1,290. Teiken Construction finished Y100 higher at Y1,020.

On the bond market, a leading securities company bought vast amounts of the benchmark 6.2 per cent government bond maturing in July 1995, pushing the yield down from 4.555 per cent on Tuesday to 4.530 per cent at one stage. But the yield picked up to 4.550 per cent on later profit-taking and easier government bond issues.

Until yesterday, institutional investors and dealers had been basically bullish, expecting co-ordinated interest rate cuts by Japan and the US in September. But they then became discouraged by prospects that the West German Bundesbank might not cut its official discount rate yet and would instead reduce only the Lombard rate.

EUROPE

Tax report triggers profit-taking

Investors recovered from the previous day's panic following the unexpected prison sentence on Malaysian politician Tan Koon Swan and re-focused their interest on the market.

Both Malaysian and Singapore stocks found favour as share prices rose over a broad front in active trading. With the Pan-Electric Industries episode firmly behind it, the market headed for rising issues, notably property counters.

City Development gained 12 cents to \$82.00, and United Overseas Land rose 8 cents to \$51.48. Singapore Land rose 28 cents to \$55.00, Malayan Banking 20 cents to \$54.22 and Singapore Press 35 cents to \$58.35.

The Straits Times industrial index added 16.97 to 822.88, with turnover increasing to 28.5m units from 26.5m the previous day.

AUSTRALIA

INTEREST was reactivated in Sydney

INTEREST was reactivated in Sydney by the stronger local dollar, which is being supported by central bank activity, and renewed hopes of a cut in domestic interest rates.

The Government's move to lower the price of domestic crude boosted oil and gas issues. Santos put on 5 cents to AS3.85, Vamgas a similar amount to AS2.40 and Consolidated Petroleum 1 cent to 14 cents.

MIM advanced 5 cents to AS1.80 while Comalco, the 70 per cent subsidiary of CRA, ended unchanged at AS2.40. CRA, however, rose 10 cents to AS6.00.

Gold was lower, with Kidston off 10 cents to AS7.10, but Gold Mines of Kalgoorlie bucked the trend with a 10-cent rise to AS11.10.

HONG KONG

A FAVOURABLE reaction to interim results

A FAVOURABLE reaction to interim results announced by Hongkong and Shanghai Banking Corporation, helped the market higher in Hong Kong.

Local buying interest returned after the bank reported a 7.8 per cent rise in profit to HK\$1.2bn for the six months ended June 30, taking banking shares up.

A late surge of overseas buying boosted shares across the board. Hutchison Whampoa rose 75 cents to HK\$34.25, Jardine Matheson 30 cents to HK\$15.80 and Swire Pacific 'A' class shares 10 cents to HK\$14.10.

The Hang Seng index rose 15.99 to 1,932.99, on turnover of HK\$317.17m compared with HK\$301.39m the previous day.

CANADA


OILS, METALS and mining issues led the modest advance

OILS, METALS and mining issues led the modest advance in Toronto while industrials traded mixed.

Canadian Pacific eased CS 1/4 to CS14 1/4, and Thomson Newspapers class A rose CS 1/2 to CS30 1/4 while FCA International was steady at CS21.

Among higher oils, Imperial class A added CS 1/2 to CS4 1/2, Shell Canada climbed CS 1/2 to CS23 1/2, Texaco Canada added CS 1/2 to CS28 1/2 and Gulf Canada firmed CS 1/2 to CS14 1/4.

Montreal was also higher.



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